

UNITED STATES SECURITIES AND EXCHANGE COMMISSION
Washington, DC 20549

FORM 8-K

CURRENT REPORT
Pursuant to Section 13 or 15(d) of the
Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): February 28, 2022

Howard Hughes.

THE HOWARD HUGHES CORPORATION
(Exact name of registrant as specified in its charter)

Delaware
(State or other jurisdiction
of incorporation)

001-34856
(Commission File Number)

36-4673192
(I.R.S. Employer
Identification No.)

9950 Woodloch Forest Drive, Suite 1100
The Woodlands, Texas 77381
(Address of principal executive offices)

Registrant's telephone number, including area code: (281) 719-6100

Securities registered pursuant to Section 12(b) of the Act:

Title of each class:	Trading Symbol(s)	Name of each exchange on which registered:
Common stock \$0.01 par value per share	HHC	New York Stock Exchange

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Item 2.02 Results of Operations and Financial Condition

On February 28, 2022, The Howard Hughes Corporation (the "Company") issued a press release announcing the Company's financial results for the fourth quarter ended December 31, 2021. A copy of this press release is attached hereto as Exhibit 99.1.

The information contained in this Current Report on Form 8-K pursuant to this "Item 2.02 Results of Operations and Financial Condition" is being furnished. This information shall not be deemed to be filed for the purposes of Section 18 of the Securities Exchange Act of 1934 (the "Exchange Act") or otherwise subject to the liabilities of that section or shall such information be deemed incorporated by reference in any filing under the Securities Act of 1933 or the Exchange Act, unless specifically identified therein as being incorporated by reference.

Item 7.01 Regulation FD Disclosure.

On February 28, 2022, the Company issued supplemental information for the fourth quarter ended December 31, 2021. The supplemental information contains key information about the Company. The supplemental information is attached hereto as Exhibit 99.2 and has been posted on our website at www.howardhughes.com under the "Investors" tab.

The information contained in this Current Report on Form 8-K pursuant to this "Item 7.01 Regulation FD Disclosure" is being furnished. This information shall not be deemed to be filed for the purposes of Section 18 of the Exchange Act or otherwise subject to the liabilities of that section or shall such information be deemed incorporated by reference in any filing under the Securities Act of 1933 or the Exchange Act, unless specifically identified therein as being incorporated by reference.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits

Exhibit No.	Description
99.1	Press release dated February 28, 2022, announcing the Company's financial results for the fourth quarter ended December 31, 2021
99.2	Supplemental information for the fourth quarter ended December 30, 2021
104	Cover Page Interactive Data File (embedded within the Inline XBRL document)

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

THE HOWARD HUGHES CORPORATION

By: /s/ Peter F. Riley
Peter F. Riley
*Senior Executive Vice President, Secretary and
General Counsel*

Date: February 28, 2022



The Howard Hughes Corporation® Reports Fourth Quarter 2021 Results

Outstanding fourth quarter performance punctuates strongest year in HHC's 11-year history with record-breaking annual results across virtually every segment of the business

HOUSTON, February 28, 2022 – The Howard Hughes Corporation® (NYSE: HHC) (the "Company," "HHC" or "we") announced today operating results for the fourth quarter ended December 31, 2021. The financial statements, exhibits and reconciliations of non-GAAP measures in the attached Appendix and the Supplemental Information at Exhibit 99.2 provide further detail of these results.

Full Year 2021 Highlights Included:

- Reported full-year net income of \$56.1 million, or \$1.03 per diluted share.
- Total Operating Asset net operating income (NOI), including contribution from equity investments, totaled \$226.5 million in 2021, an 18.6% year-over-year increase. The strong performance of our Operating Asset portfolio was largely driven by recovery in retail, leasing volumes at our newly constructed multi-family properties, and a resurgence at Las Vegas Ballpark®.
- Master Planned Community (MPC) earnings before taxes (EBT) totaled \$316.6 million in 2021, the highest amount in the history of the Company and a 51.2% year-over-year increase, attributed to outsized land sales, particularly in Summerlin®.
- Completed construction and closed on the sale of 663 units during the fourth quarter at Ward Village's fifth tower—'A'ali'i—generating \$453.3 million in net revenue. Sales momentum for condos at our towers under-construction—Kō'ula and Victoria Place—and our latest tower in pre-sales—The Park Ward Village—remains at a record pace with 603 units contracted to sell in 2021. The Park Ward Village alone has contracted 459 units since launching pre-sales in July 2021, representing 84.2% of total units.
- Acquired Douglas Ranch in October 2021—a fully entitled, "shovel-ready" MPC in Phoenix's West Valley spanning nearly 37,000 acres for \$600 million.
- Repurchased 1,023,284 shares of common stock funded with \$96.6 million of cash on hand at an average price of \$94.42 per share.
- Completed the sale of Century Park in December 2021—a 63-acre, 1.3 million-square-foot office campus in West Houston's Energy Corridor—generating net proceeds of \$25.0 million. In 2021, HHC sold five non-core assets, resulting in \$195.6 million of net proceeds after debt repayment.

"We produced outstanding results during the fourth quarter which propelled HHC's full-year results to unprecedented levels in 2021," said David R. O'Reilly, Chief Executive Officer of The Howard Hughes Corporation. "Our performance over the past year is a clear indication that the walkable, amenity-rich communities we are creating are where today's families and educated workforce want to live, work, and play, and where leading corporations want to locate. All of our segments met or exceeded guidance for the full year, and we expect this momentum to carry into 2022 due to the strong market dynamics that exist in our communities.

"Our MPCs saw a 51% year-over-year increase in earnings in 2021 as demand for residential land from homebuilders remained exceptionally strong. Lot supply is at all-time lows in the Houston and Las Vegas regions while demand continues to accelerate due to the influx of residents leaving high-density cities. This imbalance leaves HHC well-positioned to continue its delivery of strong land sales in 2022, which will include contracting on over 1,000 lots at Douglas Ranch—HHC's latest MPC, acquired in October 2021.

"Operating Asset NOI in 2021 climbed to its highest level on record, rising 19% compared to 2020, fueled by the rapid lease-up of new multi-family product, continued improvements in retail collections, and a resurgence of activity at Las Vegas Ballpark following no Minor League Baseball season in 2020. These results demonstrate the robust demand we are seeing across the portfolio which will be met by additional product with over 2 million square feet of new development currently underway.

"It was an incredible year for condo sales at Ward Village, which achieved the highest sales volume in the community's history. During the year, we completed construction on Ward Village's fifth mixed-use tower, 'Aali'i'; made substantial progress at our two towers under construction, Kō'ula and Victoria Place; and launched pre-sales for the community's eighth and ninth condo towers, The Park Ward Village and Ulana Ward Village.

"Despite the impacts of COVID-19, supply constraints, and a tight labor market, the Seaport experienced greatly improved results and displayed remarkable resilience as evidenced by the 68% increase in visitors at Pier 17 when compared to pre-pandemic levels in 2019. With the addition of new restaurants and experiences—including the soon to be opened Tin Building—the Seaport should continue its reemergence as a vibrant Manhattan destination.

"The results of 2021 were achieved while reducing G&A costs by \$40 million, or 33% from our pre-COVID run rate as we continue to streamline our business and focus our efforts on delivering maximized risk-adjusted returns for our shareholders. Our communities are well positioned to continue generating strong results over the long term and we look forward to another prosperous year in 2022."

Full-Year Highlights

Total Company

- Net income increased to \$56.1 million, or \$1.03 per diluted share, in 2021, compared to a net loss of \$26.2 million, or \$0.50 per diluted share, in 2020, due to strong operating performance from MPCs, Operating Assets and Ward Village condo sales, coupled with lower general and administrative (G&A) costs compared to the prior year.
- The robust financial results produced in 2021 included Operating Asset NOI of \$226.5 million, a \$35.4 million increase; MPC EBT of \$316.6 million, a \$107.2 million increase; and condominium profit of \$120.9 million, a \$130.0 million increase, all compared to the prior year.
- Maintained a strong balance sheet with \$843.2 million of cash on hand and limited near-term debt maturities after taking advantage of the capital markets and terming out a significant portion of our debt at lower rates. The strength of HHC's balance sheet has allowed us to deploy significant amounts of capital in 2021 including our acquisition of Douglas Ranch, share buybacks, and the ability to continue unlocking value through the development of new projects across the portfolio.
- Sold five non-core assets in 2021, resulting in \$195.6 million of net proceeds. Since the fourth quarter of 2019, HHC has disposed of 13 non-core assets totaling approximately \$401.0 million of net proceeds after debt repayment.

Operating Assets

- Total Operating Assets NOI, including contribution from equity investments, totaled \$226.5 million in 2021, an 18.6% increase compared to \$191.1 million in the prior year.
- Retail NOI increased 43.9% year-over-year to \$57.6 million due to higher rent collections which climbed to 88.8% during the fourth quarter of 2021 and the receipt of one-time payments related to COVID-19 rent deferrals received throughout the year.
- Las Vegas Ballpark generated \$6.0 million of NOI as the Las Vegas Aviators® were able to host a full Minor League Baseball season compared to a \$3.6 million loss in 2020 due to no Minor League Baseball season as a result of COVID-19.
- Multi-family NOI increased 75.0% to \$32.9 million compared to 2020 due to accelerated lease-up in our latest developments, including Two Lakes Edge, The Lane at Waterway and Juniper Apartments, which opened in 2020 and are already stabilized at 100%, 99% and 97% leased, respectively.
- Office NOI decreased 3.9% year-over-year to \$109.8 million largely due to the expiration of a short-term lease in June 2020 at 9950 Woodloch Forest.
- In September 2021, we closed on the sale of three hotels based in The Woodlands for \$252.0 million, generating \$119.7 million of net proceeds after debt repayment. In 2021, these assets generated \$5.0 million of NOI.

MPC

- MPC EBT totaled \$316.6 million in 2021, a 51.2% increase compared to EBT of \$209.4 million in 2020.
- The increase in EBT from the prior year is attributed to significant land sales at our MPCs in Las Vegas and Houston. In Summerlin alone, we closed on a large superpad spanning 216 acres which delivered \$135 million in revenue during December 2021.
- At The Summit—our joint-venture, private community with Discovery Land in Summerlin—we experienced an accelerated pace in lot sales and condo closings, delivering \$59.4 million in earnings to HHC. This is in comparison to earnings of \$17.8 million in 2020.
- The price per acre of residential land across all our communities increased 2.0% in 2021 to \$583,000 per acre compared to \$573,000 per acre in the prior year. The price per acre is based on the weighted average of residential acreage sold across all of HHC's various MPCs during 2021.
- New home sales—a leading indicator of future land sales—increased to 2,761 homes in 2021, eclipsing 2020 new home sales of 2,724.

Strategic Developments

- Completed construction at 'A'ali'i and closed on 663 units during the fourth quarter of 2021, totaling \$453.3 million in net revenue. As of the end of the fourth quarter, 'A'ali'i was 89.6% sold.
- Contracted to sell 144 units at our two towers under construction—Kō'ula and Victoria Place—which ended the year 89.4% and 99.1% pre-sold, respectively.
- Our latest tower in pre-sales, The Park Ward Village, launched its campaign in July and ended the year 84.2% pre-sold. The sales pace for this tower has been so strong that The Park Ward Village is now Ward Village's fastest-selling tower since inception—surpassing Victoria Place which held the previous record.
- In 2021, we began construction on 319,000 square feet of office and retail space, 1,124 multi-family units and 349 condominium units across several regions including The Woodlands, Bridgeland, Downtown Columbia, Summerlin, and Ward Village.
- In March 2022, Ward Village will advance the lottery for Ulana Ward Village, our ninth condominium project, which is a mixed-use residence adjacent to the new Ka La'ī o Kukulūāe'o Park that will offer 696 homes reserved for qualified Hawai'i residents.

Seaport

- The Seaport reported an \$18.2 million loss in NOI in 2021, a 4.4% decline in NOI compared to the prior year.
- Despite the decline in NOI, total foot traffic at Pier 17 increased 68% in 2021 when compared to pre-pandemic foot traffic in 2019.
- The Rooftop at Pier 17® was the site of the summer and winter versions of The Greens, the 2021 summer concert series as well as several major events including ESPN's The ESPYS.
- In 2021, we opened two new restaurants by Andrew Carmellini—Carne Mare and Mister Dips—and rebranded David Chang's Bar Wayō to Ssām Bar, all of which are located at Pier 17. These openings further establish the Seaport as a culinary hot spot which continues to attract attention and improve the Seaport's operating results despite the tight labor market and supply constraints that exist today.
- Construction of the core and shell of the Tin Building is complete and the marketplace is expected to have its grand opening in the first half of 2022.
- In December 2021, we obtained final approval from the City of New York to transform the one-acre parking lot at 250 Water Street into a mixed-use development that will include multi-family rental units, office and retail space.
- Also in December 2021, we secured a ground lease extension at the Seaport for an additional 48 years from its current expiration in 2072 until 2120.

Financing Activity

- In 2021, we closed on \$2.1 billion of permanent financings and \$628 million of construction financings to support development spending at our latest projects actively under construction.
- Executing on nearly \$3 billion in financings not only extended the term of our maturities but also demonstrated our ability to take advantage of what has been a historically low rate environment.
- The most notable financing closed in 2021 was February's issuance of the two-tranche \$1.3 billion Senior Notes due 2029 and 2031. Proceeds were used to repurchase our \$1 billion Senior Notes due 2025 and to repay all of the approximately \$280 million outstanding under our loans for 1201 Lake Robbins and The Woodlands Warehouse.

Full-Year 2022 Guidance

- Operating Asset NOI is projected to experience strong leasing activity, predominately at our latest multi-family developments that will be offset by no hospitality NOI in 2022 and less non-recurring income received from COVID-related tenant payments compared to 2021. We expect 2022 Operating Asset NOI to decline 0% to 2% year over year.
- MPC EBT range is projected to remain higher compared to the earnings we have generated on average over 2017 to 2020. In 2021, we experienced outsized land sales, particularly due to the closing of a 216-acre superpad in Summerlin. Superpad sales of this size do not occur every year which is reflective of the projected EBT decline in 2022. We expect 2022 MPC EBT to decline 25% to 30% year over year.
- Condo sales are projected to range between \$650 million to \$700 million, with gross margins between 26.5% to 27.5%. Projected condo sales are driven by the closing of units at Kō'ula during the third quarter of 2022 and additional closings at 'A'ali'i which ended 2021 90% sold.
- Cash G&A is projected to range between \$75 million to \$80 million, which excludes anticipated non-cash stock compensation of \$10 million to \$15 million.

Conference Call & Webcast Information

The Howard Hughes Corporation will host its investor conference call on **Tuesday, March 1, 2022, at 9:00 a.m. Central Standard Time** (10:00 a.m. Eastern Standard Time) to discuss fourth quarter 2021 results. To participate, please dial **1-877-883-0383** within the U.S., **1-866-605-3850** within Canada, or **1-412-902-6506** when dialing internationally. All participants should dial in at least five minutes prior to the scheduled start time, using 1436938 as the passcode. A live audio webcast and Quarterly Spotlight will also be available on the Company's website (www.howardhughes.com). In addition to dial-in options, institutional and retail shareholders can participate by going to app.saytechnologies.com/howardhughes. Shareholders can email hello@saytechnologies.com for any support inquiries.

We are primarily focused on creating shareholder value by increasing our per-share net asset value. Often, the nature of our business results in short-term volatility in our net income due to the timing of MPC land sales, recognition of condominium revenue and operating business pre-opening expenses, and, as such, we believe the following metrics summarized below are most useful in tracking our progress towards net asset value creation.

\$ in thousands	Year Ended December 31,				Three Months Ended December 31,				
	2021	2020	\$ Change	% Change	2021	2020	\$ Change	% Change	
Operating Assets NOI	(1)								
Office	\$ 109,838	\$ 114,303	\$ (4,465)	(4)%	\$ 29,909	\$ 28,205	\$ 1,704	6 %	
Retail	57,571	40,019	17,552	44 %	14,639	9,998	4,641	46 %	
Multi-family	32,895	18,798	14,097	75 %	10,542	6,512	4,030	62 %	
Other	13,492	2,528	10,964	434 %	226	1,271	(1,045)	(82)%	
Redevelopments and Dispositions	4,870	3,938	932	24 %	48	(237)	285	120 %	
Operating Assets NOI	218,666	179,586	39,080	22 %	55,364	45,749	9,615	21 %	
Company's share NOI (a)	7,836	11,474	(3,638)	(32)%	2,053	1,362	691	51 %	
Total Operating Assets NOI	(b) \$ 226,502	\$ 191,060	\$ 35,442	19 %	\$ 57,417	\$ 47,111	\$ 10,306	22 %	
Projected stabilized NOI Operating Assets (\$ in millions)	\$ 368.3	\$ 364.8	\$ 3.5	1 %					
MPC									
Acres Sold - Residential	565	377	188	50 %	333	160	173	108 %	
Acres Sold - Commercial	67	17	50	296 %	40	—	40	100%	
Price Per Acre - Residential	\$ 583	\$ 574	\$ 9	2 %	\$ 568	\$ 614	\$ (46)	(7)%	
Price Per Acre - Commercial	\$ 254	\$ 130	\$ 124	95 %	\$ 174	\$ —	\$ 174	100%	
MPC EBT	(1) \$ 316,607	\$ 209,423	\$ 107,184	51 %	\$ 129,301	\$ 86,494	\$ 42,807	49 %	
Seaport NOI	(1)								
Landlord Operations - Historic District & Pier 17	\$ (15,027)	\$ (8,526)	\$ (6,501)	(76)%	\$ (3,801)	\$ (3,032)	\$ (769)	(25)%	
Multi-family	(5)	290	(295)	(102)%	(89)	30	(119)	(397)%	
Hospitality	—	(12)	12	100 %	—	—	—	100%	
Managed Businesses - Historic District & Pier 17	(1,057)	(5,638)	4,581	81 %	(1,064)	(645)	(419)	(65)%	
Events, Sponsorships & Catering Business	(1,474)	(2,588)	1,114	43 %	(565)	602	(1,167)	(194)%	
Seaport NOI	(17,563)	(16,474)	(1,089)	(7)%	(5,519)	(3,045)	(2,474)	(81)%	
Company's share NOI (a)	(592)	(911)	319	35 %	(272)	(124)	(148)	(119)%	
Total Seaport NOI	\$ (18,155)	\$ (17,385)	\$ (770)	(4)%	\$ (5,791)	\$ (3,169)	\$ (2,622)	83 %	
Strategic Developments									
Condominium units contracted to sell (c)	183	304	(121)	(40)%	24	28	(4)	(14)%	

(a) Includes Company's share of NOI from non-consolidated assets

(b) Excludes properties sold

(c) Includes units at our buildings that are open or under construction as of December 31, 2021. Prior period activity excludes two purchaser defaults at Kō'ula in the second quarter of 2020. Additionally, as construction at Victoria Place began in February 2021, units under contract for the three months and year ended December 31, 2020, were adjusted to include units contracted at Victoria Place, which were previously excluded from this metric as construction had not yet commenced. This adjustment includes 19 units for the three months ended December 31, 2020, and 268 units for the year ended December 31, 2020.

Financial Data

(1) See the accompanying appendix for a reconciliation of GAAP to non-GAAP financial measures and a statement indicating why management believes the non-GAAP financial measure provides useful information for investors.

About The Howard Hughes Corporation®

The Howard Hughes Corporation owns, manages and develops commercial, residential and mixed-use real estate throughout the U.S. Its award-winning assets include the country's preeminent portfolio of master planned communities, as well as operating properties and development opportunities including: the Seaport in New York City; Downtown Columbia®, Maryland; The Woodlands®, The Woodlands Hills®, and Bridgeland® in the Greater Houston, Texas area; Summerlin®, Las Vegas; Ward Village® in Honolulu, Hawaii; and Douglas Ranch in Phoenix. The Howard Hughes Corporation's portfolio is strategically positioned to meet and accelerate development based on market demand, resulting in one of the strongest real estate platforms in the country. Dedicated to innovative place making, the Company is recognized for its ongoing commitment to design excellence and to the cultural life of its communities. The Howard Hughes Corporation is traded on the New York Stock Exchange as HHC. For additional information visit www.howardhughes.com.

The Howard Hughes Corporation has partnered with Say, the fintech startup reimagining shareholder communications, to allow investors to submit and upvote questions they would like to see addressed on the Company's fourth quarter earnings call. Say verifies all shareholder positions and provides permission to participate on the March 1, 2022 call, during which the Company's leadership will be answering top questions. Utilizing the Say platform, The Howard Hughes Corporation elevates its capabilities for responding to Company shareholders, making its investor relations Q&A more transparent and engaging.

Safe Harbor Statement

Certain statements contained in this press release may constitute "forward-looking statements" within the meaning of Section 27A of the Securities Act and Section 21E of the Exchange Act. All statements other than statements of historical facts, including, among others, statements regarding the Company's future financial position, results or performance, are forward-looking statements. Those statements include statements regarding the intent, belief, or current expectations of the Company, members of its management team, as well as the assumptions on which such statements are based, and generally are identified by the use of words such as "anticipate," "believe," "estimate," "expect," "forecast," "intend," "likely," "may," "plan," "project," "realize," "should," "transform," "will," "would," and other statements of similar expression. Forward-looking statements are not a guaranty of future performance and involve risks and uncertainties that actual results may differ materially from those contemplated by such forward-looking statements. Many of these factors are beyond the Company's abilities to control or predict. Some of the risks, uncertainties and other important factors that may affect future results or cause actual results to differ materially from those expressed or implied by forward-looking statements include: (i) the impact of the COVID-19 pandemic on the Company's business, tenants and the economy in general, including the measures taken by governmental authorities to address it; (ii) general adverse economic and local real estate conditions; (iii) potential changes in the financial markets and interest rates; (iv) the inability of major tenants to continue paying their rent obligations due to bankruptcy, insolvency or a general downturn in their business; (v) financing risks, such as the inability to obtain equity, debt or other sources of financing or refinancing on favorable terms, if at all; (vi) ability to compete effectively, including the potential impact of heightened competition for tenants and potential decreases in occupancy at our properties; (vii) ability to successfully dispose of non-core assets on favorable terms, if at all; (viii) ability to successfully identify, acquire, develop and/or manage properties on favorable terms and in accordance with applicable zoning and permitting laws; (ix) changes in governmental laws and regulations; (x) increases in operating costs, including construction cost increases as the result of trade disputes and tariffs on goods imported in the United States; (xi) lack of control over certain of the Company's properties due to the joint ownership of such property; (xii) impairment charges; (xiii) the effects of geopolitical instability and risks such as terrorist attacks and trade wars; (xiv) the effects of natural disasters, including floods, droughts, wind, tornadoes and hurricanes; (xv) the inherent risks related to disruption of information technology networks and related systems, including cyber security attacks; and (xvi) the ability to attract and retain key employees. The Company refers you to the section entitled "Risk Factors" contained in the Company's Annual Report on Form 10-K for the year ended December 31, 2021. Additional information concerning factors that could cause actual results to differ materially from those forward-looking statements is contained from time to time in the Company's filings with the Securities and Exchange Commission. Copies of each filing may be obtained from the Company or the Securities and Exchange Commission. The risks included here are not exhaustive and undue reliance should not be placed on any forward-looking statements, which are based on current expectations. All written and oral forward-looking statements attributable to the Company, its management, or persons acting on their behalf are qualified in their entirety by these cautionary statements. Further, forward-looking statements speak only as of the date they are made, and the Company undertakes no obligation to update or revise forward-looking statements to reflect changed assumptions, the occurrence of unanticipated events or changes to future operating results over time unless otherwise required by law.

Financial Presentation

As discussed throughout this release, we use certain non-GAAP performance measures, in addition to the required GAAP presentations, as we believe these measures improve the understanding of our operational results and make comparisons of operating results among peer companies more meaningful. We continually evaluate the usefulness, relevance, limitations and calculation of our reported non-GAAP performance measures to determine how best to provide relevant information to the public, and thus such reported measures could change. A non-GAAP financial measure used throughout this release is net operating income (NOI). We provide a more detailed discussion about this non-GAAP measure in our reconciliation of non-GAAP measures provided in the appendix in this earnings release.

Media Contact

The Howard Hughes Corporation
Cristina Carlson, 646-822-6910
Senior Vice President, Head of Corporate Communications
cristina.carlson@howardhughes.com

Investor Relations

The Howard Hughes Corporation
John Saxon, 281-929-7808
Chief of Staff
john.saxon@howardhughes.com

Carlos A. Olea, 281-929-7751
Chief Financial Officer
carlos.olea@howardhughes.com

THE HOWARD HUGHES CORPORATION
CONSOLIDATED STATEMENTS OF OPERATIONS
UNAUDITED

<i>thousands except per share amounts</i>	Year Ended December 31,		Three Months Ended December 31,	
	2021	2020	2021	2020
REVENUES				
Rental revenue	\$ 369,330	\$ 323,182	\$ 99,740	\$ 81,660
Master Planned Communities land sales	346,217	233,044	194,093	96,991
Condominium rights and unit sales	514,597	1,143	464,406	958
Other land, rental and property revenues	152,619	105,048	31,637	22,956
Builder price participation	45,138	37,072	15,800	11,136
Total revenues	1,427,901	699,489	805,676	213,701
EXPENSES				
Operating costs	293,999	226,791	74,133	58,028
Master Planned Communities cost of sales	153,630	101,505	89,702	42,945
Condominium rights and unit cost of sales	414,199	108,229	345,714	2,893
Rental property real estate taxes	55,398	52,815	12,879	8,590
Provision for (recovery of) doubtful accounts	(459)	6,009	1,485	1,055
Demolition costs	355	—	163	—
Development-related marketing costs	10,313	8,166	2,252	1,625
General and administrative	81,990	109,402	20,857	24,647
Depreciation and amortization	205,100	217,467	49,705	56,472
Total expenses	1,214,525	830,384	596,890	196,255
OTHER				
Provision for impairment	(13,068)	(48,738)	—	—
Gain (loss) on sale or disposal of real estate and other assets, net	53,079	59,942	(7,395)	13,710
Other income (loss), net	(11,515)	130	763	923
Total other	28,496	11,334	(6,632)	14,633
Operating income (loss)	241,872	(119,561)	202,154	32,079
Interest income	107	2,368	23	460
Interest expense	(130,036)	(132,257)	(32,831)	(33,540)
Gain (loss) on extinguishment of debt	(38,014)	(13,169)	(471)	(3)
Equity in earnings (losses) from real estate and other affiliates	(9,852)	271,099	(25,667)	1,464
Income (loss) before income taxes	64,077	8,480	143,208	460
Income tax expense (benefit)	15,153	11,653	31,859	8,450
Net income (loss)	48,924	(3,173)	111,349	(7,990)
Net (income) loss attributable to noncontrolling interests	7,176	(22,981)	2,451	1,344
Net income (loss) attributable to common stockholders	\$ 56,100	\$ (26,154)	\$ 113,800	\$ (6,646)
Basic income (loss) per share	\$ 1.03	\$ (0.50)	\$ 2.09	\$ (0.12)
Diluted income (loss) per share	\$ 1.03	\$ (0.50)	\$ 2.09	\$ (0.12)

THE HOWARD HUGHES CORPORATION
CONSOLIDATED BALANCE SHEETS
UNAUDITED

<i>thousands except par values and share amounts</i>	December 31,	
	2021	2020
ASSETS		
Investment in real estate:		
Master Planned Communities assets	\$ 2,282,768	\$ 1,687,519
Buildings and equipment	3,962,441	4,115,493
Less: accumulated depreciation	(743,311)	(634,064)
Land	322,439	363,447
Developments	1,208,907	1,152,674
Net property and equipment	7,033,244	6,685,069
Investment in real estate and other affiliates	369,949	377,145
Net investment in real estate	7,403,193	7,062,214
Net investment in lease receivable	2,913	2,926
Cash and cash equivalents	843,212	1,014,686
Restricted cash	373,425	228,311
Accounts receivable, net	86,388	66,726
Municipal Utility District receivables, net	387,199	314,394
Notes receivable, net	7,561	622
Deferred expenses, net	119,825	112,097
Operating lease right-of-use assets, net	57,022	56,255
Prepaid expenses and other assets, net	300,956	282,101
Total assets	\$ 9,581,694	\$ 9,140,332
LIABILITIES		
Mortgages, notes and loans payable, net	\$ 4,591,157	\$ 4,287,369
Operating lease obligations	69,363	68,929
Deferred tax liabilities	204,837	187,639
Accounts payable and accrued expenses	983,167	852,258
Total liabilities	5,848,524	5,396,195
Redeemable noncontrolling interest	22,500	29,114
EQUITY		
Preferred stock: \$0.01 par value; 50,000,000 shares authorized, none issued	—	—
Common stock: \$0.01 par value; 150,000,000 shares authorized, 56,173,276 issued and 54,065,661 outstanding as of December 31, 2021, and 56,042,814 shares issued and 54,972,256 outstanding as of December 31, 2020	563	562
Additional paid-in capital	3,960,418	3,947,278
Accumulated deficit	(16,456)	(72,556)
Accumulated other comprehensive loss	(14,457)	(38,590)
Treasury stock, at cost, 2,107,615 shares as of December 31, 2021, and 1,070,558 shares as of December 31, 2020	(220,073)	(122,091)
Total stockholders' equity	3,709,995	3,714,603
Noncontrolling interests	675	420
Total equity	3,710,670	3,715,023
Total liabilities and equity	\$ 9,581,694	\$ 9,140,332

Appendix – Reconciliation of Non-GAAP Measures

Below are GAAP to non-GAAP reconciliations of certain financial measures, as required under Regulation G of the Securities Exchange Act of 1934. Non-GAAP information should be considered by the reader in addition to, but not instead of, the financial statements prepared in accordance with GAAP. The non-GAAP financial information presented may be determined or calculated differently by other companies and may not be comparable to similarly titled measures.

As a result of our four segments—Operating Assets, Master Planned Communities (MPC), Seaport and Strategic Developments—being managed separately, we use different operating measures to assess operating results and allocate resources among these four segments. The one common operating measure used to assess operating results for our business segments is earnings before tax (EBT). EBT, as it relates to each business segment, represents the revenues less expenses of each segment, including interest income, interest expense and equity in earnings of real estate and other affiliates. EBT excludes corporate expenses and other items that are not allocable to the segments. We present EBT because we use this measure, among others, internally to assess the core operating performance of our assets. However, segment EBT should not be considered as an alternative to GAAP net income.

<i>thousands</i>	Year Ended December 31,			Three Months Ended December 31,		
	2021	2020	\$ Change	2021	2020	\$ Change
Operating Assets Segment EBT						
Total revenues (a)	\$ 442,698	\$ 372,057	\$ 70,641	\$ 107,765	\$ 91,856	\$ 15,909
Total operating expenses (a)	(209,020)	(185,480)	(23,540)	(47,504)	(43,428)	(4,076)
Segment operating income (loss)	233,678	186,577	47,101	60,261	48,428	11,833
Depreciation and amortization	(163,031)	(162,324)	(707)	(39,181)	(46,845)	7,664
Interest income (expense), net	(75,391)	(91,411)	16,020	(20,212)	(21,070)	858
Other income (loss), net	(10,746)	540	(11,286)	(207)	390	(597)
Equity in earnings (losses) from real estate and other affiliates	(67,042)	(7,366)	(59,676)	(30,111)	(13,197)	(16,914)
Gain (loss) on sale or disposal of real estate and other assets, net	39,168	38,232	936	27	—	27
Gain (loss) on extinguishment of debt	(1,926)	(1,521)	(405)	(471)	—	(471)
Provision for impairment	—	(48,738)	48,738	—	—	—
Operating Assets segment EBT	(45,290)	(86,011)	40,721	(29,894)	(32,294)	2,400
Master Planned Communities Segment EBT						
Total revenues	409,746	283,953	125,793	214,820	112,436	102,384
Total operating expenses	(193,851)	(128,597)	(65,254)	(101,205)	(49,846)	(51,359)
Segment operating income (loss)	215,895	155,356	60,539	113,615	62,590	51,025
Depreciation and amortization	(366)	(365)	(1)	(94)	(92)	(2)
Interest income (expense), net	42,683	36,587	6,096	10,949	10,554	395
Equity in earnings (losses) from real estate and other affiliates	59,399	17,845	41,554	4,831	13,442	(8,611)
Gain (loss) on extinguishment of debt	(1,004)	—	(1,004)	—	—	—
MPC segment EBT	316,607	209,423	107,184	129,301	86,494	42,807
Seaport Segment EBT						
Total revenues	55,008	23,814	31,194	15,514	7,644	7,870
Total operating expenses	(77,198)	(46,112)	(31,086)	(23,477)	(11,815)	(11,662)
Segment operating income (loss)	(22,190)	(22,298)	108	(7,963)	(4,171)	(3,792)
Depreciation and amortization	(30,867)	(41,602)	10,735	(7,941)	(6,777)	(1,184)
Interest income (expense), net	357	(12,512)	12,869	(309)	(22)	(287)
Other income (loss), net	(3,730)	(2,616)	(1,114)	(1,642)	(429)	(1,213)
Equity in earnings (losses) from real estate and other affiliates	(1,988)	(9,292)	7,304	(291)	(328)	37
Gain (loss) on extinguishment of debt	—	(11,648)	11,648	—	(3)	3
Seaport segment EBT	(58,418)	(99,968)	41,550	(18,146)	(11,730)	(6,416)

thousands	Year Ended December 31,			Three Months Ended December 31,		
	2021	2020	\$ Change	2021	2020	\$ Change
Strategic Developments Segment EBT						
Total revenues	520,109	19,407	500,702	467,534	1,658	465,876
Total operating expenses	(436,698)	(135,160)	(301,538)	(351,727)	(8,422)	(343,305)
Segment operating income (loss)	83,411	(115,753)	199,164	115,807	(6,764)	122,571
Depreciation and amortization	(6,512)	(6,545)	33	(1,576)	(1,491)	(85)
Interest income (expense), net	3,701	6,312	(2,611)	1,091	1,403	(312)
Other income (loss), net	2,536	2,165	371	2,517	738	1,779
Equity in earnings (losses) from real estate and other affiliates	(221)	269,912	(270,133)	(96)	1,547	(1,643)
Gain (loss) on sale or disposal of real estate and other assets, net	13,911	21,710	(7,799)	(7,422)	13,710	(21,132)
Provision for impairment	(13,068)	—	(13,068)	—	—	—
Strategic Developments segment EBT	83,758	177,801	(94,043)	110,321	9,143	101,178
Consolidated Segment EBT						
Total revenues	1,427,561	699,231	728,330	805,633	213,594	592,039
Total operating expenses	(916,767)	(495,349)	(421,418)	(523,913)	(113,511)	(410,402)
Segment operating income (loss)	510,794	203,882	306,912	281,720	100,083	181,637
Depreciation and amortization	(200,776)	(210,836)	10,060	(48,792)	(55,205)	6,413
Interest income (expense), net	(28,650)	(61,024)	32,374	(8,481)	(9,135)	654
Other income (loss), net	(11,940)	89	(12,029)	668	699	(31)
Equity in earnings (losses) from real estate and other affiliates	(9,852)	271,099	(280,951)	(25,667)	1,464	(27,131)
Gain (loss) on sale or disposal of real estate and other assets, net	53,079	59,942	(6,863)	(7,395)	13,710	(21,105)
Gain (loss) on extinguishment of debt	(2,930)	(13,169)	10,239	(471)	(3)	(468)
Provision for impairment	(13,068)	(48,738)	35,670	—	—	—
Consolidated segment EBT	296,657	201,245	95,412	191,582	51,613	139,969
Corporate income, expenses and other items	(247,733)	(204,418)	(43,315)	(80,233)	(59,603)	(20,630)
Net income (loss)	48,924	(3,173)	52,097	111,349	(7,990)	119,339
Net (income) loss attributable to noncontrolling interests	7,176	(22,981)	30,157	2,451	1,344	1,107
Net income (loss) attributable to common stockholders	\$ 56,100	\$ (26,154)	\$ 82,254	\$ 113,800	\$ (6,646)	\$ 120,446

(a) Total revenues includes hospitality revenues of \$35.6 million for the year ended December 31, 2021, \$35.2 million for the year ended December 31, 2020, zero for the three months ended December 31, 2021, and \$7.3 million for the three months ended December 31, 2020. Total operating expenses includes hospitality operating costs of \$30.5 million for the year ended December 31, 2021, \$32.3 million for the year ended December 31, 2020, \$0.1 million for the three months ended December 31, 2021, and \$7.5 million for the three months ended December 31, 2020. In September 2021, the Company completed the sale of its three hospitality properties.

NOI

We believe that NOI is a useful supplemental measure of the performance of our Operating Assets and Seaport portfolio because it provides a performance measure that, when compared year over year, reflects the revenues and expenses directly associated with owning and operating real estate properties and the impact on operations from trends in rental and occupancy rates and operating costs. We define NOI as operating revenues (rental income, tenant recoveries and other revenue) less operating expenses (real estate taxes, repairs and maintenance, marketing and other property expenses, including our share of NOI from equity investees). NOI excludes straight-line rents and amortization of tenant incentives, net; interest expense, net; ground rent amortization, demolition costs; other income (loss); amortization; depreciation; development-related marketing cost; gain on sale or disposal of real estate and other assets, net; provision for impairment and equity in earnings from real estate and other affiliates. All management fees have been eliminated for all internally-managed properties. We use NOI to evaluate our operating performance on a property-by-property basis because NOI allows us to evaluate the impact that property-specific factors such as lease structure, lease rates and tenant base have on our operating results, gross margins and investment returns. Variances between years in NOI typically result from changes in rental rates, occupancy, tenant mix and operating expenses. Although we believe that NOI provides useful information to investors about the performance of our Operating Assets and Seaport assets, due to the exclusions noted above, NOI should only be used as an additional measure of the financial performance of the assets of this segment of our business and not as an alternative to GAAP Net income (loss). For reference, and as an aid in understanding our computation of NOI, a reconciliation of segment EBT to NOI for Operating Assets and Seaport has been presented in the tables below.

thousands	Year Ended December 31,		Three Months Ended December 31,	
	2021	2020	2021	2020
Operating Assets segment EBT (a)	\$ (45,290)	\$ (86,011)	\$ (29,894)	\$ (32,294)
Add back:				
Depreciation and amortization	163,031	162,324	39,181	46,845
Interest (income) expense, net	75,391	91,411	20,212	21,070
Equity in (earnings) losses from real estate and other affiliates	67,042	7,366	30,111	13,197
(Gain) loss on sale or disposal of real estate and other assets, net	(39,168)	(38,232)	(27)	—
(Gain) loss on extinguishment of debt	1,926	1,521	471	—
Provision for impairment	—	48,738	—	—
Impact of straight-line rent	(14,715)	(7,630)	(4,685)	(3,045)
Other	10,449	99	(5)	(24)
Operating Assets NOI	218,666	179,586	55,364	45,749
Company's Share NOI - Equity Investees (b)	4,081	7,750	2,053	1,362
Distributions from Summerlin Hospital Investment	3,755	3,724	—	—
Total Operating Assets NOI	\$ 226,502	\$ 191,060	\$ 57,417	\$ 47,111
Seaport segment EBT (a)	\$ (58,418)	\$ (99,968)	\$ (18,146)	\$ (11,730)
Add back:				
Depreciation and amortization	30,867	41,602	7,941	6,777
Interest (income) expense, net	(357)	12,512	309	22
Equity in (earnings) losses from real estate and other affiliates	1,988	9,292	291	328
(Gain) loss on extinguishment of debt	—	11,648	—	3
Impact of straight-line rent	1,632	2,801	367	441
Other (income) loss, net (c)	6,725	5,639	3,719	1,114
Seaport NOI	(17,563)	(16,474)	(5,519)	(3,045)
Company's Share NOI - Equity Investees	(592)	(911)	(272)	(124)
Total Seaport NOI	\$ (18,155)	\$ (17,385)	\$ (5,791)	\$ (3,169)

(a) Segment EBT excludes corporate expenses and other items that are not allocable to the segments.

(b) During the third quarter of 2020, 110 North Wacker was completed and placed in service, resulting in the deconsolidation of 110 North Wacker and subsequent treatment as an equity method investment. The Company's share of NOI related to 110 North Wacker is calculated using our stated ownership of 23% and does not include the impact of the partnership distribution waterfall.

(c) Includes miscellaneous development-related items as well as the loss related to the write-off of inventory due to the permanent closure of 10 Corso Como Retail and Café in the first quarter of 2020 and income related to inventory liquidation sales in the third quarter of 2020.

Same Store NOI - Operating Assets Segment

The Company defines Same Store Properties as consolidated and unconsolidated properties that are acquired or placed in-service prior to the beginning of the earliest period presented and owned by the Company through the end of the latest period presented. Same Store Properties exclude properties placed in-service, acquired, repositioned or in development or redevelopment after the beginning of the earliest period presented or disposed of prior to the end of the latest period presented. Accordingly, it takes at least one year and one quarter after a property is acquired or treated as in-service for that property to be included in Same Store Properties.

We calculate Same Store Net Operating Income (Same Store NOI) as Operating Assets NOI applicable to Same Store Properties. Same Store NOI also includes the Company's share of NOI of unconsolidated properties and the annual distribution from a cost basis investment. Same Store NOI is a non-GAAP financial measure and should not be viewed as an alternative to net income calculated in accordance with GAAP as a measurement of our operating performance. We believe that Same Store NOI is helpful to investors as a supplemental comparative performance measure of the income generated from the same group of properties from one period to the next. Other companies may not define Same Store NOI in the same manner as we do; therefore, our computation of Same Store NOI may not be comparable to that of other companies. Additionally, we do not control investments in unconsolidated properties and while we consider disclosures of our share of NOI to be useful, they may not accurately depict the legal and economic implications of our investment arrangements.

thousands	Year Ended December 31,			Three Months Ended December 31,		
	2021	2020	\$ Change	2021	2020	\$ Change
Same Store Office						
Houston, TX	\$ 69,469	\$ 80,314	\$ (10,845)	\$ 18,866	\$ 19,684	\$ (818)
Columbia, MD	22,659	20,033	2,626	6,272	4,420	1,852
Las Vegas, NV	14,416	13,616	800	3,796	3,598	198
Total Same Store Office	106,544	113,963	(7,419)	28,934	27,702	1,232
Same Store Retail						
Houston, TX	12,640	12,031	609	3,379	3,808	(429)
Columbia, MD	2,226	2,272	(46)	555	643	(88)
Las Vegas, NV	24,732	15,520	9,212	6,356	3,892	2,464
Honolulu, HI	16,199	9,389	6,810	4,498	1,733	2,765
Other	1,998	646	1,352	(45)	(482)	437
Total Same Store Retail	57,795	39,858	17,937	14,743	9,594	5,149
Same Store Multi-Family						
Houston, TX	15,943	14,409	1,534	4,676	3,569	1,107
Columbia, MD	—	—	—	—	—	—
Las Vegas, NV	6,799	4,687	2,112	1,642	1,276	366
Company's Share NOI - Equity Investees	6,665	6,630	35	1,633	1,543	90
Total Same Store Multi-Family	29,407	25,726	3,681	7,951	6,388	1,563
Same Store Other						
Houston, TX	6,762	5,892	870	1,696	1,857	(161)
Columbia, MD	(42)	(25)	(17)	17	(18)	35
Las Vegas, NV	6,510	(3,048)	9,558	(1,533)	(372)	(1,161)
Honolulu, HI	238	(290)	528	24	(198)	222
Company's Share NOI - Equity and Cost Investees	6,302	5,557	745	680	532	148
Total Same Store Other	19,770	8,086	11,684	884	1,801	(917)
Total Same Store NOI	213,516	187,633	25,883	52,512	45,485	7,027
Non-Same Store NOI	12,986	3,427	9,559	4,905	1,626	3,279
Total Operating Assets NOI	\$ 226,502	\$ 191,060	\$ 35,442	\$ 57,417	\$ 47,111	\$ 10,306

Cash G&A

The Company defines Cash G&A as General and administrative expense less non-cash stock compensation expense. Cash G&A is a non-GAAP financial measure that we believe is useful to our investors and other users of our financial statements as an indicator of overhead efficiency without regard to non-cash expenses associated with stock compensation. However, it should not be used as an alternative to general and administrative expenses in accordance with GAAP.

<i>thousands</i>	Year Ended December 31,			Three Months Ended December 31,		
	2021	2020	\$ Change	2021	2020	\$ Change
General and Administrative						
General and administrative (G&A)	\$ 81,990	\$ 109,402	\$ (27,412)	\$ 20,857	\$ 24,647	\$ (3,790)
Less: Non-cash stock compensation	(9,886)	(5,785)	(4,101)	(2,468)	(1,982)	(486)
Cash G&A	\$ 72,104	\$ 103,617	\$ (31,513)	\$ 18,389	\$ 22,665	\$ (4,276)

Howard Hughes®



Supplemental Information
Three Months Ended December 31, 2021
NYSE: HHC

Cautionary Statements

Forward Looking Statements

This presentation includes forward-looking statements. Forward-looking statements give our current expectations relating to our financial condition, results of operations, plans, objectives, future performance and business. You can identify forward-looking statements by the fact that they do not relate strictly to current or historical facts. These statements may include words such as "anticipate," "estimate," "expect," "project," "forecast," "plan," "intend," "believe," "likely," "may," "realize," "should," "transform," "would" and other statements of similar expression. Forward-looking statements give our expectations about the future and are not guarantees. These statements involve known and unknown risks, uncertainties and other factors that may cause our actual results, performance and achievements to materially differ from any future results, performance and achievements expressed or implied by such forward-looking statements. We caution you not to rely on these forward-looking statements. For a discussion of the risk factors that could have an impact on these forward-looking statements, see our Annual Report on Form 10-K for the fiscal year ended December 31, 2021, as filed with the Securities and Exchange Commission (SEC) on February 28, 2022. The statements made herein speak only as of the date of this presentation, and we do not undertake to update this information except as required by law. Past performance does not guarantee future results. Performance during time periods shown is limited and may not reflect the performance for the full year or future years, or in different economic and market cycles.

Non-GAAP Financial Measures

Our financial statements have been prepared in accordance with accounting principles generally accepted in the United States (GAAP); however, we use certain non-GAAP performance measures in this presentation, in addition to GAAP measures, as we believe these measures improve the understanding of our operational results and make comparisons of operating results among peer companies more meaningful. Management continually evaluates the usefulness, relevance, limitations and calculation of our reported non-GAAP performance measures to determine how best to provide relevant information to the public, and thus such reported measures could change. The non-GAAP financial measures used in this presentation are funds from operations (FFO), core funds from operations (Core FFO), adjusted funds from operations (AFFO) and net operating income (NOI).

FFO is defined by the National Association of Real Estate Investment Trusts (NAREIT) as net income calculated in accordance with GAAP, excluding gains or losses from real estate dispositions, plus real estate depreciation and amortization and impairment charges (which we believe are not indicative of the performance of our operating portfolio). We calculate FFO in accordance with NAREIT's definition. Since FFO excludes depreciation and amortization, gains and losses from depreciable property dispositions, and impairments, it can provide a performance measure that, when compared year over year, reflects the impact on operations from trends in occupancy rates, rental rates, operating costs, acquisition, development activities and financing costs. This provides a perspective of our financial performance not immediately apparent from net income determined in accordance with GAAP. Core FFO is calculated by adjusting FFO to exclude the impact of certain non-cash and/or nonrecurring income and expense items, as set forth in the calculation herein. These items can vary greatly from period to period, depending upon the volume of our acquisition activity and debt retirements, among other factors. We believe that by excluding these items, Core FFO serves as a useful, supplementary measure of the ongoing operating performance of the core operations across all segments, and we believe it is used by investors in a similar manner. Finally, AFFO adjusts our Core FFO operating measure to deduct cash expended on recurring tenant improvements and capital expenditures of a routine nature to present an adjusted measure of Core FFO. Core FFO and AFFO are non-GAAP and non-standardized measures and may be calculated differently by other peer companies.

We define NOI as operating revenues (rental income, tenant recoveries and other revenue) less operating expenses (real estate taxes, repairs and maintenance, marketing and other property expenses, etc.), plus our share of NOI from equity investees. NOI excludes straight-line rents and amortization of tenant incentives, net interest expense, ground rent amortization, demolition costs, amortization, depreciation, development-related marketing costs, gain on sale or disposal of real estate and other assets, net, provision for impairment, and Equity in earnings from real estate and other affiliates. We use NOI to evaluate our operating performance on a property-by-property basis because NOI allows us to evaluate the impact that factors which vary by property, such as lease structure, lease rates and tenant bases, have on our operating results, gross margins and investment returns. We believe that NOI is a useful supplemental measure of the performance of our Operating Assets and Seaport segments because it provides a performance measure that, when compared year over year, reflects the revenues and expenses directly associated with owning and operating real estate properties and the impact on operations from trends in rental and occupancy rates and operating costs.

While FFO, Core FFO, AFFO and NOI are relevant and widely used measures of operating performance of real estate companies, they do not represent cash flows from operations or net income as defined by GAAP and should not be considered an alternative to those measures in evaluating our liquidity or operating performance. FFO, Core FFO, AFFO and NOI do not purport to be indicative of cash available to fund our future cash requirements. Further, our computations of FFO, Core FFO, AFFO and NOI may not be comparable to FFO, Core FFO, AFFO and NOI reported by other real estate companies. We have included in this presentation a reconciliation from GAAP net income to FFO, Core FFO and AFFO, as well as reconciliations of our GAAP Operating Assets segment earnings before taxes (EBT) to NOI and Seaport segment EBT to NOI. Non-GAAP financial measures should not be considered independently, or as a substitute, for financial information presented in accordance with GAAP.

Additional Information

Our website address is www.howardhughes.com. Our Annual Report on Form 10-K, Quarterly Reports on Form 10-Q, Current Reports on Form 8-K and other publicly filed or furnished documents are available and may be accessed free of charge through the "Investors" section of our website under the "SEC Filings" subsection, as soon as reasonably practicable after those documents are filed with, or furnished to, the SEC. Also available through the Investors section of our website are beneficial ownership reports filed by our directors, officers and certain shareholders on Forms 3, 4 and 5.



Table of Contents

FINANCIAL OVERVIEW		OPERATING PORTFOLIO PERFORMANCE		OTHER PORTFOLIO METRICS	
Definitions	4	Same Store Metrics	11	Ward Village - Sold Out Condominiums	20
Company Profile	5	NOI by Region	13	Ward Village - Condominiums Remaining to be Sold	21
Financial Summary	7	Stabilized Properties	15	Summary of Remaining Development Costs	22
Balance Sheets	9	Unstabilized Properties	17	Portfolio Key Metrics	23
Statements of Operations	10	Under Construction Properties	18	MPC Portfolio	24
		Seaport Operating Performance	19	MPC Performance	25
				MPC Land	26
				Lease Expirations	27
				Acquisitions / Dispositions	28
				Other/Non-core Assets	29
				Debt Summary	30
				Property-Level Debt	31
				Ground Leases	33
				Impact of COVID-19	34
				Reconciliations of Non-GAAP Measures	35



Definitions

Stabilized - Properties in the Operating Assets and Seaport segments that have been in service for more than 36 months or have reached 90% occupancy, whichever occurs first. If an office, retail or multifamily property has been in service for more than 36 months but does not exceed 90% occupancy, the asset is considered underperforming.

Unstabilized - Properties in the Operating Assets and Seaport segments that have been in service for less than 36 months and do not exceed 90% occupancy.

Under Construction - Projects in the Strategic Developments and Seaport segments for which construction has commenced as of December 31, 2021, unless otherwise noted. This excludes MPC and condominium development.

Net Operating Income (NOI) - We define net operating income (NOI) as operating cash revenues (rental income, tenant recoveries and other revenue) less operating cash expenses (real estate taxes, repairs and maintenance, marketing and other property expenses), including our share of NOI from equity investees. NOI excludes straight-line rents and amortization of tenant incentives, net interest expense, ground rent amortization, demolition costs, amortization, other (loss) income, depreciation, development-related marketing costs, gain on sale or disposal of real estate and other assets, net, provision for impairment and, unless otherwise indicated, equity in earnings from real estate and other affiliates. We use NOI to evaluate our operating performance on a property-by-property basis because NOI allows us to evaluate the impact that factors which vary by property, such as lease structure, lease rates and tenant bases, have on our operating results, gross margins and investment returns. We believe that NOI is a useful supplemental measure of the performance of our Operating Assets and Seaport segments because it provides a performance measure that, when compared year over year, reflects the revenues and expenses directly associated with owning and operating real estate properties and the impact on operations from trends in rental and occupancy rates and operating costs.

Estimated Stabilized NOI - Stabilized NOI is initially projected prior to the development of the asset based on market assumptions and is revised over the life of the asset as market conditions evolve. On a quarterly basis, each asset's Annualized NOI is compared to its projected Stabilized NOI in conjunction with forecast data to determine if an adjustment is needed. Adjustments to Stabilized NOI are made when changes to the asset's long-term performance are thought to be more than likely and permanent.

Remaining Development Costs - Development costs and related debt held for projects that are under construction or substantially complete and in service in the Operating Assets or the Seaport segment but have not reached stabilized occupancy status are disclosed on the Summary of Remaining Development Costs slide if the project has more than \$1.0 million of estimated costs remaining to be incurred. The total estimated costs and costs paid are prepared on a cash basis to reflect the total anticipated cash requirements for the projects. Projects not yet under construction are not included.

Same Store Properties - The Company defines Same Store Properties as consolidated and unconsolidated properties that are acquired or placed in-service prior to the beginning of the earliest period presented and owned by the Company through the end of the latest period presented. Same Store Properties exclude properties placed in-service, acquired, repositioned or in development or redevelopment after the beginning of the earliest period presented or disposed of prior to the end of the latest period presented. Accordingly, it takes at least one year and one quarter after a property is acquired or treated as in-service for that property to be included in Same Store Properties.

Same Store NOI - We calculate Same Store Net Operating Income (Same Store NOI) as Operating Assets NOI applicable to consolidated properties acquired or placed in-service prior to the beginning of the earliest period presented and owned by the Company through the end of the latest period presented. Same Store NOI also includes the Company's share of NOI of unconsolidated properties and the annual distribution from a cost basis investment. Same Store NOI is a non-GAAP financial measure and should not be viewed as an alternative to net income calculated in accordance with GAAP as a measurement of our operating performance. We believe that Same Store NOI is helpful to investors as a supplemental comparative performance measure of the income generated from the same group of properties from one period to the next. Other companies may not define Same Store NOI in the same manner as we do; therefore, our computation of Same Store NOI may not be comparable to that of other companies. Additionally, we do not control investments in unconsolidated properties and while we consider disclosures of our share of NOI to be useful, they may not accurately depict the legal and economic implications of our investment arrangements.



Company Profile - Summary & Results

Company Overview - Q4 2021

Exchange / Ticker	NYSE:	HHC
Share Price - December 31, 2021	\$	101.78
Diluted Earnings / Share	\$	2.09
FFO / Diluted Share	\$	3.08
Core FFO / Diluted Share	\$	3.67
AFFO / Diluted Share	\$	3.64

Operating Portfolio by Region



Recent Company Highlights

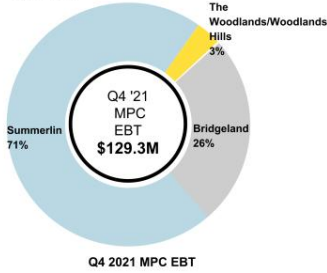
HONOLULU, Oct. 6, 2021 (PRNewswire) -- The Howard Hughes Corporation (HHC) announced that it has begun welcoming residents to 'A'ali'i®, the fifth residential tower to be delivered in Ward Village®, further enhancing the 60-acre coastal master planned community's transformation of Honolulu's urban core.

PHOENIX, October 19, 2021 (PRNewswire) -- The Howard Hughes Corporation (HHC) and Jerry Colangelo announced the launch of Douglas Ranch, a new large-scale master planned community (MPC) in Phoenix's West Valley. Encompassing nearly 37,000 acres in the nation's fastest-growing metro region, Douglas Ranch is anticipated to become one of the leading MPCs in the country, with 100,000 homes, 300,000 residents and 55 million square feet of commercial development. Residential lot sales at Douglas Ranch are scheduled to begin in the first half of 2022. The MPC was acquired by Howard Hughes from JDM Partners, led by Colangelo, David Eaton and Mel Shultz, and El Dorado Holdings, led by Mike Ingram; both companies will remain as joint venture partners with HHC on Trillium, the 3,000-acre first village of Douglas Ranch, located in the city of Buckeye, Arizona.

NEW YORK, Dec. 29, 2021 (PRNewswire) -- The Howard Hughes Corporation (HHC) announced the final approval by the City of New York of its planned \$850 million 250 Water Street development project at the Seaport in Lower Manhattan, a key component of HHC's long-term vision for the historic neighborhood. The 26-story mixed-use project, designed by world-renowned architecture and urban design firm Skidmore, Owings & Merrill (SOM), will feature residential rental apartments, office, retail and community space.

Q4 2021 MPC & Condominium Results

\$ in millions



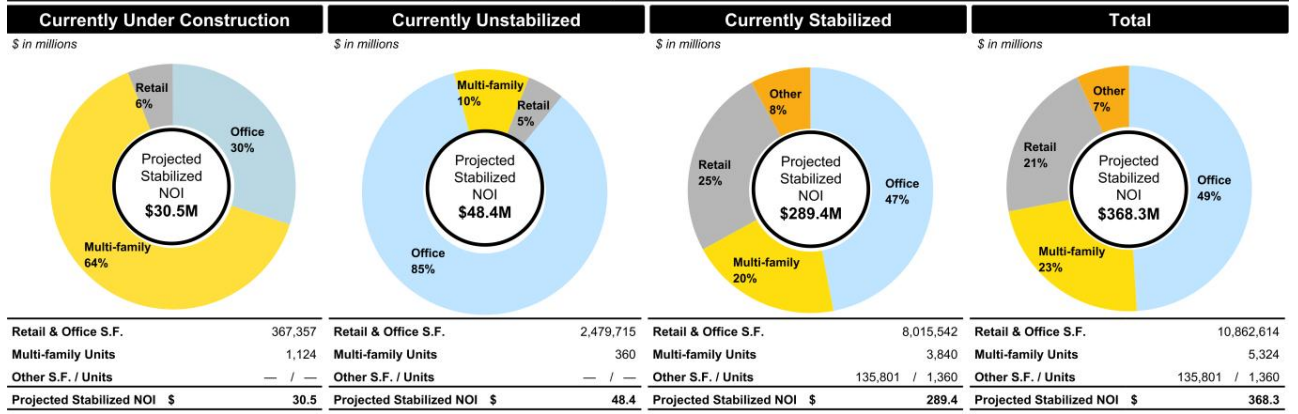
Bridgeland	\$ 33.2
Columbia	(0.3)
Summerlin	92.1
The Woodlands/Woodlands Hills	4.3
Total	\$ 129.3



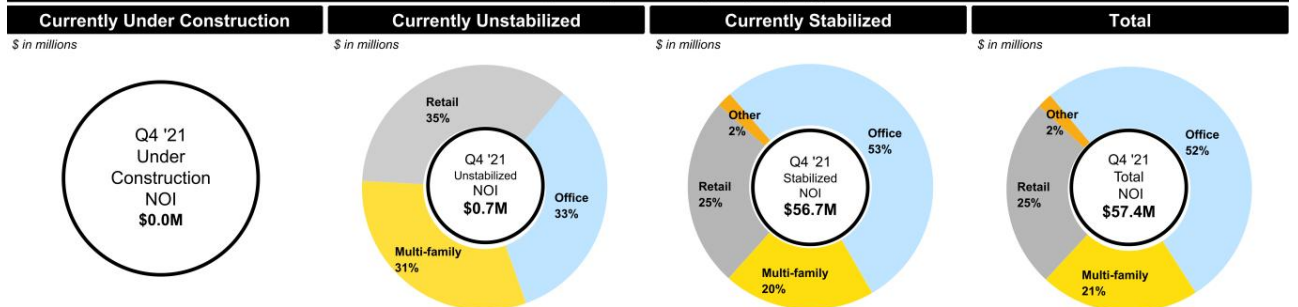
Q4 2021 Units Contracted at Under Construction Condos	
'A'ali'i	3
Kō'ula	17
Victoria Place	4
Total	24

Company Profile - Summary & Results (con't)

Q4 2021 Path to Projected Annual Stabilized NOI



Q4 2021 Operating Results by Property Type



Path to Projected Annual Stabilized NOI charts exclude Seaport NOI, units, and square footage until we have greater clarity with respect to the performance of our tenants. See page 19 for Seaport NOI and other project information. See page 4 for definitions of Under Construction, Unstabilized, Stabilized and Net Operating Income (NOI).

Howard Hughes

HowardHughes.com 281.719.6100

6

Financial Summary

\$ in thousands except share price and billions

	Q4 2021	Q3 2021	Q2 2021	Q1 2021	Q4 2020	FY 2021	FY 2020
Company Profile							
Share price (a)	\$ 101.78	\$ 87.81	\$ 97.46	\$ 95.13	\$ 78.93	\$ 101.78	\$ 78.93
Market Capitalization (b)	\$5.5b	\$4.8b	\$5.4b	\$5.2b	\$4.3b	\$5.5b	\$4.3b
Enterprise Value (c)	\$9.1b	\$8.3b	\$8.8b	\$8.7b	\$7.6b	\$9.1b	\$7.6b
Weighted avg. shares - basic	54,487	55,727	55,704	55,678	55,571	54,596	55,571
Weighted avg. shares - diluted	54,535	55,756	55,757	55,678	55,571	54,649	55,571
Total diluted share equivalents outstanding (a)	54,068	55,126	55,130	55,119	54,999	54,068	54,999
Debt Summary							
Total debt payable (d)	\$4,639,416	\$4,468,713	\$4,494,183	\$4,439,522	\$4,320,166	\$4,639,416	\$4,320,166
Fixed-rate debt	\$3,125,559	\$2,795,832	\$2,726,121	\$2,672,304	\$2,374,822	\$3,125,559	\$2,374,822
Weighted avg. rate - fixed	4.41 %	4.49 %	4.51 %	4.54 %	5.07 %	4.41 %	5.07 %
Variable-rate debt, excluding condominium financing	\$1,314,674	\$1,298,358	\$1,444,733	\$1,467,039	\$1,725,461	\$1,314,674	\$1,725,461
Weighted avg. rate - variable	3.49 %	3.95 %	3.54 %	3.54 %	3.41 %	3.49 %	3.41 %
Condominium debt outstanding at end of period	\$ 199,183	\$ 374,523	\$ 323,328	\$ 300,179	\$ 219,883	\$ 199,183	\$ 219,883
Weighted avg. rate - condominium financing	4.77 %	3.99 %	4.06 %	4.04 %	3.82 %	4.77 %	3.82 %
Leverage ratio (debt to enterprise value)	50.64 %	53.60 %	50.79 %	50.73 %	56.31 %	50.64 %	56.31 %
General and Administrative							
General and administrative (G&A)	\$ 20,857	\$ 19,033	\$ 20,334	\$ 21,766	\$ 24,647	\$ 81,990	\$ 109,402
Less: Non-cash stock compensation	(2,468)	(2,637)	(2,248)	(2,533)	(1,982)	(9,886)	(5,785)
Cash G&A (e)	\$ 18,389	\$ 16,396	\$ 18,086	\$ 19,233	\$ 22,665	\$ 72,104	\$ 103,617

(a) Presented as of period end date.

(b) Market capitalization = Closing share price as of the last trading day of the respective period times total diluted share equivalents outstanding as of the date presented.

(c) Enterprise Value = Market capitalization + book value of debt + noncontrolling interest - cash and equivalents.

(d) Represents total mortgages, notes and loans payable, as stated in our GAAP financial statements as of the respective date, excluding unamortized deferred financing costs and bond issuance costs.

(e) Cash G&A is a non-GAAP financial measure that we believe is useful to our investors and other users of our financial statements as an indicator of overhead efficiency without regard to non-cash expenses associated with stock compensation. However, it should not be used as an alternative to general and administrative expenses in accordance with GAAP.

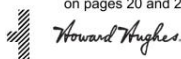


Financial Summary (con't)

\$ in thousands

	Q4 2021	Q3 2021	Q2 2021	Q1 2021	Q4 2020	FY 2021	FY 2020
Earnings Profile							
Operating Assets Segment Income							
Revenues	\$ 103,177	\$ 124,095	\$ 109,364	\$ 91,603	\$ 87,916	\$ 428,239	\$ 363,520
Expenses	(47,813)	(61,120)	(53,176)	(47,464)	(42,167)	(209,573)	(183,934)
Company's Share NOI - Equity investees	2,053	(47)	1,690	4,140	1,362	7,836	11,474
Operating Assets NOI (a)	\$ 57,417	\$ 62,928	\$ 57,878	\$ 48,279	\$ 47,111	\$ 226,502	\$ 191,060
Avg. NOI margin	56%	51%	53%	53%	54%	53%	53%
MPC Segment Earnings							
Total revenues	\$ 214,820	\$ 72,061	\$ 74,578	\$ 48,287	\$ 112,436	\$ 409,746	\$ 283,953
Total expenses (b)	(101,205)	(35,474)	(33,905)	(23,267)	(49,846)	(193,851)	(128,597)
Depreciation and amortization	(94)	(102)	(98)	(72)	(92)	(366)	(365)
Interest (expense) income, net (c)	10,949	10,362	10,615	10,757	10,554	42,683	36,587
Equity in earnings (losses) from real estate and other affiliates	4,831	8,277	18,641	27,650	13,442	59,399	17,845
Gain (loss) on extinguishment of debt	—	(1,004)	—	—	—	(1,004)	—
MPC Segment EBT (c)	\$ 129,301	\$ 54,120	\$ 69,831	\$ 63,355	\$ 86,494	\$ 316,607	\$ 209,423
Seaport Segment Income							
Revenues	\$ 14,749	\$ 20,224	\$ 10,202	\$ 6,897	\$ 6,969	\$ 52,072	\$ 22,572
Expenses	(20,268)	(23,749)	(14,477)	(11,141)	(10,014)	(69,635)	(39,046)
Company's share NOI - equity investees	(272)	(38)	(147)	(135)	(124)	(592)	(911)
Seaport NOI (d)	\$ (5,791)	\$ (3,563)	\$ (4,422)	\$ (4,379)	\$ (3,169)	\$ (18,155)	\$ (17,385)
Avg. NOI margin	(39%)	(18%)	(43%)	(63%)	(45%)	(35%)	(77%)
Condo Gross Profit							
Condominium rights and unit sales	\$ 464,406	\$ 163	\$ 12,861	\$ 37,167	\$ 958	\$ 514,597	\$ 1,143
Adjusted condominium rights and unit cost of sales (e)	(345,714)	(82)	(13,435)	(34,472)	(2,893)	(393,703)	(10,289)
Condo adjusted gross profit (f)	\$ 118,692	\$ 81	\$ (574)	\$ 2,695	\$ (1,935)	\$ 120,894	\$ (9,146)

- (a) Operating Assets NOI includes the Howard Hughes Corporation's (the Company or HHC) share of equity method investments NOI and the annual distribution from our cost basis investment. Prior periods have been adjusted to be consistent with current period presentation.
- (b) Expenses include both actual and estimated future costs of sales allocated on a relative sales value to land parcels sold, including Master Planned Communities (MPC)-level G&A and real estate taxes on remaining residential and commercial land.
- (c) MPC Segment EBT (Earnings before tax, as discussed in our GAAP financial statements), includes negative interest expense relating to capitalized interest for the segment on debt held in other segments and at corporate.
- (d) Seaport NOI includes the Company's share of equity method investments NOI.
- (e) Excludes a \$97.9 million charge for the estimated costs related to construction defects at the Waiea tower in the first quarter of 2020 and excludes an additional \$20.5 million charge related to the same construction defects in the first quarter of 2021. The Company expects to recover all the repair costs from the general contractor, other responsible parties and insurance proceeds.
- (f) As a result of the completion of 'A'ali'i in October 2021, we closed on 670 condos during the year ended December 31, 2021, compared to no condominium units during 2020. As highlighted on pages 20 and 21 of this presentation, overall progress at our condominium projects remains extremely strong.



Balance Sheets

thousands except par values and share amounts

	December 31, 2021	December 31, 2020
	Unaudited	Unaudited
ASSETS		
Investment in real estate:		
Master Planned Communities assets	\$ 2,282,768	\$ 1,687,519
Buildings and equipment	3,962,441	4,115,493
Less: accumulated depreciation	(743,311)	(634,064)
Land	322,439	363,447
Developments	1,208,907	1,152,674
Net property and equipment	7,033,244	6,685,069
Investment in real estate and other affiliates	369,949	377,145
Net investment in real estate	7,403,193	7,062,214
Net investment in lease receivable	2,913	2,926
Cash and cash equivalents	843,212	1,014,686
Restricted cash	373,425	228,311
Accounts receivable, net	86,388	66,726
Municipal Utility District receivables, net	387,199	314,394
Notes receivable, net	7,561	622
Deferred expenses, net	119,825	112,097
Operating lease right-of-use assets, net	57,022	56,255
Prepaid expenses and other assets, net	300,956	282,101
Total assets	\$ 9,581,694	\$ 9,140,332
LIABILITIES		
Mortgages, notes and loans payable, net	\$ 4,591,157	\$ 4,287,369
Operating lease obligations	69,363	68,929
Deferred tax liabilities	204,837	187,639
Accounts payable and accrued expenses	983,167	852,258
Total liabilities	5,848,524	5,396,195
Redeemable noncontrolling interest	22,500	29,114
EQUITY		
Preferred stock: \$0.01 par value; 50,000,000 shares authorized, none issued	—	—
Common stock: \$0.01 par value; 150,000,000 shares authorized, 56,173,276 issued and 54,065,661 outstanding as of December 31, 2021, and 56,042,814 shares issued and 54,972,256 outstanding as of December 31, 2020	563	562
Additional paid-in capital	3,960,418	3,947,278
Accumulated deficit	(16,456)	(72,556)
Accumulated other comprehensive loss	(14,457)	(38,590)
Treasury stock, at cost, 2,107,615 shares as of December 31, 2021, and 1,070,558 shares as of December 31, 2020	(220,073)	(122,091)
Total stockholders' equity	3,709,995	3,714,603
Noncontrolling interests	675	420
Total equity	3,710,670	3,715,023
Total liabilities and equity	\$ 9,581,694	\$ 9,140,332
Share Count Details (thousands)		
Shares outstanding at end of period (including restricted stock)	54,066	54,972
Dilutive effect of stock options (a)	2	27
Total diluted share equivalents outstanding	54,068	54,999

(a) Stock options assume net share settlement calculated for the period presented.



Howard Hughes

Statements of Operations

thousands except per share amounts

	Q4 2021		Q4 2020		FY 2021		FY 2020	
	Unaudited		Unaudited		Unaudited		Unaudited	
REVENUES								
Rental revenue	\$	99,740	\$	81,660	\$	369,330	\$	323,182
Master Planned Communities land sales		194,093		96,991		346,217		233,044
Condominium rights and unit sales		464,406		958		514,597		1,143
Other land, rental and property revenues		31,637		22,956		152,619		105,048
Builder price participation		15,800		11,136		45,138		37,072
Total revenues		805,676		213,701		1,427,901		699,489
EXPENSES								
Operating costs		74,133		58,028		293,999		226,791
Master Planned Communities cost of sales		89,702		42,945		153,630		101,505
Condominium rights and unit cost of sales		345,714		2,893		414,199		108,229
Rental property real estate taxes		12,879		8,590		55,398		52,815
Provision for (recovery of) doubtful accounts		1,485		1,055		(459)		6,009
Demolition costs		163		—		355		—
Development-related marketing costs		2,252		1,625		10,313		8,166
General and administrative		20,857		24,647		81,990		109,402
Depreciation and amortization		49,705		56,472		205,100		217,467
Total expenses		596,890		196,255		1,214,525		830,384
OTHER								
Provision for impairment		—		—		(13,068)		(48,738)
Gain (loss) on sale or disposal of real estate and other assets, net		(7,395)		13,710		53,079		59,942
Other income (loss), net		763		923		(11,515)		130
Total other		(6,632)		14,633		28,496		11,334
Operating income (loss)		202,154		32,079		241,872		(119,561)
Interest income		23		460		107		2,368
Interest expense		(32,831)		(33,540)		(130,036)		(132,257)
Gain (loss) on extinguishment of debt		(471)		(3)		(38,014)		(13,169)
Equity in earnings (losses) from real estate and other affiliates		(25,667)		1,464		(9,852)		271,099
Income (loss) before income taxes		143,208		460		64,077		8,480
Income tax expense (benefit)		31,859		8,450		15,153		11,653
Net income (loss)		111,349		(7,990)		48,924		(3,173)
Net (income) loss attributable to noncontrolling interests		2,451		1,344		7,176		(22,981)
Net income (loss) attributable to common stockholders	\$	113,800	\$	(6,646)	\$	56,100	\$	(26,154)
Basic income (loss) per share	\$	2.09	\$	(0.12)	\$	1.03	\$	(0.50)
Diluted income (loss) per share	\$	2.09	\$	(0.12)	\$	1.03	\$	(0.50)



Howard Hughes

Same Store NOI - Operating Assets Segment

thousands except percentages

	Q4 2021	Q4 2020	\$ Change	% Change	FY 2021	FY 2020	\$ Change	% Change
Same Store Office								
Houston, TX	\$ 18,866	\$ 19,684	\$ (818)	(4)%	\$ 69,469	\$ 80,314	\$ (10,845)	(14)%
Columbia, MD	6,272	4,420	1,852	42 %	22,659	20,033	2,626	13 %
Las Vegas, NV	3,796	3,598	198	6 %	14,416	13,616	800	6 %
Total Same Store Office	28,934	27,702	1,232	4 %	106,544	113,963	(7,419)	(7)%
Same Store Retail								
Houston, TX	3,379	3,808	(429)	(11)%	12,640	12,031	609	5 %
Columbia, MD	555	643	(88)	(14)%	2,226	2,272	(46)	(2)%
Las Vegas, NV	6,356	3,892	2,464	63 %	24,732	15,520	9,212	59 %
Honolulu, HI	4,498	1,733	2,765	160 %	16,199	9,389	6,810	73 %
Other	(45)	(482)	437	(91)%	1,998	646	1,352	209 %
Total Same Store Retail	14,743	9,594	5,149	54 %	57,795	39,858	17,937	45 %
Same Store Multi-Family								
Houston, TX	4,676	3,569	1,107	31 %	15,943	14,409	1,534	11 %
Las Vegas, NV	1,642	1,276	366	29 %	6,799	4,687	2,112	45 %
Company's Share NOI - Equity Investees	1,633	1,543	90	6 %	6,665	6,630	35	1 %
Total Same Store Multi-Family	7,951	6,388	1,563	24 %	29,407	25,726	3,681	14 %
Same Store Other								
Houston, TX	1,696	1,857	(161)	(9)%	6,762	5,892	870	15 %
Columbia, MD	17	(18)	35	194 %	(42)	(25)	(17)	68 %
Las Vegas, NV	(1,533)	(372)	(1,161)	(312)%	6,510	(3,048)	9,558	314 %
Honolulu, HI	24	(198)	222	112 %	238	(290)	528	182 %
Company's Share NOI - Equity and Cost Investees	680	532	148	28 %	6,302	5,557	745	13 %
Total Same Store Other	884	1,801	(917)	(51)%	19,770	8,086	11,684	144 %
Total Same Store NOI	52,512	45,485	7,027	15 %	213,516	187,633	25,883	14 %
Non-Same Store NOI	4,905	1,626	3,279	(202)%	12,986	3,427	9,559	(279)%
Total Operating Assets NOI	\$ 57,417	\$ 47,111	\$ 10,306	22 %	\$ 226,502	\$ 191,060	\$ 35,442	19 %

See page 4 for definitions of Same Store Properties and Same Store NOI.



Same Store Performance - Operating Assets Segment

thousands except percentages

	Q4 2021	Q3 2021	Q2 2021	Q1 2021	Q4 2020
Same Store Metrics					
Stabilized Leasing Percentages					
Office	90 %	88 %	89 %	89 %	93 %
Retail	92 %	90 %	92 %	92 %	89 %
Multi-Family	99 %	97 %	97 %	95 %	92 %
Unstabilized Leasing Percentages					
Office	52 %	45 %	43 %	42 %	42 %
Retail	72 %	70 %	70 %	70 %	62 %
Multi-Family (a)	— %	— %	— %	— %	91 %
Same Store NOI					
Office	\$ 28,934	\$ 26,784	\$ 25,604	\$ 25,222	\$ 27,702
Retail	14,743	16,095	14,867	12,090	9,594
Multi-Family	7,951	7,724	7,048	6,684	6,388
Other	884	8,409	5,523	4,954	1,801
Total Same Store NOI	\$ 52,512	\$ 59,012	\$ 53,042	\$ 48,950	\$ 45,485
Quarter over Quarter Change in Same Store NOI	(11)%	11 %	8 %	8 %	

See page 4 for definitions of "Same Store Properties" and "Same Store NOI"

(a) As of Q1 2021, all same store multi-family properties are stabilized.



NOI by Region, excluding Seaport

in thousands except Sq. Ft. and units

Property	% Ownership (a)	Total		Q4 2021 Occupied (#)		Q4 2021 Leased (#)		Q4 2021 Occupied (%)		Q4 2021 Leased (%)		Q4 2021 Annualized NOI (b)	Stabilized NOI (c)	Time to Stabilize (Years) (d)
		Sq. Ft.	Units	Sq. Ft.	Units	Sq. Ft.	Units	Sq. Ft.	Units	Sq. Ft.	Units			
Stabilized Properties														
Office - Houston	100 %	3,373,048	—	2,983,325	—	3,062,816	—	88 %	— %	91 %	— %	\$ 83,553	\$ 91,579	—
Office - Columbia	100 %	1,390,317	—	1,149,808	—	1,206,891	—	83 %	— %	87 %	— %	22,507	26,004	—
Office - Summerlin	100 %	532,428	—	524,309	—	524,309	—	98 %	— %	98 %	— %	14,183	14,892	—
Retail - Houston	100 %	420,527	—	347,267	—	373,571	—	83 %	— %	89 %	— %	10,058	13,586	—
Retail - Columbia	100 %	99,899	—	99,899	—	99,899	—	100 %	— %	100 %	— %	2,202	2,712	—
Retail - Hawai'i	100 %	1,001,976	—	865,161	—	884,496	—	86 %	— %	88 %	— %	16,295	24,600	—
Retail - Summerlin	100 %	800,548	—	762,117	—	786,852	—	95 %	— %	98 %	— %	26,183	26,301	—
Retail - Other	100 %	264,080	—	222,938	—	231,341	—	84 %	— %	88 %	— %	52	6,500	—
Multi-Family - Houston (e)	100 %	34,419	2,250	27,152	2,182	27,152	2,228	79 %	97 %	79 %	99 %	27,902	35,204	—
Multi-Family - Columbia (e)	50 %	98,300	1,199	48,867	1,150	56,322	1,178	50 %	96 %	57 %	98 %	11,727	16,302	—
Multi-Family - Summerlin (e)	100 %	—	391	—	374	—	388	— %	96 %	— %	99 %	6,575	7,398	—
Self-Storage - Houston	100 %	—	1,360	—	1,271	—	1,282	— %	93 %	— %	94 %	1,220	1,220	—
Other - Summerlin	100 %	—	—	—	—	—	—	— %	— %	— %	— %	10,481	12,415	—
Other Assets (f)	Various	135,801	—	135,801	—	135,801	—	100 %	— %	100 %	— %	8,521	10,670	—
Total Stabilized Properties (g)												\$ 241,459	\$ 289,383	—
Unstabilized Properties														
Office - Houston	100 %	595,617	—	204,411	—	260,641	—	34 %	— %	44 %	— %	\$ (1,107)	\$ 17,900	1.0
Office - Columbia	100 %	319,470	—	206,931	—	211,643	—	65 %	— %	66 %	— %	3,025	9,200	0.8
Office - Other	23 %	1,491,651	—	857,151	—	1,174,975	—	57 %	— %	79 %	— %	(260)	14,421	1.8
Retail - Houston	100 %	72,977	—	52,810	—	52,810	—	72 %	— %	72 %	— %	1,164	2,200	1.0
Multi-Family - Houston (e)	100 %	—	360	—	274	—	280	— %	76 %	— %	78 %	2,411	4,697	2.5
Total Unstabilized Properties												\$ 5,233	\$ 48,418	1.7



NOI by Region, excluding Seaport (con't)

in thousands except Sq. Ft. and units

Property	% Ownership (a)	Total		Q4 2021 Occupied (#)		Q4 2021 Leased (#)		Q4 2021 Occupied (%)		Q4 2021 Leased (%)		Q4 2021 Annualized NOI (b)	Stabilized NOI (c)	Time to Stabilize (Years) (d)
		Sq. Ft.	Units	Sq. Ft.	Units	Sq. Ft.	Units	Sq. Ft.	Units	Sq. Ft.	Units			
Under Construction Properties														
Office - Houston	100 %	20,000	—	—	—	—	—	—	—	—	—	n/a	\$ 596	1.3
Office - Summerlin	100 %	267,000	—	—	—	—	—	—	—	—	—	n/a	8,374	4.0
Retail - Hawai'i	100 %	48,357	—	3,076	—	10,508	—	6 %	—	22 %	—	n/a	1,918	3.5
Multi-Family - Houston (e)	100 %	—	358	—	—	—	—	—	—	—	—	n/a	4,360	3.5
Multi-Family - Summerlin (e)	100 %	—	294	—	—	—	—	—	—	—	—	n/a	5,899	5.0
Multi-Family - Columbia (e)	100 %	32,000	472	—	—	—	—	—	—	—	—	n/a	9,325	4.3
Total Under Construction Properties												n/a	\$ 30,472	4.0
Total/ Wtd. Avg. for Portfolio												\$ 246,692	\$ 368,273	3.4

- (a) Includes our share of NOI for our joint ventures.
- (b) To better reflect the full-year performance of the properties, the impacts of certain prior period accruals and adjustments included in Q4 2021 NOI were not annualized. Annualized Q4 2021 NOI also includes distribution received from cost method investment in Q1 2020. For purposes of this calculation, this one time annual distribution is not annualized.
- (c) Table above excludes Seaport NOI, units, and square feet until we have greater clarity with respect to the performance of our tenants. See page 19 for Seaport Est. stabilized yield and other project information.
- (d) The expected stabilization date used in the Time to Stabilized calculation for all unstabilized and under construction assets is set 36 months from the in-service or expected in-service date.
- (e) Multi-Family square feet represent ground floor retail whereas multi-family units represent residential units for rent.
- (f) Other assets are primarily made up of our share of equity method investments not included in other categories. These assets can be found on page 16 of this presentation.
- (g) For Stabilized Properties, the difference between Annualized NOI and Stabilized NOI is attributable to a number of factors which may include temporary abatements, deferrals or lost revenue due to COVID-19 restrictions, timing of lease turnovers, free rent and other market factors.



Stabilized Properties - Operating Assets Segment

in thousands except Sq. Ft. and units

Property	Location	% Ownership	Rentable Sq. Ft.	Q4 2021 % Occ.	Q4 2021 % Leased	Annualized Q4 2021 NOI (a) (b)	Est. Stabilized NOI (a)
Office							
One Hughes Landing	Houston, TX	100 %	197,719	97 %	97 %	\$ 6,169	\$ 6,170
Two Hughes Landing	Houston, TX	100 %	197,714	68 %	68 %	3,999	6,000
Three Hughes Landing	Houston, TX	100 %	320,815	89 %	91 %	8,244	8,245
1725 Hughes Landing Boulevard	Houston, TX	100 %	331,176	64 %	64 %	5,849	6,900
1735 Hughes Landing Boulevard	Houston, TX	100 %	318,170	100 %	100 %	8,897	8,900
2201 Lake Woodlands Drive	Houston, TX	100 %	24,119	100 %	100 %	367	500
Lakefront North	Houston, TX	100 %	258,058	74 %	96 %	3,851	6,458
8770 New Trails	Houston, TX	100 %	180,000	100 %	100 %	3,900	4,400
9303 New Trails	Houston, TX	100 %	97,967	79 %	79 %	1,521	1,525
3831 Technology Forest Drive	Houston, TX	100 %	95,078	100 %	100 %	2,623	2,625
3 Waterway Square	Houston, TX	100 %	232,021	87 %	91 %	5,895	6,500
4 Waterway Square	Houston, TX	100 %	218,551	100 %	100 %	6,727	6,856
1201 Lake Robbins (c)	Houston, TX	100 %	805,993	100 %	100 %	24,934	25,000
1400 Woodloch Forest	Houston, TX	100 %	95,667	49 %	57 %	577	1,500
10 - 70 Columbia Corporate Center	Columbia, MD	100 %	898,746	78 %	84 %	12,316	14,330
Columbia Office Properties	Columbia, MD	100 %	63,831	52 %	64 %	17	1,402
One Mall North	Columbia, MD	100 %	97,092	93 %	93 %	1,744	1,947
One Merriweather	Columbia, MD	100 %	206,632	100 %	100 %	5,758	5,225
Two Merriweather	Columbia, MD	100 %	124,016	93 %	93 %	2,672	3,100
Aristocrat	Las Vegas, NV	100 %	181,534	100 %	100 %	4,512	4,520
One Summerlin	Las Vegas, NV	100 %	206,279	96 %	96 %	5,824	6,437
Two Summerlin	Las Vegas, NV	100 %	144,615	100 %	100 %	3,847	3,935
Total Office			5,295,793			\$ 120,243	\$ 132,475
Retail							
Creekside Village Green	Houston, TX	100 %	74,670	82 %	85 %	\$ 1,797	\$ 2,000
Hughes Landing Retail	Houston, TX	100 %	125,798	85 %	89 %	2,939	4,988
1701 Lake Robbins	Houston, TX	100 %	12,376	100 %	100 %	518	540
Lake Woodlands Crossing Retail	Houston, TX	100 %	60,261	85 %	85 %	1,548	1,668
Lakeland Village Center at Bridgeland	Houston, TX	100 %	67,947	62 %	82 %	707	1,700
2025 Waterway Avenue	Houston, TX	100 %	50,062	98 %	98 %	1,820	1,820
Waterway Garage Retail	Houston, TX	100 %	21,513	79 %	100 %	478	600
2000 Woodlands Parkway	Houston, TX	100 %	7,900	100 %	100 %	251	270
Columbia Regional Building	Columbia, MD	100 %	89,199	100 %	100 %	2,233	2,312
Merriweather District Area 3 Standalone Restaurant	Columbia, MD	100 %	10,700	100 %	100 %	(31)	400
Ward Village Retail	Honolulu, HI	100 %	1,001,976	86 %	88 %	16,295	24,600
Downtown Summerlin (d)	Las Vegas, NV	100 %	800,548	95 %	98 %	26,183	26,301
Outlet Collection at Riverwalk	New Orleans, LA	100 %	264,080	84 %	88 %	52	6,500
Total Retail			2,587,030			\$ 54,790	\$ 73,699



Howard Hughes

HowardHughes.com 281.719.6100 15

Stabilized Properties - Operating Assets Segment (con't)

in thousands except Sq. Ft. and units

Property	Location	% Ownership	Rentable Sq. Ft.	Units	Q4 2021 % Occ.(e)		Q4 2021 % Leased (e)		Annualized Q4 2021 NOI (a) (b)	Est. Stabilized NOI (a)
					Rentable Sq. Ft.	Units	Rentable Sq. Ft.	Units		
Multi-family										
Creekside Park Apartments	Houston, TX	100 %	—	292	n/a	96 %	n/a	98 %	\$ 2,909	\$ 3,000
Lakeside Row	Houston, TX	100 %	—	312	n/a	98 %	n/a	99 %	4,232	3,875
Millennium Six Pines Apartments	Houston, TX	100 %	—	314	n/a	96 %	n/a	99 %	2,927	4,500
Millennium Waterway Apartments	Houston, TX	100 %	—	393	n/a	97 %	n/a	98 %	3,166	4,600
One Lakes Edge	Houston, TX	100 %	22,971	390	81 %	97 %	81 %	100 %	6,534	7,200
The Lane at Waterway	Houston, TX	100 %	—	163	n/a	99 %	n/a	99 %	2,557	3,500
Two Lakes Edge	Houston, TX	100 %	11,448	386	75 %	97 %	75 %	100 %	5,577	8,529
Juniper Apartments	Columbia, MD	100 %	56,683	382	17 %	95 %	30 %	97 %	5,195	9,162
The Metropolitan Downtown Columbia	Columbia, MD	50 %	13,591	380	84 %	97 %	84 %	100 %	2,848	3,132
m.flats/TEN.M	Columbia, MD	50 %	28,026	437	100 %	96 %	100 %	98 %	3,684	4,008
Constellation Apartments	Las Vegas, NV	100 %	—	124	n/a	96 %	n/a	100 %	2,231	2,250
Tanager Apartments	Las Vegas, NV	100 %	—	267	n/a	96 %	n/a	99 %	4,344	5,148
Total Multi-family (f)			132,719	3,840					\$ 46,204	\$ 58,904
Other										
Hughes Landing Daycare	Houston, TX	100 %	10,000	—	100 %	— %	100 %	— %	\$ 249	\$ 281
The Woodlands Warehouse	Houston, TX	100 %	125,801	—	100 %	— %	100 %	— %	1,243	1,516
HHC 242 Self-Storage	Houston, TX	100 %	—	631	n/a	94 %	n/a	95 %	623	622
HHC 2978 Self-Storage	Houston, TX	100 %	—	729	n/a	93 %	n/a	93 %	597	598
Woodlands Sarofim #1	Houston, TX	20 %	n/a	n/a	n/a	n/a	n/a	n/a	128	250
Stewart Title of Montgomery County, TX	Houston, TX	50 %	n/a	n/a	n/a	n/a	n/a	n/a	2,592	1,900
The Woodlands Ground Leases	Houston, TX	100 %	n/a	n/a	n/a	n/a	n/a	n/a	1,940	2,100
Kewalo Basin Harbor	Honolulu, HI	100 %	n/a	n/a	n/a	n/a	n/a	n/a	1,613	2,183
Hockey Ground Lease	Las Vegas, NV	100 %	n/a	n/a	n/a	n/a	n/a	n/a	543	560
Summerlin Hospital Medical Center	Las Vegas, NV	5 %	n/a	n/a	n/a	n/a	n/a	n/a	3,755	3,755
Las Vegas Ballpark (g)	Las Vegas, NV	100 %	n/a	n/a	n/a	n/a	n/a	n/a	6,183	8,100
Other Assets	Various	100 %	n/a	n/a	n/a	n/a	n/a	n/a	756	2,440
Total Other			135,801	1,360					\$ 20,222	\$ 24,305
Total Stabilized									\$ 241,459	\$ 289,383

- (a) For Stabilized Properties, the difference between Annualized NOI and Stabilized NOI is attributable to a number of factors which may include temporary abatements, deferrals or lost revenue due to COVID-19 restrictions, timing of lease turnovers, free rent and other market factors.
- (b) To better reflect the full-year performance of the properties, the impacts of certain prior period accruals and adjustments included in Q4 2021 NOI were not annualized.
- (c) 1201 Lake Robbins and 9950 Woodloch Forest, are collectively known as The Woodlands Towers at the Waterway. 9950 Woodloch Forest is an unstabilized property as of December 31, 2021.
- (d) Downtown Summerlin rentable sq. ft. excludes 381,767 sq. ft. of anchor space and 40,846 sq. ft. of office space.
- (e) Percentage Occupied and Percentage Leased are as of December 31, 2021.
- (f) Multi-Family square feet represent ground floor retail whereas multi-family units represent residential units for rent.
- (g) The Las Vegas Ballpark presentation is inclusive of the results from both the stadium operations and those of our wholly owned team, the Las Vegas Aviators. Annualized NOI is based on a trailing 12-month calculation due to seasonality.



Howard Hughes

Unstabilized Properties - Operating Assets Segment

thousands except Sq. Ft. and units

Property	Location	% Ownership	Rentable Sq. Ft.	Units	Q4 2021 % Occ.(a)		Q4 2021 % Leased (a)		Develop. Costs Incurred	Est. Total Cost (Excl. Land)	Annualized Q4 2021 NOI	Est. Stabilized NOI (b)	Est. Stab. Date	Est. Stab. Yield
					Rentable Sq. Ft.	Units	Rentable Sq. Ft.	Units						
Office														
9950 Woodloch Forest (c)(d)	Houston, TX	100 %	595,617	—	34 %	n/a	44 %	n/a	\$ 157,728	\$ 210,571	\$ (1,107)	\$ 17,900	2022	9 %
110 North Wacker (e)	Chicago, IL	23 %	1,491,651	—	57 %	n/a	79 %	n/a	16,078	16,078	(260)	14,421	2023	8 %
6100 Merriweather	Columbia, MD	100 %	319,470	—	65 %	n/a	66 %	n/a	111,368	138,221	3,025	9,200	2022	7 %
Total Office			2,406,738	—					\$ 285,174	\$ 364,870	\$ 1,658	\$ 41,521		
Retail														
Creekside Park West	Houston, TX	100 %	72,977	—	72 %	n/a	72 %	n/a	\$ 19,416	\$ 20,777	\$ 1,164	\$ 2,200	2022	11 %
Total Retail			72,977	—					\$ 19,416	\$ 20,777	\$ 1,164	\$ 2,200		
Multi-family														
Creekside Park The Grove	Houston, TX	100 %	—	360	—	76 %	—	78 %	\$ 51,751	\$ 57,472	\$ 2,411	\$ 4,697	2024	8 %
Total Multi-family (f)			—	360					\$ 51,751	\$ 57,472	\$ 2,411	\$ 4,697		
Total Unstabilized									\$ 356,341	\$ 443,119	\$ 5,233	\$ 48,418		

(a) Percentage Occupied and Percentage Leased are as of December 31, 2021.

(b) Company estimates of stabilized NOI are based on current leasing velocity, excluding inflation and organic growth.

(c) 9950 Woodloch Forest development costs incurred and estimated total cost are inclusive of acquisition and tenant lease-up costs.

(d) 1201 Lake Robbins and 9950 Woodloch Forest, are collectively known as The Woodlands Towers at the Waterway. 1201 Lake Robbins is a stabilized property as of December 31, 2021, as Occidental Petroleum has leased 100% of the building through 2032.

(e) The above represents only our membership interest and HHC's total cash equity requirement. Est. Stabilized NOI Yield is based on the projected building NOI at stabilization and our percentage ownership of the equity capitalized of the projects. As the amounts in this table do not include the impact of the partnership distribution waterfall, actual NOI results will vary.

(f) Multi-Family square feet represent ground floor retail whereas multi-family units represent residential units for rent.



Under Construction Projects - Strategic Developments Segment

in thousands except Sq. Ft. and units

Project Name	Location	% Ownership	Est. Rentable Sq. Ft.	Percent Pre-Leased (a)	Project Status	Const. Start Date	Est. Stabilized Date (b)	Develop. Costs Incurred	Est. Total Cost (Excl. Land)	Est. Stabilized NOI	Est. Stab. Yield
Office											
Memorial Hermann Health System Build-to-Suit	Houston, TX	100 %	20,000	100 %	Under Construction	Q4 2021	2023	\$ 471	\$ 6,032	\$ 596	10 %
1700 Pavilion	Las Vegas, NV	100 %	267,000	25 %	Under Construction	Q2 2021	2025	35,518	121,515	8,374	7 %
Total Office			287,000					\$ 35,989	\$ 127,547	\$ 8,970	
Retail											
A'ali'i (c)(d)	Honolulu, HI	100 %	11,570	76 %	Under Construction	Q4 2018	2024	\$ —	\$ —	\$ 637	— %
Kō'ula (c)	Honolulu, HI	100 %	36,787	5 %	Under Construction	Q3 2019	2025	—	—	1,281	— %
Total Retail			48,357					\$ —	\$ —	\$ 1,918	

Project Name	Location	% Ownership	# of Units	Monthly Est. Rent Per Unit	Project Status	Const. Start Date	Est. Stabilized Date (b)	Develop. Costs Incurred	Est. Total Cost (Excl. Land)	Est. Stabilized NOI	Est. Stab. Yield
Multi-family											
Marlow	Columbia, MD	100 %	472	\$ 1,984	Under Construction	Q1 2021	2026	\$ 41,791	\$ 130,490	\$ 9,325	7 %
Starling at Bridgeland	Houston, TX	100 %	358	1,622	Under Construction	Q4 2020	2025	20,105	60,572	4,360	7 %
Tanager Echo	Las Vegas, NV	100 %	294	2,148	Under Construction	Q2 2021	2026	22,025	86,160	5,899	7 %
Total Multi-family			1,124					\$ 83,921	\$ 277,222	\$ 19,584	
Total Under Construction								\$ 119,910	\$ 404,769	\$ 30,472	

- (a) Represents leases signed as of December 31, 2021, and is calculated as the total leased square feet divided by total leasable square feet, expressed as a percentage.
- (b) Represents management's estimate of the first quarter of operations in which the asset may be stabilized.
- (c) Condominium retail Develop. Cost Incurred and Est. Total Costs (Excl. Land) are combined with their respective condominium costs on page 20 and 21 of this supplement.
- (d) We completed construction at 'A'ali'i and began welcoming residents in October 2021. However, landlord work is still ongoing for the retail section of the property as of December 31, 2021. The retail space is expected to be placed in service in early 2022.



Seaport Operating Performance

Q4 2021	Landlord Operations (a)		Managed Businesses (b)		Events, Sponsorships & Catering Business (f)	Q4 2021 Total
	Historic District & Pier 17	Multi-Family (c)	Historic District & Pier 17 (d)	Tin Building (e)		
<i>\$ in thousands</i>						
Revenues						
Rental revenue (g)	\$ 1,471	\$ 194	\$ —	\$ —	\$ —	\$ 1,665
Tenant recoveries	185	—	—	—	—	185
Other rental and property (expense) revenue	—	2	9,941	—	3,659	13,602
Total Revenues	1,656	196	9,941	—	3,659	15,452
Expenses						
Other property operating costs (g)	(5,457)	(285)	(11,277)	—	(4,224)	(21,243)
Total Expenses	(5,457)	(285)	(11,277)	—	(4,224)	(21,243)
Net Operating (Loss) Income - Seaport (h)	\$ (3,801)	\$ (89)	\$ (1,336)	\$ —	\$ (565)	\$ (5,791)
Project Status	Unstabilized	Stabilized	Unstabilized	Under Construction	Unstabilized	
Rentable Sq. Ft. / Units						
Total Sq. Ft. / units	333,803	13,000 / 22	52,370	53,783	21,077	
Leased Sq. Ft. / units (i)	149,728	— / 20	52,370	53,783	21,077	
% Leased or occupied (i)	45 %	— % / 91 %	100 %	100 %	100 %	
Development (j)						
Development costs incurred	\$ 557,783	\$ —	\$ —	\$ 161,593	\$ —	\$ 719,376
Estimated total costs (excl. land)	\$ 594,368	\$ —	\$ —	\$ 194,613	\$ —	\$ 788,981

(a) Landlord operations represents physical real estate developed and owned by HHC and leased to third parties.

(b) Managed businesses represents retail and food and beverage businesses that HHC owns, either wholly or through joint ventures, and operates, including license and management agreements. For the three months ended December 31, 2021, our managed businesses include, among others, The Fulton, Cobble & Co., Mr. Dips, Carne Mare, Malibu Farm and Ssâm Bar (formerly Bar Wayō).

(c) Multi-family represents 85 South Street which includes base level retail in addition to residential units.

(d) Includes our equity share of NOI from Ssâm Bar.

(e) Represents the marketplace by Jean-Georges. As a result of impacts related to COVID-19, there were delays in construction on the Tin Building, however the core and shell of the building was completed as of December 31, 2021, and the building is expected to open in the first half of 2022.

(f) Events, sponsorships & catering business includes private events, catering, sponsorships, concert series and other rooftop activities.

(g) Rental revenue and expense earned from and paid by businesses we own and operate is eliminated in consolidation.

(h) See page 36 for the reconciliation of Seaport NOI.

(i) The percent leased for Historic District & Pier 17 landlord operations includes agreements with terms of less than one year.

(j) Development costs incurred and Estimated total costs (excl. land) are shown net of insurance proceeds of approximately \$64.7 million.



Ward Village - Sold Out Condominiums

As of December 31, 2021	Anaha	Ae'o	Ke Kiloohana (a)	Total
Key Metrics (\$ in thousands)				
Type of building	Luxury	Upscale	Workforce	
Number of units	317	465	423	1,205
Avg. unit Sq. Ft.	1,417	838	696	940
Condo Sq. Ft.	449,205	389,663	294,273	1,133,141
Street retail Sq. Ft.	16,048	70,800	28,386	115,234
Stabilized retail NOI	\$1,200	\$2,400	\$1,200	\$4,800
Stabilization year	2020	2019	2020	
Development progress (\$ in millions)				
Status	Opened	Opened	Opened	
Start date	Q4 2014	Q1 2016	Q4 2016	
Completion date	Q4 2017	Q4 2018	Q2 2019	
Total development cost	\$403,974	\$430,737	\$217,483	\$1,052,194
Cost-to-date	402,810	429,731	216,262	1,048,803
Remaining to be funded	\$1,164	\$1,006	\$1,221	\$3,391
Financial Summary (\$ in thousands)				
Units closed (through Q4 2021)	317	465	423	1,205
Total % of units closed or under contract	100.0%	100.0%	100.0%	100.0%
Square footage closed or under contract (total)	449,205	389,663	294,273	1,133,141
Total % square footage closed or under contract	100.0%	100.0%	100.0%	100.0%
Total cash received (closings & deposits)	\$515,854	\$512,752	\$218,536	\$1,247,142
Total GAAP revenue recognized	\$515,854	\$512,752	\$218,536	\$1,247,142

(a) Ke Kiloohana consists of 375 workforce units and 48 market rate units.



Ward Village - Condominiums Remaining to be Sold

As of December 31, 2021	Waiea	A'ali'i	Kō'ula	Victoria Place	Total
Key Metrics (\$ in thousands)					
Type of building	Luxury	Upscale	Upscale	Luxury	
Number of units	177	750	565	349	1,841
Avg. unit Sq. Ft.	2,138	520	725	1,164	861
Condo Sq. Ft.	378,488	390,097	409,612	406,351	1,584,548
Street retail Sq. Ft. (a)	7,716	11,570	36,787	n/a	56,073
Stabilized retail NOI	\$453	\$637	\$1,281	n/a	\$2,371
Stabilization year	2017	2024	2025	n/a	
Development progress (\$ in millions)					
Status	Opened	Opened	Under Construction	Under Construction	
Start date	Q2 2014	Q4 2018	Q3 2019	Q1 2021	
Completion / Est. Completion date	Q4 2016	Q4 2021	Q3 2022	2024	
Total development cost	\$595,470	\$394,908	\$487,039	\$503,271	\$1,980,688
Cost-to-date	477,879	367,629	267,927	90,815	1,204,250
Remaining to be funded	\$117,591	\$27,279	\$219,112	\$412,456	\$776,438
Financial Summary (\$ in thousands)					
Units closed (through Q4 2021)	175	663	—	—	838
Units under contract (through Q4 2021)	—	9	505	346	860
Units remaining to be sold (through Q4 2021)	2	78	60	3	143
Total % of units closed or under contract	98.9%	89.6%	89.4%	99.1%	92.2%
Units closed (current quarter)	1	663	—	—	664
Units under contract (current quarter)	—	3	17	4	24
Square footage closed or under contract (total)	374,688	333,673	374,157	403,675	1,486,193
Total % square footage closed or under contract	99.0%	85.5%	91.3%	99.3%	93.8%
Total cash received (closings & deposits)	\$692,486	\$455,355	\$119,581	\$151,174	\$1,418,596
Total GAAP revenue recognized	\$692,393	\$453,309	\$—	\$—	\$1,145,702
Total future GAAP revenue for units under contract	\$—	\$7,441	\$578,948	\$760,925	\$1,347,314
Expected avg. price per Sq. Ft.	\$1,900 - \$1,950	\$1,300 - \$1,350	\$1,500 - \$1,550	\$1,850 - \$1,900	
Deposit Reconciliation (thousands)					
Spent towards construction	\$—	\$—	\$114,161	\$23,807	\$137,968
Held for future use (b)	—	—	5,420	127,367	132,787
Total deposits from sales commitment	\$—	\$—	\$119,581	\$151,174	\$270,755

Target condo profit margin across all sold and remaining to be sold condos at completion (excluding land cost) is approximately 30%.

(a) Expected construction cost per retail square foot for all sold and remaining to be sold condos is approximately \$1,100.

(b) Total deposits held for future use are presented above only for projects under construction and are included in Restricted cash on the balance sheet.



Summary of Remaining Development Costs

<i>thousands</i>	Location	Total Estimated Costs (a)	Costs Paid Through December 31, 2021	Estimated Remaining to be Spent	Remaining Buyer Deposits/ Holdback to be Drawn	Debt to be Drawn (b)	Costs Remaining to be Paid, Net of Debt and Buyer Deposits/ Holdbacks to be Drawn (c)	Estimated Completion Date
		(A)	(B)	(A) - (B) = (C)	(D)	(E)	(C) - (D) - (E) = (F)	
Operating Assets								
6100 Merriweather (d)	Columbia, MD	\$ 138,221	\$ 111,368	\$ 26,853	\$ —	\$ 23,499	\$ 3,354	Open
Juniper Apartments (d)	Columbia, MD	116,386	101,058	15,328	—	12,895	2,433	Open
Creekside Park The Grove	Houston, TX	57,472	51,751	5,721	—	3,884	1,837	Open
The Lane at Waterway	Houston, TX	45,033	40,045	4,988	—	3,421	1,567	Open
Two Lakes Edge (d)	Houston, TX	107,706	99,873	7,833	—	5,229	2,604	Open
Total Operating Assets		464,818	404,095	60,723	—	48,928	11,795	
Seaport Assets								
Pier 17 and Historic District Area / Uplands (d)(e)	New York, NY	594,368	557,783	36,585	—	—	36,585	Open
Tin Building	New York, NY	194,613	161,593	33,020	—	—	33,020	Q2 2022
Total Seaport Assets		788,981	719,376	69,605	—	—	69,605	
Strategic Developments								
Marlow	Columbia, MD	130,490	41,791	88,699	—	82,570	6,129	Q1 2023
Memorial Hermann Health System Build-to-Suit	Houston, TX	6,032	471	5,561	—	—	5,561	Q1 2023
Starling at Bridgeland	Houston, TX	60,572	20,105	40,467	—	38,708	1,759	Q2 2022
1700 Pavilion	Las Vegas, NV	121,515	35,518	85,997	—	74,999	10,998	Q4 2022
Tanager Echo	Las Vegas, NV	86,160	22,025	64,135	—	59,499	4,636	Q1 2023
'A'ali'i	Honolulu, HI	394,908	367,629	27,279	—	—	27,279	Open
Anaha	Honolulu, HI	403,974	402,810	1,164	—	—	1,164	Open
Ke Kilohana	Honolulu, HI	217,483	216,262	1,221	—	—	1,221	Open
Kō'ula	Honolulu, HI	487,039	267,927	219,112	—	188,361	30,751	Q3 2022
Victoria Place (f)	Honolulu, HI	503,271	90,815	412,456	113,998	303,630	(5,172)	2024
Waiea (g)	Honolulu, HI	595,470	477,879	117,591	—	—	117,591	Open
Total Strategic Developments		3,006,914	1,943,232	1,063,682	113,998	747,767	201,917	
Combined Total		\$ 4,260,713	\$ 3,066,703	\$ 1,194,010	\$ 113,998	\$ 796,695	\$ 283,317	
							Memorial Hermann Health System Build-to-Suit financing (h)	(4,900)
							Estimated costs to be funded net of financing costs, assuming closing on estimated financing	\$ 278,417

See page 4 for definition of "Remaining Development Costs"

- (a) Total Estimated Costs represent all costs to be incurred on the project which include construction costs, demolition costs, marketing costs, capitalized leasing, payroll or project development fees, deferred financing costs and advances for certain accrued costs from lenders and excludes land costs and capitalized corporate interest allocated to the project. Total Estimated Costs for assets at Ward Village and Columbia exclude master plan infrastructure and amenity costs at Ward Village and Merriweather District.
- (b) With respect to our condominium projects, remaining debt to be drawn is reduced by deposits utilized for construction.
- (c) We expect to be able to meet our cash funding requirements with a combination of existing and anticipated construction loans, condominium buyer deposits, free cash flow from our Operating Assets and MPC segments, net proceeds from condominium sales, our existing cash balances and as necessary, the postponement of certain projects.
- (d) Final completion is dependent on lease-up and tenant build-out.
- (e) Development costs incurred and Estimated total costs (excl. land) are shown net of insurance proceeds of approximately \$64.7 million.
- (f) The negative balance represents equity that will be paid out as loan proceeds in Q1 2023. Until that period, costs remaining (net of debt) will reflect a negative balance.
- (g) Total estimated cost includes \$136.5 million for warranty repairs. However, we anticipate recovering a substantial amount of these costs in the future, which is not reflected in this schedule.
- (h) The financing for Memorial Hermann Health System Build-to-Suit is anticipated to close in Q1 2022.



Portfolio Key Metrics

	MPC Regions							Non-MPC Regions				
	The Woodlands Houston, TX	The Woodlands Hills Houston, TX	Bridgeland Houston, TX	Summerlin Las Vegas, NV	Douglas Ranch Phoenix, AZ	Trillium Phoenix, AZ	Columbia Columbia, MD	Total MPC Regions	Hawai'i Honolulu, HI	Seaport New York, NY	Other	Total Non-MPC
Stabilized Properties												
Office Sq.Ft.	3,373,048	—	—	532,428	—	—	1,390,317	5,295,793	—	—	—	—
Retail Sq. Ft. (a)	386,999	—	67,947	800,548	—	—	198,199	1,453,693	1,001,976	13,000	264,080	1,279,056
Multifamily units	1,938	—	312	391	—	—	1,199	3,840	—	22	—	22
Self-Storage Units	1,360	—	—	—	—	—	—	1,360	—	—	—	—
Other Sq. Ft.	135,801	—	—	—	—	—	—	135,801	—	—	—	—
Unstabilized Properties												
Office Sq.Ft.	595,617	—	—	—	—	—	319,470	915,087	—	146,935	1,491,65	1,638,586
Retail Sq.Ft.	72,977	—	—	—	—	—	—	72,977	—	260,315	—	260,315
Multifamily units	360	—	—	—	—	—	—	360	—	—	—	—
Under Construction Properties												
Office Sq.Ft.	20,000	—	—	267,000	—	—	—	287,000	—	—	—	—
Retail Sq.Ft.	—	—	—	—	—	—	32,000	32,000	48,357	53,783	—	102,140
Multifamily units	—	—	358	294	—	—	472	1,124	—	—	—	—
Residential Land												
Total gross acreage/condos (b)	28,545 ac	2,055 ac	11,506 ac	22,500 ac	33,810 ac	3,029 ac	16,450 ac	117,895 ac	3,046	n/a	n/a	3,046
Current Residents (b)	120,000	1,600	17,500	120,000	—	—	112,000	371,100	n/a	n/a	n/a	—
Remaining saleable acres/condos	32 ac	1,212 ac	2,483 ac	2,543 ac	17,770 ac	1,230 ac	n/a	25,270 ac	143	n/a	n/a	143
Estimated price per acre (c)	\$1,983,000	\$315,000	\$494,000	\$977,000	\$332,000	\$305,000	n/a	n/a	n/a	n/a	n/a	n/a
Commercial Land												
Total acreage remaining	749 ac	175 ac	1,346 ac	825 ac	9,578 ac	337 ac	96 ac	13,106 ac	n/a	n/a	n/a	—
Estimated price per acre (c)	\$961,000	\$515,000	\$629,000	\$1,039,000	\$204,000	\$173,000	\$580,000	n/a	n/a	n/a	n/a	n/a

Portfolio Key Metrics include 100% of square footage and units associated with joint venture projects. Retail space in Multi-family assets shown as Retail square feet.

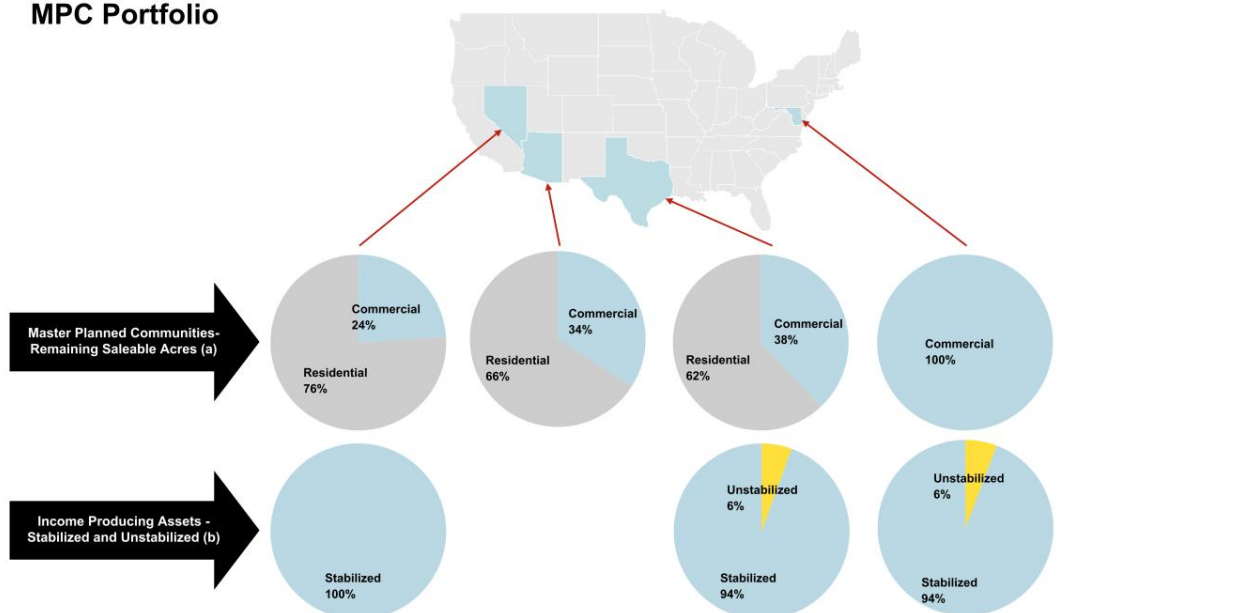
(a) Retail Sq. Ft. within the Summerlin region excludes 381,767 Sq. Ft. of anchors and 40,846 Sq. Ft. of additional office space above our retail space.

(b) Acreage and current residents shown as of December 31, 2021.

(c) Residential and commercial pricing represents the Company's estimate of price per acre per its 2022 land models.

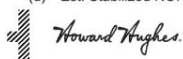


MPC Portfolio



<i>\$ in thousands</i>	Nevada	Arizona	Texas	Maryland	Total
MPC Performance - 4Q21 & 4Q20					
MPC Net Contribution (4Q21) (c)	\$ 120,994	\$ (569,544)	\$ 32,165	\$ (270)	\$ (416,655)
MPC Net Contribution (4Q20) (c)	\$ 57,742	\$ —	\$ 37,486	\$ (229)	\$ 94,999
Operating Asset Performance - 2021 & Future					
Annualized 4Q21 in-place NOI	\$ 57,422	\$ —	\$ 133,594	\$ 39,310	\$ 230,326
Est. stabilized NOI (future) (d)	\$ 75,279	\$ —	\$ 179,829	\$ 63,543	\$ 318,651
Wtd. avg. time to stab. (yrs.) (d)	5.0	—	2.4	3.7	—

- (a) Commercial acres may be developed by Howard Hughes or sold.
- (b) Douglas Ranch is in its early stages of development and does not have income producing assets for the year-ended December 31, 2021.
- (c) Reconciliation of GAAP MPC segment EBT to MPC Net Contribution is found under Reconciliation of Non-GAAP Measures on page 35.
- (d) Est. Stabilized NOI (Future) and Wtd. avg. time to stabilize (yrs.) represents all assets within the respective MPC regions, inclusive of stabilized, unstabilized and under construction.



MPC Performance

		Consolidated MPC Segment EBT															
		The Woodlands		The Woodlands Hills		Bridgeland		Summerlin		Douglas Ranch		Columbia		Total		Trillium (a)	
		Q4 2021	Q4 2020	Q4 2021	Q4 2020	Q4 2021	Q4 2020	Q4 2021	Q4 2020	Q4 2021	Q4 2020	Q4 2021	Q4 2020	Q4 2021	Q4 2020	Q4 2021	Q4 2020
<i>thousands</i>																	
Revenues:																	
	Residential land sale revenues	\$ 2,063	\$ 2,569	\$ 10,789	\$ 5,769	\$ 41,571	\$ 22,708	\$ 139,065	\$ 65,946	\$ —	\$ —	\$ —	\$ —	\$ 193,488	\$ 96,992	\$ —	\$ —
	Commercial land sale revenues	—	—	—	—	605	—	—	—	—	—	—	—	605	—	—	—
	Builder price participation	454	24	622	92	1,007	599	13,718	10,420	—	—	—	—	15,801	11,135	—	—
	Other land sale revenues	133	45	4	—	101	45	4,688	4,219	—	—	—	—	4,926	4,309	—	—
	Total revenues	2,650	2,638	11,415	5,861	43,284	23,352	157,471	80,585	—	—	—	—	214,820	112,436	—	—
Expenses:																	
	Cost of sales - residential land	(1,108)	(1,467)	(4,316)	(2,192)	(11,182)	(7,403)	(72,933)	(31,883)	—	—	—	—	(89,539)	(42,945)	—	—
	Cost of sales - commercial land	—	—	—	—	(163)	—	—	—	—	—	—	—	(163)	—	—	—
	Real estate taxes	(985)	(439)	66	157	(907)	(124)	(580)	(429)	—	—	(152)	(145)	(2,558)	(980)	—	—
	Land sales operations	(2,754)	(1,437)	(1,321)	(828)	(1,758)	(920)	(2,991)	(2,652)	(3)	—	(118)	(84)	(8,945)	(5,921)	(3)	—
	Total operating expenses	(4,847)	(3,343)	(5,571)	(2,863)	(14,010)	(8,447)	(76,504)	(34,964)	(3)	—	(270)	(229)	(101,205)	(49,846)	(3)	—
	Depreciation and amortization	(33)	(34)	(2)	—	(35)	(33)	(24)	(25)	—	—	—	—	(94)	(92)	(3)	—
	Interest income (expense), net	330	(459)	404	277	3,924	4,700	6,291	6,036	—	—	—	—	10,949	10,554	(10)	—
	Equity in earnings (losses) from real estate and other affiliates (b)	—	—	—	—	—	—	4,839	13,442	(8)	—	—	—	4,831	13,442	—	—
	EBT	\$ (1,900)	\$ (1,198)	\$ 6,246	\$ 3,275	\$ 33,163	\$ 19,572	\$ 92,073	\$ 65,074	\$ (11)	\$ —	\$ (270)	\$ (229)	\$ 129,301	\$ 86,494	\$ (16)	\$ —

(a) This represents 100% of Trillium EBT. The Company owns a 50% interest in Trillium and accounts for its investment under the equity method.

(b) Equity in earnings (losses) from real estate and other affiliates for Douglas Ranch reflects our share of earnings in our Trillium joint venture and for Summerlin our share of earnings in The Summit joint venture.



Master Planned Community Land

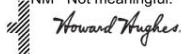
	Consolidated MPC Segment													
	The Woodlands		The Woodlands Hills		Bridgeland		Summerlin		Douglas Ranch		Columbia		Trillium (a)	
	Q4 2021	Q4 2020	Q4 2021	Q4 2020	Q4 2021	Q4 2020	Q4 2021	Q4 2020	Q4 2021	Q4 2020	Q4 2021	Q4 2020	Q4 2021	Q4 2020
<i>\$ in thousands</i>														
Key Performance Metrics:														
Residential														
Total acres closed in current period	2.4 ac	4.1 ac	30.8 ac	17.6 ac	83.6 ac	51.4 ac	216.4 ac	86.5 ac	—	—	—	—	—	—
Price per acre achieved	\$860	\$627	\$350	\$328	\$497	\$442	\$624	\$762	NM	NM	NM	NM	NM	NM
Avg. gross margins	46.3%	42.9%	60.0%	62.0%	73.1%	67.4%	47.6%	51.7%	NM	NM	NM	NM	NM	NM
Commercial														
Total acres closed in current period	—	—	—	—	40 ac	—	—	—	—	—	—	—	—	—
Price per acre achieved	NM	NM	NM	NM	\$174	NM	NM	NM	NM	NM	NM	NM	NM	NM
Avg. gross margins	NM	NM	NM	NM	73.1%	NM	NM	NM	NM	NM	NM	NM	NM	NM
Avg. combined before-tax net margins	46.3%	42.9%	60.0%	62.0%	73.1%	67.4%	47.6%	51.7%	NM	NM	NM	NM	NM	NM
Key Valuation Metrics:														
Remaining saleable acres														
Residential	32 ac		1,212 ac		2,483 ac		2,543 ac		17,770 ac		—		1,230 ac	
Commercial (b)	749 ac		175 ac		1,346 ac		825 ac		9,578 ac		96 ac		337 ac	
Projected est. % superpads / lot size	—% / —		—% / —		—% / —		82% / 0.25 ac		—% / —		NM		NM	
Projected est. % single-family detached lots / lot size	60% / 0.36 ac		83% / 0.21 ac		89% / 0.23 ac		—% / —		81% / 0.22 ac		NM		100% / 0.24 ac	
Projected est. % single-family attached lots / lot size	40% / 0.12 ac		17% / 0.13 ac		9% / 0.09 ac		—% / —		19% / 0.11 ac		NM		—% / —	
Projected est. % custom homes / lot size	—% / —		—% / —		2% / 0.63 ac		18% / 0.45 ac		—% / —		NM		—% / —	
Estimated builder sale velocity (blended total - TTM) (c)	7		40		75		132		NM		NM		NM	
Projected GAAP gross margin (d)	76.2% / 76.2%		60.0% / 60.0%		73.1% / 73.1%		52.8% / 52.8%		87.3% / —%		NM		44.4% / —%	
Projected cash gross margin (d)	96.8%		86.1%		86.8%		74.6%		87.6%		NM		60.5%	
Residential sellout / Commercial buildout date estimate														
Residential	2025		2030		2036		2039		2081		—		2033	
Commercial	2034		2030		2045		2039		2081		2024		2026	

(a) This represents 100% of Trillium performance and valuation metrics. The Company owns a 50% interest in Trillium and accounts for its investment under the equity method.

(b) Columbia Commercial excludes 15 commercial acres held in the Strategic Developments segment in Downtown Columbia.

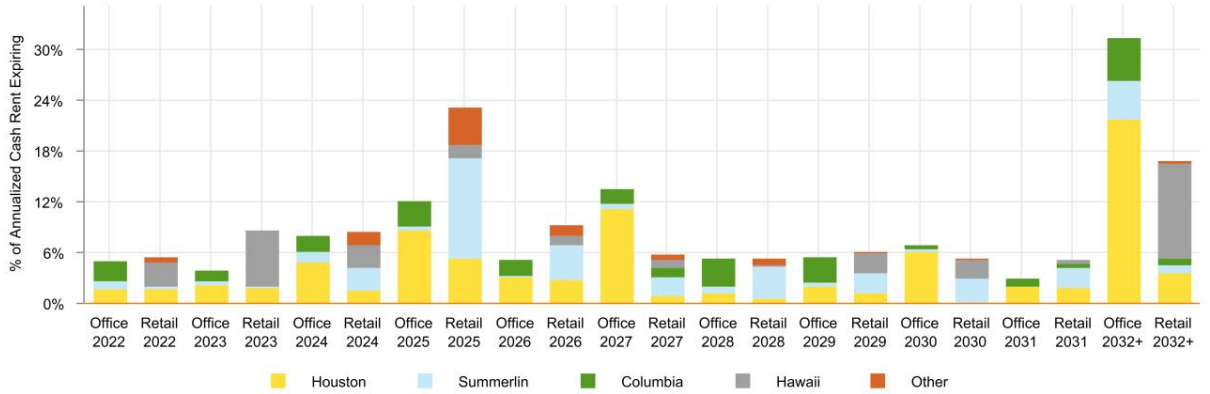
(c) Represents the average monthly builder homes sold over the last twelve months ended December 31, 2021.

(d) Projected GAAP gross margin is based on GAAP revenues and expenses which exclude revenues deferred on sales closed where revenue did not meet criteria for recognition and includes revenues previously deferred that met criteria for recognition in the current period. Gross margin for each MPC may vary from period to period based on the locations of the land sold and the related costs associated with developing the land sold. Projected cash gross margin includes all future projected revenues less all future projected development costs, net of expected reimbursable costs, and capitalized overhead, taxes and interest.

NM Not meaningful.


Lease Expirations

Office and Retail Lease Expirations Total Office and Retail Portfolio as of December 31, 2021



Expiration Year	Office Expirations (a)			Retail Expirations (a)		
	Annualized Cash Rent (\$ in thousands)	Percentage of Annualized Cash Rent	Wtd. Avg. Annualized Cash Rent Per Leased Sq. Ft.	Annualized Cash Rent (\$ in thousands)	Percentage of Annualized Cash Rent	Wtd. Avg. Annualized Cash Rent Per Leased Sq. Ft.
2022	\$ 10,704	5.05 %	\$ 36.29	\$ 4,721	5.51 %	\$ 42.06
2023	8,327	3.93 %	39.19	7,318	8.54 %	48.05
2024	16,937	7.99 %	39.86	7,272	8.49 %	49.58
2025	25,798	12.17 %	40.79	19,886	23.22 %	55.13
2026	10,899	5.14 %	41.57	7,994	9.33 %	52.60
2027	28,571	13.48 %	41.88	5,021	5.86 %	57.56
2028	11,319	5.34 %	42.66	4,688	5.47 %	54.85
2029	11,510	5.44 %	37.84	5,265	6.15 %	49.18
2030	14,867	7.02 %	37.87	4,593	5.36 %	64.77
2031	6,461	3.05 %	40.15	4,464	5.21 %	55.88
Thereafter	66,518	31.39 %	49.74	14,447	16.86 %	52.40
Total	\$ 211,911	100.00 %		\$ 85,669	100.00 %	

(a) Excludes leases with an initial term of 12 months or less. Also excludes Seaport leases.

Howard Hughes

Acquisition / Disposition Activity

thousands except rentable Sq. Ft. / Units / Acres

Q4 2021 Acquisitions

Date Acquired	Property	% Ownership	Location	Acres	Acquisition Price
October 18, 2021	Douglas Ranch (a)	100%	Phoenix, Arizona	33,810 acres	\$541 million
October 18, 2021	Trillium	50%	Phoenix, Arizona	3,029 acres	\$59 million

Q4 2021 Dispositions

Date Sold	Property	% Ownership	Location	Acres / Rentable Sq. Ft.	Sale Price
December 22, 2021	Century Park	100%	Houston, Texas	63-acre/1,302,597 sq ft.	\$25 million

(a) The purchase price includes an option for the seller to re-acquire a 50% interest in the property, with \$33.8 million of the purchase price being credited to the Seller upon exercise of the option. If the option is not exercised by the seller, the \$33.8 million will be returned to the Company.



Other/Non-core Assets

Property Name	City, State	% Ownership	Acres	Notes
West End Alexandria (formerly Landmark Mall)	Alexandria, VA	58.33%	41.1	In June 2021, a Contribution Agreement was executed by and between affiliates of HHC, Seritage, and Foulger-Pratt which establishes a framework for a joint venture to redevelop the 52-acre site previously known as Landmark Mall in Alexandria, VA. In July, the Alexandria City Council unanimously approved the redevelopment agreements which will result in up to approximately four million square feet of residential, retail, commercial and entertainment offerings intergrated into a cohesive neighborhood with a central plaza, a network of parks and public transportation. The development will be anchored by a new state-of-the-art Inova Hospital and medical campus. Alexandria City Council approved the use of \$54 million in public bond financing to allow the City to acquire the land for the hospital and lease it to Inova, as well as \$86 million in public bond financing for site preparation and infrastructure at the site and adjacent Duke Street and Van Dorn Street corridors. West End Alexandria executed a Purchase and Sale Agreement with the City of Alexandria to sell approximately 11 acres to the City of Alexandria for \$54 million for the Inova Hospital and medical campus. Demolition on the remaining 41 acres is expected to begin in Spring 2022, with completion of the first buildings expected in 2025.
Maui Ranch Land	Maui, HI	100%	20	Two, non-adjacent, ten-acre parcels zoned for native vegetation.
80% Interest in Fashion Show Air Rights	Las Vegas, NV	80%	N/A	Air rights above the Fashion Show Mall located on the Las Vegas Strip.
250 Water Street	New York, NY	100%	1	The one-acre site is situated at the entrance of the Seaport. In October 2020, we announced our comprehensive proposal for the redevelopment of 250 Water Street, which includes the transformation of this underutilized full-block surface parking lot into a mixed-use development that would include affordable and market rate apartments, community-oriented spaces and office space. This project, which includes approximately 547000 zoning square feet, presents a unique opportunity at the Seaport to redevelop this site into a vibrant mixed-use asset, provide long-term viability to the South Street Seaport Museum and deliver much-needed affordable housing and economic stimulus to the area. In May 2021, we received approval from the New York City Landmarks Preservation Commission (LPC) on our proposed design for the 250 Water Street and in September 2021, the New York State Supreme Court dismissed on procedural grounds a lawsuit challenging the LPC approval. We received final approvals in December 2021 through the New York City Uniform Land Use Review Procedure known as ULURP, which will allow the necessary transfer of development rights to the parking lot site. Also in December 2021, an amendment to the Seaport ground lease was executed giving the Company extension options, at the discretion of the Company, for an additional 48 years from its current expiration in 2072 until 2120. We expect to begin comprehensive remediation of the site through the New York State Brownfield Cleanup program and break ground on the development in 2022. In February 2022, an additional lawsuit was filed challenging the land use approvals previously granted to the Company under the ULURP for the redevelopment and construction of 250 Water Street. The Company intends to vigorously contest the matter as it believes that these claims are without merit.



Debt Summary

<i>thousands</i>	December 31, 2021	December 31, 2020
Fixed-rate debt		
Unsecured 5.375% Senior Notes due 2025	\$ —	\$ 1,000,000
Unsecured 5.375% Senior Notes due 2028	750,000	750,000
Unsecured 4.125% Senior Notes due 2029	650,000	—
Unsecured 4.375% Senior Notes due 2031	650,000	—
Secured mortgages, notes and loans payable	1,006,428	590,517
Special Improvement District bonds	69,131	34,305
Variable-rate debt (a)		
Mortgages, notes and loans payable, excluding condominium financing	1,039,674	1,725,461
Condominium financing	199,183	219,883
Secured Bridgeland Notes due 2026	275,000	—
Mortgages, notes and loans payable	4,639,416	4,320,166
Unamortized bond issuance costs	—	(4,355)
Deferred financing costs	(48,259)	(28,442)
Total mortgages, notes and loans payable, net	\$ 4,591,157	\$ 4,287,369

Net Debt on a Segment Basis as of December 31, 2021 (b)

<i>thousands</i>	Operating Assets	Master Planned Communities	Seaport	Strategic Developments	Segment Totals	Non-Segment Amounts	Total
Mortgages, notes and loans payable, net	\$ 1,931,339	\$ 339,512	\$ 99,579	\$ 198,500	\$ 2,568,930	\$ 2,022,227	\$ 4,591,157
Mortgages, notes and loans payable of real estate and other affiliates (c)	286,243	9,270	—	—	295,513	—	295,513
Less:							
Cash and cash equivalents	(71,094)	(114,241)	(8,202)	(5,668)	(199,205)	(644,007)	(843,212)
Cash and cash equivalents of real estate and other affiliates (c)	(5,655)	(45,307)	(133)	(14,914)	(66,009)	—	(66,009)
Special Improvement District receivables	—	(86,165)	—	—	(86,165)	—	(86,165)
Municipal Utility District receivables, net	—	(387,199)	—	—	(387,199)	—	(387,199)
TIF receivable	—	—	—	(855)	(855)	—	(855)
Net Debt	\$ 2,140,833	\$ (284,130)	\$ 91,244	\$ 177,063	\$ 2,125,010	\$ 1,378,220	\$ 3,503,230

Consolidated Debt Maturities and Contractual Obligations by Extended Maturity Date as of December 31, 2021

<i>thousands</i>	2022	2023	2024	2025	2026	Thereafter	Total
Mortgages, notes and loans payable (d)	\$ 103,022	\$ 547,744	\$ 343,950	\$ 172,275	\$ 359,603	\$ 3,112,822	\$ 4,639,416
Interest payments (e)	197,420	198,142	174,225	163,549	153,838	470,626	1,357,800
Ground lease and other leasing commitments	4,611	4,521	4,577	4,635	4,695	275,229	298,268
Total consolidated debt maturities and contractual obligations	\$ 305,053	\$ 750,407	\$ 522,752	\$ 340,459	\$ 518,136	\$ 3,858,677	\$ 6,295,484

(a) The Company has entered into derivative instruments to manage a portion of our variable interest rate exposure. See page 31 and 32 for additional detail.

(b) Net debt is a non-GAAP financial measure that we believe is useful to our investors and other users of our financial statements as its components are important indicators of our overall liquidity, capital structure and financial position. However, it should not be used as an alternative to our debt calculated in accordance with GAAP.

(c) Each segment includes our share of the Mortgages, notes and loans payable, net and Cash and cash equivalents for all joint ventures included in Investments in real estate and other affiliates.

(d) Mortgages, notes and loans payable are presented based on extended maturity date, subject to customary extension terms.

(e) Interest is based on the borrowings that are presently outstanding and current floating interest rates.

 Howard Hughes

Property-Level Debt

\$ in thousands

Asset	Q4 2021 Principal Balance	Contract Interest Rate	Interest Rate Hedge	Current Annual Interest Rate	Initial / Extended Maturity (a)
Operating Assets					
20/25 Waterway Avenue	\$ 12,564	4.79 %	Fixed	4.79 %	May-22
Millennium Waterway Apartments	50,813	3.75 %	Fixed	3.75 %	Jun-22
Lake Woodlands Crossing Retail	12,329	4.61 %	Floating/Swap	4.61 %	(d) Jan-23
Senior Secured Credit Facility	316,656	4.61 %	Floating/Swap	4.61 %	(b),(c),(d) Sep-23
Two Lakes Edge	68,806	L+215	Floating	2.40 %	Oct-22 / Oct-23
Outlet Collection at Riverwalk	26,742	S+300	Floating	3.50 %	Oct-22 / Oct-23
9303 New Trails	10,308	4.88 %	Fixed	4.88 %	Dec-23
4 Waterway Square	30,185	4.88 %	Fixed	4.88 %	Dec-23
Creekside Park West	15,497	4.61 %	Floating/Swap	4.61 %	(d) Mar-23 / Mar-24
The Lane at Waterway	27,279	L+175	Floating	1.85 %	Aug-23 / Aug-24
6100 Merriweather	66,345	L+275	Floating	2.85 %	Sep-22 / Sep-24
Juniper Apartments	72,762	L+275	Floating	2.85 %	Sep-22 / Sep-24
Creekside Park The Grove	39,503	4.61 %	Floating/Swap	4.61 %	(d) Jan-24 / Jan-25
9950 Woodloch Forest	83,820	L+195	Floating	2.05 %	Mar-25
Ae'o Retail	29,883	L+265	Floating	2.90 %	Oct-25
Ke Kilohana Retail	9,129	L+265	Floating	2.90 %	Oct-25
3831 Technology Forest Drive	20,210	4.50 %	Fixed	4.50 %	Mar-26
Kewalo Basin Harbor	11,479	L+275	Floating	2.85 %	Sep-27
Millennium Six Pines Apartments	42,500	3.39 %	Fixed	3.39 %	Aug-28
3 Waterway Square	44,747	3.94 %	Fixed	3.94 %	Aug-28
One Lakes Edge	68,648	4.50 %	Fixed	4.50 %	Mar-29
Aristocrat	36,095	3.67 %	Fixed	3.67 %	Sep-29
Creekside Park Apartments	37,730	3.52 %	Fixed	3.52 %	Oct-29
1725 Hughes Landing Boulevard	61,207	L+395	Floating	4.10 %	Jan-27 / Jan-30
1735 Hughes Landing Boulevard	58,793	L+395	Floating	4.10 %	Jan-27 / Jan-30
One Hughes Landing	49,578	4.30 %	Fixed	4.30 %	Dec-29
Two Hughes Landing	47,184	4.20 %	Fixed	4.20 %	Dec-30
Tanager Apartments	58,500	3.13 %	Fixed	3.13 %	May-31
Lakeside Row	35,500	3.15 %	Fixed	3.15 %	Sept-31
1201 Lake Robbins	250,000	3.83 %	Fixed	3.83 %	Oct-31
Three Hughes Landing	70,000	3.55 %	Fixed	3.55 %	Dec-31
The Woodlands Warehouse	13,700	3.65 %	Fixed	3.65 %	Jan-32
8770 New Trails	35,482	4.89 %	Floating/Swap	4.89 %	(e) Jan-32
Constellation Apartments	24,200	4.07 %	Fixed	4.07 %	Jan-33
Hughes Landing Retail	33,633	3.50 %	Fixed	3.50 %	Dec-36
Columbia Regional Building	23,805	4.48 %	Fixed	4.48 %	Feb-37
Las Vegas Ballpark	46,528	4.92 %	Fixed	4.92 %	Dec-39
	<u>\$ 1,942,140</u>				



Property-Level Debt (con't)

\$ in thousands

Asset	Q4 2021 Principal Balance	Contract Interest Rate	Interest Rate Hedge	Current Annual Interest Rate	Initial / Extended Maturity (a)
Master Planned Communities					
Bridgeland Notes due 2026	\$ 275,000	S+230	Floating	2.40 %	Sep-26
	<u>\$ 275,000</u>				
Seaport					
250 Water Street	\$ 100,000	4.61 %	Floating/Swap	4.61 % (d)	Nov-22 / Nov-23
	<u>\$ 100,000</u>				
Strategic Developments					
Kō'ula	150,183	4.61 %	Floating/Swap	4.61 % (d)	Mar-23 / Mar-24
Victoria Place	49,000	L+500	Floating/Cap	5.25 % (f)	Sep-24 / Sep-26
Starling at Bridgeland	3,960	L+275	Floating	3.75 %	April-26 / April-27
Tanager Echo	1	L+290	Floating/Cap	3.00 % (g)	Sep-25 / Sep-27
1700 Pavillion	1	L+380	Floating/Cap	3.90 % (h)	Sep-25 / Sep-27
	<u>\$ 203,145</u>				
Total (i)	<u>\$ 2,520,285</u>				

- (a) Extended maturity assumes exercise of all extension options.
- (b) The following properties are included as collateral for the credit facility: 10-70 Columbia Corporate Center, One Mall North, One Merriweather, 1701 Lake Robbins, Creekside Village Green, Lakeland Village Center at Bridgeland and certain properties at Ward Village.
- (c) Balance includes zero drawn on the revolver portion of the loan that is intended for general corporate use.
- (d) \$615 million of outstanding debt is swapped to a fixed rate of 4.61%
- (e) Concurrent with the closing of the \$35.5 million construction loan for 8770 New Trails in June 2019, the Company entered into an interest rate swap. The loan will bear interest at LIBOR plus 2.45% but it is currently swapped to a fixed rate equal to 4.89%.
- (f) In the first quarter of 2021, the Company closed on a \$368.2 million construction loan for the development of Victoria Place in Ward Village, which bears interest at LIBOR, with a floor of 0.25%, plus 5.00%. Concurrently, the Company entered into interest rate cap agreements with a total notional amount of \$368.2 million and a LIBOR strike rate of 2.00%.
- (g) In the third quarter of 2021, the Company closed on a \$59.5 million construction loan for the development of Tanager Echo, which bears interest at LIBOR, with a floor of 0.10%, plus 2.90%. The Company entered into an interest rate cap agreement with a LIBOR strike rate of 2.50%.
- (h) In the third quarter of 2021, the Company closed on a \$75.0 million construction loan for the development of 1700 Pavillion, which bears interest at LIBOR, with a floor of 0.10%, plus 3.80%. The Company entered into an interest rate cap agreement with a LIBOR strike rate of 2.50%.
- (i) Excludes JV debt, Corporate bond debt, and SID bond debt related to Summerlin.



Summary of Ground Leases

Minimum Contractual Ground Lease Payments (\$ in thousands)					Future Cash Payments		
Ground Leased Asset	Pro-Rata Share	Expiration Date	Three months ended	Year Ended	Year Ended	Thereafter	Total
			December 31, 2021	December 31, 2021	December 31, 2022		
Riverwalk (a)	100%	2045-2046	\$ 415	\$ 1,677	\$ 1,730	\$ 38,549	\$ 40,279
Seaport	100%	2072 (b)	755	2,098	2,581	247,408	249,989
Kewalo Basin Harbor	100%	2049	300	300	300	7,700	8,000
			\$ 1,470	\$ 4,075	\$ 4,611	\$ 293,657	\$ 298,268

- (a) Includes base ground rent, deferred ground rent and participation rent, as applicable. Future payments of participation rent are calculated based on the floor only.
 (b) Initial expiration is December 31, 2072, but subject to extension options through December 31, 2120. Future cash payments are not inclusive of extension options.



Impact of COVID-19

thousands

Revenue Breakdown	Q4 2021	
	OPR	SEA
Billed Rent	\$ 95,688	\$ 6,195
Billed Rent Deemed Uncollectible	(3,469)	(578)
Recovery of Previous Bad Debt, net of Increase in Reserve	5,036	87
Other Revenues	11,864	9,811
Total Revenues	\$ 109,119	\$ 15,515
Total Revenues	\$ 109,119	\$ 15,515
Recovery of Previous Bad Debt, net of Increase in Reserve	(5,036)	(87)
Other Revenues	(11,864)	(9,811)
Net Recurring Revenue	\$ 92,219	\$ 5,617

thousands

Bad Debt Breakout	Q4 2021	
	OPR	SEA
Bad Debt Type		
Billed Rent Deemed Uncollectible - Operating Tenants	\$ 2,236	\$ 578
Billed Rent Deemed Uncollectible - Tenants Declared Bankruptcy	1,233	—
Cash Impact	3,469	578
Recovery of Previous Bad Debt, net of Increase in Reserve	(5,036)	(87)
Increase (Reduction) in Straight-Line Rent Reserve	320	29
Total Bad Debt Expense	\$ (1,247)	\$ 520

thousands except percentages

Billed Rent Comparison	Q4 2021	
	OPR	SEA
Q1 2020 Billed Rent	\$ 96,176	\$ 4,951
Difference from Q1 2020 to Q4 2021 in Billed Rent	(0.5)%	25.1 %
Q1 2020 Net Recurring Revenues	\$ 89,610	\$ 4,676
Difference from Q1 2020 to Q4 2021 in Net Recurring Revenues	2.9 %	20.1 %



Reconciliation of Non-GAAP Measures

Reconciliation of Operating Assets segment EBT to Total NOI:

<i>thousands</i>	Q4 2021	Q3 2021	Q2 2021	Q1 2021	Q4 2020	FY 2021	FY 2020
Operating Assets segment EBT (a)	\$ (29,894)	\$ 24,905	\$ (8,517)	\$ (31,784)	\$ (32,294)	\$ (45,290)	\$ (86,011)
Add back:							
Depreciation and amortization	39,181	44,224	39,975	39,651	46,845	163,031	162,324
Interest (income) expense, net	20,212	18,027	18,152	19,000	21,070	75,391	91,411
Equity in (earnings) losses from real estate and other affiliates	30,111	15,108	10,419	11,404	13,197	67,042	7,366
(Gain) loss on sale or disposal of real estate and other assets, net	(27)	(39,141)	—	—	—	(39,168)	(38,232)
(Gain) loss on extinguishment of debt	471	573	46	836	—	1,926	1,521
Provision for impairment	—	—	—	—	—	—	48,738
Impact of straight-line rent	(4,685)	(936)	(3,987)	(5,107)	(3,045)	(14,715)	(7,630)
Other	(5)	215	100	10,139	(24)	10,449	99
Operating Assets NOI	55,364	62,975	56,188	44,139	45,749	218,666	179,586
Company's Share NOI - Equity Investees (b)	2,053	(47)	1,690	385	1,362	4,081	7,750
Distributions from Summerlin Hospital Investment	—	—	—	3,755	—	3,755	3,724
Total Operating Assets NOI	\$ 57,417	\$ 62,928	\$ 57,878	\$ 48,279	\$ 47,111	\$ 226,502	\$ 191,060

(a) EBT excludes corporate expenses and other items that are not allocable to the segments.

(b) During the third quarter of 2020, 110 North Wacker was completed and placed in service, resulting in the deconsolidation of 110 North Wacker and subsequent treatment as an equity method investment. The Company's share of NOI related to 110 North Wacker is calculated using our stated ownership of 23% and does not include the impact of the partnership distribution waterfall.

Reconciliation of Non-GAAP Measures (con't)

Reconciliation of Seaport segment EBT to Total NOI:

<i>thousands</i>	Q4 2021	Q3 2021	Q2 2021	Q1 2021	Q4 2020	FY 2021	FY 2020
Seaport segment EBT (a)	\$ (18,146)	\$ (14,929)	\$ (12,869)	\$ (12,474)	\$ (11,730)	\$ (58,418)	\$ (99,968)
Add back:							
Depreciation and amortization	7,941	9,087	7,004	6,835	6,777	30,867	41,602
Interest (income) expense, net	309	(377)	(187)	(102)	22	(357)	12,512
Equity in (earnings) losses from real estate and other affiliates	291	1,009	336	352	328	1,988	9,292
(Gain) loss on extinguishment of debt	—	—	—	—	3	—	11,648
Impact of straight-line rent	367	398	463	404	441	1,632	2,801
Other (income) loss, net (b)	3,719	1,287	978	741	1,114	6,725	5,639
Seaport NOI	(5,519)	(3,525)	(4,275)	(4,244)	(3,045)	(17,563)	(16,474)
Company's Share NOI - Equity Investees	(272)	(38)	(147)	(135)	(124)	(592)	(911)
Total Seaport NOI	\$ (5,791)	\$ (3,563)	\$ (4,422)	\$ (4,379)	\$ (3,169)	\$ (18,155)	\$ (17,385)

(a) EBT excludes corporate expenses and other items that are not allocable to the segments.

(b) Includes miscellaneous development-related items as well as the loss related to the write-off of inventory due to the permanent closure of 10 Corso Como Retail and Café in the first quarter of 2020 and income related to inventory liquidation sales in the third quarter of 2020.



Reconciliation of Non-GAAP Measures (con't)

<i>thousands</i>	Three Months Ended December 31,		Year Ended December 31,	
	2021	2020	2021	2020
Reconciliation of MPC Land Sales Closed to GAAP Land Sales Revenue				
Total residential land sales closed in period	\$ 189,423	\$ 97,946	\$ 329,492	\$ 215,872
Total commercial land sales closed in period	6,977	—	17,106	2,164
Net recognized (deferred) revenue:				
Bridgeland	(6,372)	—	(8,174)	(305)
Summerlin	3,274	(8,146)	(1,568)	5,019
Total net recognized (deferred) revenue	(3,098)	(8,146)	(9,742)	4,714
Special Improvement District bond revenue	791	7,191	9,361	10,294
Total land sales revenue - GAAP basis	\$ 194,093	\$ 96,991	\$ 346,217	\$ 233,044
<i>thousands</i>				
Reconciliation of MPC Segment EBT to MPC Net Contribution				
MPC segment EBT	\$ 129,301	\$ 86,494	\$ 316,607	\$ 209,423
Plus:				
Cost of sales - land	89,702	42,945	153,630	101,505
Depreciation and amortization	94	92	366	365
MUD and SID bonds collections, net	47,528	45,289	46,460	51,247
Distributions from real estate and other affiliates	2,500	2,470	114,172	6,000
Less:				
MPC development expenditures	(106,696)	(68,849)	(322,255)	(229,065)
MPC land acquisitions	(574,253)	—	(574,253)	—
Equity in (earnings) losses from real estate and other affiliates	(4,831)	(13,442)	(59,399)	(17,845)
MPC Net Contribution	\$ (416,655)	\$ 94,999	\$ (324,672)	\$ 121,630
<i>thousands</i>				
Reconciliation of Segment EBTs to Net Income				
Operating Assets segment EBT	\$ (29,894)	\$ (32,294)	\$ (45,290)	\$ (86,011)
MPC segment EBT	129,301	86,494	316,607	209,423
Seaport segment EBT	(18,146)	(11,730)	(58,418)	(99,968)
Strategic Developments segment EBT	110,321	9,143	83,758	177,801
Consolidated segment EBT	191,582	51,613	296,657	201,245
Corporate income, expenses and other items	(80,233)	(59,603)	(247,733)	(204,418)
Net income (loss)	111,349	(7,990)	48,924	(3,173)
Net (income) loss attributable to noncontrolling interests	2,451	1,344	7,176	(22,981)
Net income (loss) attributable to common stockholders	\$ 113,800	\$ (6,646)	\$ 56,100	\$ (26,154)

 *Howard Hughes*

Reconciliations of Net Income to FFO, Core FFO and AFFO

thousands except share amounts

	Q4 2021	Q4 2020	FY 2021	FY 2020
	Unaudited	Unaudited	Unaudited	Unaudited
RECONCILIATIONS OF NET INCOME TO FFO				
Net income attributable to common shareholders	\$ 113,800	\$ (6,646)	\$ 56,100	\$ (26,154)
Adjustments to arrive at FFO:				
Segment real estate related depreciation and amortization	48,792	55,205	200,776	210,836
(Gain) loss on sale or disposal of real estate and other assets, net	7,395	(13,710)	(53,079)	(59,942)
(Gain) on 110 North Wacker deconsolidation	—	—	—	(267,518)
Development management fees recognized at the time of 110 North Wacker deconsolidation	—	—	—	(15,353)
Income tax expense adjustments:				
Gain on sale or disposal of real estate and other assets, net	(1,560)	4,977	11,502	14,686
Gain on 110 North Wacker deconsolidation	—	—	—	56,179
Development management fees recognized at the time of 110 North Wacker deconsolidation	—	—	—	3,224
Impairment of depreciable real estate properties	—	—	13,068	48,738
Reconciling items related to noncontrolling interests	(2,451)	(1,344)	(7,176)	22,981
Our share of the above reconciling items included in earnings from unconsolidated joint ventures	2,004	2,176	8,622	11,195
FFO	\$ 167,980	\$ 40,658	\$ 229,813	\$ (1,128)
Adjustments to arrive at Core FFO:				
(Gain) loss on extinguishment of debt	471	3	38,014	13,169
Loss on settlement of rate-lock agreement	—	—	9,995	—
Severance expenses	84	592	763	2,650
Non-real estate related depreciation and amortization	913	1,267	4,324	6,631
Straight-line amortization	(4,315)	(2,594)	(13,047)	(4,786)
Deferred income tax (expense) benefit	28,331	9,641	10,356	10,827
Non-cash fair value adjustments related to hedging instruments	3,474	623	12,660	9,064
Share-based compensation	2,217	4,154	8,830	7,150
Other non-recurring expenses (development-related marketing and demolition costs)	2,415	1,625	10,668	8,166
Our share of the above reconciling items included in earnings from unconsolidated joint ventures	(1,510)	(735)	(4,834)	(499)
Core FFO	\$ 200,060	\$ 55,234	\$ 307,542	\$ 51,244
Adjustments to arrive at AFFO:				
Tenant and capital improvements	\$ (555)	\$ (6,719)	\$ (7,998)	\$ (19,728)
Leasing commissions	(1,200)	(2,180)	(5,400)	(5,218)
Condominium inventory writedown	—	1,622	—	7,644
AFFO	\$ 198,305	\$ 47,957	\$ 294,144	\$ 33,942
FFO per diluted share value	\$ 3.08	\$ 0.73	\$ 4.21	\$ (0.02)
Core FFO per diluted share value	\$ 3.67	\$ 0.99	\$ 5.63	\$ 0.98
AFFO per diluted share value	\$ 3.64	\$ 0.86	\$ 5.38	\$ 0.65



Howard Hughes

HowardHughes.com 281.719.6100

38

