# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, DC 20549

## FORM 8-K

CURRENT REPORT
Pursuant to Section 13 or 15(d) of the
Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): May 15, 2012

## THE HOWARD HUGHES CORPORATION

(Exact name of registrant as specified in its charter)

**Delaware** (State or other jurisdiction of incorporation)

001-34856

(Commission File Number)

36-4673192 (I.R.S. Employer Identification No.)

One Galleria Tower
13355 Noel Road, 22<sup>nd</sup> Floor
Dallas, Texas 75240
(Address of principal executive offices)

Registrant's telephone number, including area code: (214) 741-7744

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- o Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- o Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- o Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

### Item 7.01 Regulation FD Disclosure

On May 15, 2012, executives of The Howard Hughes Corporation (the "Company") will make a presentation about the Company to certain analysts and investors at the 11th Annual JMP Securities Research Conference in San Francisco, California. A copy of the slide presentation is furnished as Exhibit 99.1 to this Current Report on Form 8-K. Additionally, the Company has posted the slide presentation on its website at www.howardhughes.com under the Investor, Investor Presentation tab.

The information in Item 7.01 of this report is being furnished, not filed, pursuant to Regulation FD. Accordingly, the information in Item 7.01 of this report will not be incorporated by reference into any registration statement filed by the Company under the Securities Act of 1933, as amended, unless specifically identified therein as being incorporated therein by reference. The furnishing of the information in this report is not intended to, and does not, constitute a determination or admission by the Company that the information in this report is material or complete, or that investors should consider this information before making an investment decision with respect to any security of the Company or any of its affiliates.

### Item 9.01 Financial Statements and Exhibits.

(d) Exhibits

Exhibit No. Description

### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

### THE HOWARD HUGHES CORPORATION

By: /s/ Peter F. Riley

Peter F. Riley

Senior Vice President, Secretary and General Counsel

Date: May 15, 2012





## Disclaimer and Safe Harbor Statement

The Howard Hughes Corporation ("HHC") cautions that statements in this presentation that are forward-looking and provide other than historical information involve risks and uncertainties that may impact actual results and any future performance suggested by the forward-looking statements. The forward-looking statements in this presentation include statements relating to our anticipated financial and operating performance, our expectations regarding the real estate industry and the economy generally and our plans for development of our assts. These forward-looking statements are based on current management expectations and involve a number of risks and uncertainties, including, among other things, changes in the economic environment, particularly in the regions in which we operate, our ability to continue financing our investments in our properties, changes in our assumptions, including assumed rents, capitalization and development costs, and other changes in demand for our properties. If one or more of these or other risks materialize, actual results may vary materially from those expressed. For a more complete discussion of these and other risk factors, please see HHC's filings with the Securities and Exchange Commission, including its annual report on Form 10-K and subsequent quarterly reports on Form 10-Q. HHC cautions not to place undue reliance on these forward-looking statements, which speak only as of the date hereof, and undertakes no obligation to update or revise any forward-looking statements, except to the extent required by applicable law.

## The Howard Hughes Corporation

## **Mission Statement:**

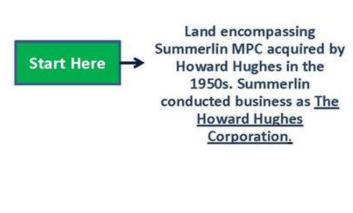
"The Howard Hughes Corporation's mission is to be the preeminent developer and operator of master planned communities and mixed-use properties. We create timeless places and memorable experiences that inspire people while driving sustainable, long-term growth and value for our shareholders."

Tax-free spinoff in November 2010 (NYSE: HHC); concurrently raised \$250 million from Brookfield, Pershing Square, Blackstone and Fairholme

Three business segments - master planned communities, operating properties and strategic developments spanning 18 states

~ \$2.5 billion market capitalization. Dallas, TX headquarters, with nearly 900 employees located throughout the U.S.

## **GGP Bankruptcy & HHC Spinoff**



Merged with The Rouse Company in 1996. (Seaport, Columbia, Woodlands, Bridgeland, etc.)

acquired F

GGP bankruptcy and subsequent spinoff of select assets as The Howard Hughes Corporation.

GGP acquired Rouse in 2004. (Victoria Ward, Cottonwood, Elk Grove, etc.)

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### A CORPORATION BUILT ON AN EXTRAORDINARY LEGACY WITH ASSETS COAST-TO-COAST-TO-COAST.



### MASTER PLANNED COMMUNITIES HITC OPERATING PROPERTIES

- Bridgeland Houston, TX
   Maryland Columbia, MD
   Summerlin Las Vegas, NV
   The Woodlands Houston, TX

- 110 N. Wacker Drive Chicago, IL.
- Arizona 2 Note
   Columbia Office Properties Columbia, MD

- Columbia Office Properties Columbia, MD
   Contionwood Square Salt Lake City, UT
   Golf Courses at Summerin and TPC Las Vegas
   Headon (Equity Investment)
   Landmark Mall Alexandria, VA
   Park West Peoris, AZ
   Rio West Gallup, NM
   River walk New Orleans, LA
   South Street Seaport New York, NY
   Summerin Hospital Medical Center
   (Equity Investment)
   Ward Centers Honolulu, HI

### THE WOODLANDS OPERATING PROPERTIES STRATEGIC DEVELOPMENTS

- Wisterway
   20/25 Waterway
   1400 Woodloch Forest Drive (Equity Investment)

- 1400 Woodloch Forest Drive (Equity Investment)
   2201 Lake Woodlands Drive
   32003 New Trails
   Stewart Title (Equity Investment)
   The Club at Certino Woods
   The Millennium Apartments (Equity Investment)
   The Woodlands Report and Conference Center
   The Woodlands / Sarctim (Equity Investment)
   U.S. Oncology Garage
   Waterway Square Garage
   Waterway Square Betail

## What Makes HHC a Compelling Investment?

### **Assets**

- World-class trophy assets with significant upside potential
- Irreplaceable mixed-use, office, resort & residential portfolio
- Geographically diversified assets

## **Structure**

- Low leverage \$298mm of net debt against \$2.2bn book value<sup>(1)</sup>
- C-Corp. structure and \$270 million of net tax assets enable HHC to retain capital for future reinvestment unlike REITs, which must distribute 90% of cash to maintain status

### Team

- Highly sophisticated & active Board of Directors led by Bill Ackman
- Deep and seasoned management team with history of successfully developing and managing complicated real estate assets

## Skin in the Game

- CEO, CFO & President invested \$19 million cash in HHC warrants
- Institutional sponsorship: Pershing Square & Brookfield Asset Management own approximately 29% of HHC<sup>(2)</sup>

### Note

- Segment Basis Net Debt and book value as of March 31, 2012. Please refer to 10-Q for three months ended March 31, 2012.
- (2) Represents stock and warrants held by investors. Please refer to DEF 14A dated April 26,2012.



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# **HHC** is Positioned to Unlock the Value of Its Assets

## 2011 Highlights

### Acquisitions

✓ Acquired partner's interest in The Woodlands MPC for \$117.5 million.

### Development

- ✓ Partnered with local investors to develop luxury condominium tower at Ala Moana Center in Honolulu.
- ✓ Partnered with Kettler/Orchard to develop multi-family project in downtown Columbia, MD.
- ✓ Announced construction of 3 Waterway, a 232,774 SF, Class A office tower in The Woodlands.
- ✓ Partnered with Childress Klein to pursue development at The Bridges of Mint Hill.

### **Financing**

- √ \$250 million loan to support the master plan for Victoria Ward's redevelopment.
- √ \$55 million of property level financings at The Woodlands.
- √ \$29 million of financing at 110 N. Wacker.
- √ \$43 million construction loan at 3 Waterway.<sup>(1)</sup>

### Team

✓ Assembled core management and development team comprised of industry leading executives.

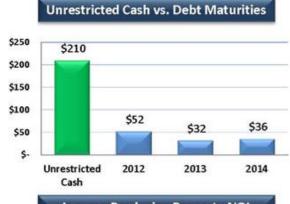
### Note

(1) 3 Waterway loan closed in 2012.

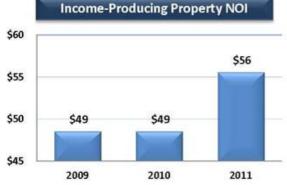


## **Strong Liquidity & Cash Flow to Support Predevelopment**

(\$ in millions)







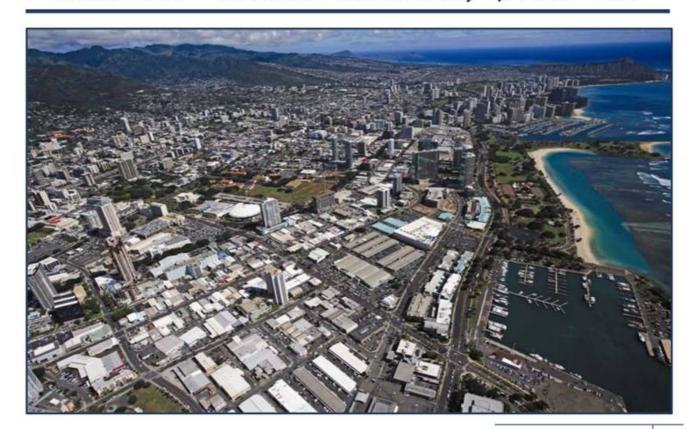


### Note

- (1) Please refer to 10-K for the year ended December 31, 2011.
- (2) Unrestricted cash as of Q1 2012. Please refer to 10-Q for three months ended March 31, 2012.

# **Unlocking Value**

# Victoria Ward - 60 Ocean-Front Acres, ~\$22mm NOI



## Fully Entitled – Approved 9+ million SF Master Plan



## Ala Moana Tower – 210 Luxury Condominium Units



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## South Street Seaport - 9+ Million Annual Visitors



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## Lower Manhattan - Population Doubled Since 2001



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## Downtown Columbia – 10+ Million SF Redevelopment



## Kettler/Orchard Joint Venture - 375 Residential Units + Retail



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## **Our MPC Business**

Community	Location	Gross Acres	Community Population	Remaining Saleable Acres
Bridgeland	Houston, TX	11,400	4,750	5,023
Maryland	Howard/Prince George's County, MD	16,450	104,700	202
Summerlin	Las Vegas, NV	22,500	100,000	6,771
The Woodlands	Houston, TX	28,400	101,000	2,125
Total		78,750	310,450	14,121

# Bridgeland - Before Capital Invested



# Bridgeland - Over \$325 Million in Capital Later



## 19,000 Residential Lots; 1,226 Commercial Acres Remaining



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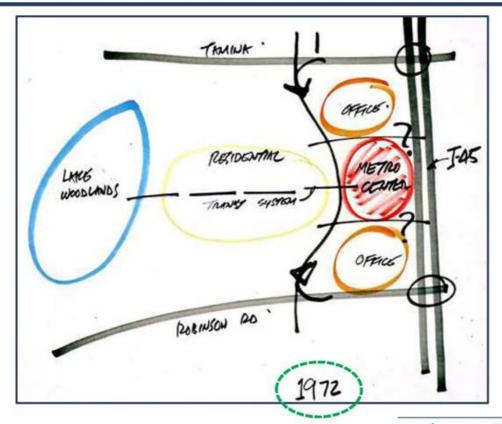
# **World-Class Master Planning**



3,669 Residential Lots & 961 Commercial Acres Remaining<sup>1</sup>

Note (1) As of December 31, 2011. Please reference 10k.

## The Woodlands Town Center Concept - Napkin, 1972



Note

(1) Source: Robert Heineman, The Woodlands' original land planner.

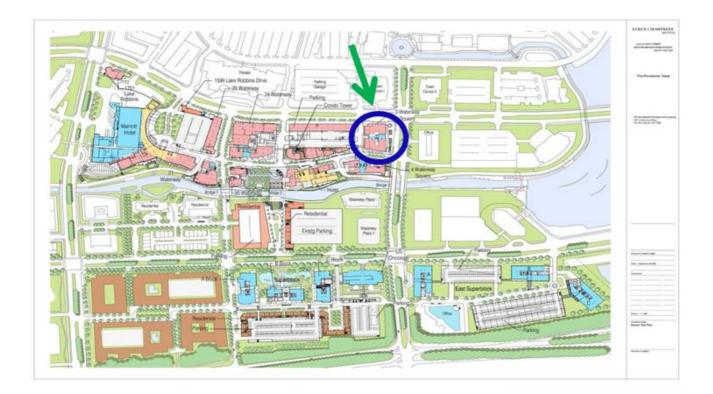
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## The Woodlands Town Center - Today



Additional 5+ MSF of Office, 2,000+ Residential Units & 500k+ of Retail to be Built

# The Woodlands – 3 Waterway



# 3 Waterway – 232,774 SF Class A Office Tower

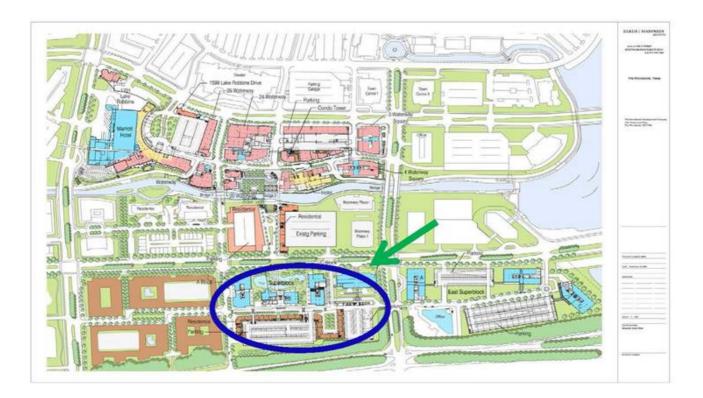


## 3 Waterway: April 5, 2012 - 74% Preleased



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# The Woodlands – Super Block



# Super Block – Over One Million SF of Development

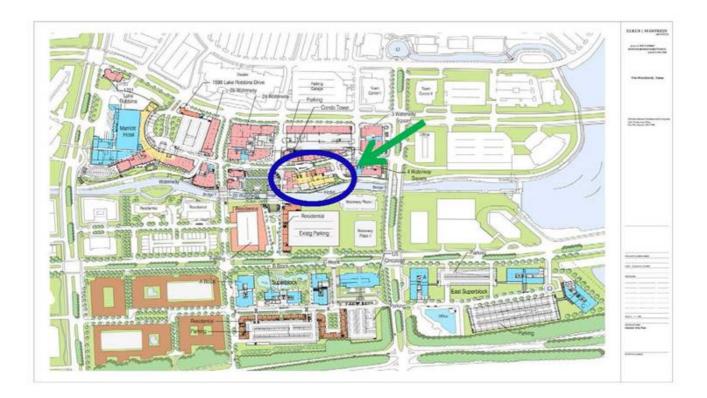


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# Super Block – Over One Million SF of Development



# The Woodlands – Waterway Hotel & Condominiums



# Waterway Hotel & Condominiums - Luxury & Location



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# **Waterway Hotel & Condominiums**



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# The Woodlands – Millennium Waterway Apartments



### The Woodlands - Millennium Phase I



### The Woodlands - Millennium Phase II



#### The Woodlands Economics

#### **Master Plan Economics:**

(\$ in millions, except per unit data)

Operating Property Ove	rview	
Stabilized NOI	\$	29
Capitalization Rate	-	7.0%
Value	\$	417
Commercial Land		
Price / SF	\$	13.66
Acres Remaining	120	961
Value	\$	572

Residential Land		
Price / Lot	\$	88,987
Lots Remaining		3,669
Value	\$	326
Margin		73%
Net	\$	238
Value Excluding All Future Do	evelopment	
Total	\$	1,227
Less: Net Debt		(197)

#### ~\$1 billion implied equity value excluding All future vertical development

**Implied Equtiy** 

#### Note

(1) Source: CEO Letter to Shareholders dated February 29, 2012.

(2) Net Debt is computed as \$282M of debt, less \$39M of cash and \$46M of municipal utility district receivables as of December 31, 2011.

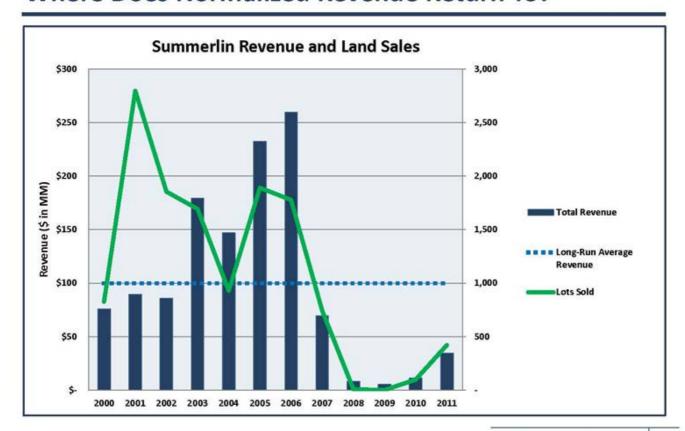


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### Summerlin – 5,880 Residential Lots, 891 Commercial Acres Remain



### Where Does Normalized Revenue Return To?



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## Supply/Demand Rebalance is Well Underway



Source Homebuilders Research, Inc.

# Summerlin Centre – One of the Nation's Top Mall Sites



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### **Summerlin Centre**



Over \$1.5 billion of Retail Sales "Leaking" Out of Summerlin<sup>1</sup>

Source (1) RCLCO research.

#### Summary

### World-Class Assets, Platform & Leadership

- Trophy Assets
- Alignment of Interests: Management "pot committed" to moving assets to the point of creating maximum shareholder value
- Book Value significantly undervalues assets
- We believe market is not fully recognizing:
  - Value of Future Development
  - Return to Normalized Housing Market
  - Upside Options with Downside Protection

# Expect more development announcements in 2012

Research Coverage: Compass Point Research & Trading, LLC

Contact: Wilkes Graham, wgraham@compasspointllc.com

### Reconcilation of Net Operating Income (NOI) to Net Income (Loss) from Continuing Operations (S in millions)

		2010	2009	
Income-Producing Operating Assets NOI - Consolidated	(a) \$ 51.7	\$ 48.6	\$ 47.3	
Total other properties NOI	(4.5)	(1.2)	(2.8)	
Straight line lease amortization	0.9	0.2	(0.1)	
Provisions for impairment	0.0	(80.9)	(51.0)	
Early extinguishment of debt	(11.3)			
Depreciation and amortization	(20.3)	(23.5)	(26.5)	
Equity in earnings from real estate affiliates - Operating Assets	3.9	(0.3)	2.2	
Interest, net	(10.9)	(17.2)	(14.1)	
Less: Partners' share of Operating Assets REP EBT	(0.1)	1.9	2.9	
Operating Assets Segment REP EBT	9.5	(72.4)	(42.1)	
Master Planned Communities REP EBT	50.8	(380.0)	(34.1)	
Strategic Assets REP EBT	3.3	(26.4)	(603.8)	
Total Segment-basis REP EBT	63.6	(478.8)	(680.1)	
Less: Real Estate Affiliates REP EBT	(11.8)	(13.8)	11.2	
	51.8	(492.6)	(668.9)	
General and administrative	(35.2)	(21.5)	(23.0)	
Corporate interest income	9.6	0.2	***	
Warrant liability gain	101.6	(140.9)	1000	
Benefit from income taxes	18.3	633.5	24.0	
Equity in earnings of Real Estate Affiliates	8.6	9.4	(28.2)	
Investment in real estate basis adjustment	(6.1)	-		
Reorganization items	0.0	(57.3)	(6.7)	
Corporate depreciation	(0.2)	(0.0)	(0.0)	
Net income (loss) from continuing operations	\$ 148.5	\$ (69.2)	\$ (702.9)	

REP EBT is defined as net income (loss) from continuing operations excluding general and administrative expenses, corporate interest income and depreciation expense, investment in real estate basis adjustment, benefit from income taxes, warrant liability gain (loss), reorganization items and the effects of the perviously mentioned items within our equity in earnings (loss) from Real Estate Affiliates.

(a) Represents consolidated Retail, Office, Resort and Conference Center NOI.

Please refer to Item 7-- Management's Discussion and Analysis of Financial Condition and
Results of Operatings to the Company's 10-K for the year ended December 31, 2011.



Equity Method Operating Assets NOI - Non-consolidated	(a) S	7.0	5	4.2	\$	4.0
Adjustments to NOI	(b)	(3.9)		(19)	110	(0.5)
Non-consolidated Equity Method Assets REP EBT		3.1		2.3		3.5
Less: Joint venture partners' share of REP EBT		(3.1)		$\{2.6\}$		(2.6)
Equity in earnings from real estate affiliates	- 27	0.0		(0.3)	5.0	0.9
Distributions from Summerlin Hospital investment		3.9		¥1.		1.3
Equity in earnings from Real Estate Affiliates - Operating Assets		3.9		(0.3)		2.2
Total Income-Producing Properties NOI						
Income-Producing Operating Assets NOI		51.7		48.6		47.3
Income-Producing Equity Method Investments NOI (company share)	(c)	3.9				1.3
Total Income-Producing Properties NOI	\$	55.6	S	48.6	S	48.6

<sup>(</sup>a) Represents Millenium Waterway apartments, Woodlands Arofim #1, Stewart Title and Forestview/Timbermill apartments NOI. Please refer to Item 7 -- Management's Discussion and Analysis of Financial Condition and Results of Operatings to the Company's 10-K for the year ended December 31, 2011.



<sup>(</sup>b) Includes straight-line and market lease amortization, depreciation and amortization and non-real estate taxes.

<sup>(</sup>c) Represents our 83.55% economic share of Millenium Waterway apartments, 20% share of Woodlands Sarofim #1, 50% share of Stewart Title and 50% share of Forestview/Timbermill apartments NOI.

#### Reconciliation of Total Acreage Land Sales Revenue to Total Land Sales Revenue - GAAP Basis

(\$ in millions)

	<u></u>		2010		2009	
Total acreage land sales revenue	\$	150.3	\$	124.3	\$	100.4
Deferred revenue		(0.5)		4.0		(3.4)
Deferred revenue - The Woodlands		6.2		-		
Special Improvement District revenue		5.4		0.7		0.2
Total segment land sales revenue		161.4		129.0	-	97.3
Less: Real Estate Affiliates land sales revenue	(a)	(47.9)		(91.0)	-00	(62.7)
Total land sales revenue - GAAP basis	3	113.5	\$	38.1	\$	34.6

(a) Represents The Woodlands land sale revenue when it was a Real Estate Affiliate and was accounted for as a non-consolidated investment.

