## UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, DC 20549

# FORM 8-K

CURRENT REPORT
Pursuant to Section 13 or 15(d) of the
Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): June 3, 2014

### THE HOWARD HUGHES CORPORATION

(Exact name of registrant as specified in its charter)

**Delaware** (State or other jurisdiction of incorporation)

001-34856

(Commission File Number)

**36-4673192** (I.R.S. Employer Identification No.)

One Galleria Tower
13355 Noel Road, 22<sup>nd</sup> Floor
Dallas, Texas 75240
(Address of principal executive offices)

Registrant's telephone number, including area code: (214) 741-7744

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- o Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- o Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- o Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- o Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

### Item 7.01 Regulation FD Disclosure

On June 3, 2014, Grant Herlitz and Andrew Richardson, the President and Chief Financial Officer of The Howard Hughes Corporation (the "Company"), respectively, will make a presentation about the Company at NAREIT's Investor Forum, REITWeek 2014, at the Waldorf Astoria in New York, New York. A copy of the slide presentation is furnished as Exhibit 99.1 to this Current Report on Form 8-K. Additionally, the Company has posted the slide presentation on its website at www.howardhughes.com on the Investors page under the Investor Presentations tab.

The information in Item 7.01 of this report is being furnished, not filed, pursuant to Regulation FD. Accordingly, the information in Item 7.01 of this report will not be incorporated by reference into any registration statement filed by the Company under the Securities Act of 1933, as amended, unless specifically identified therein as being incorporated therein by reference. The furnishing of the information in this report is not intended to, and does not, constitute a determination or admission by the Company that the information in this report is material or complete, or that investors should consider this information before making an investment decision with respect to any security of the Company or any of its affiliates.

Item 9.01	<b>Financial Statements</b>	and Exhibits.

(d) Exhibits

Exhibit No. Description

### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

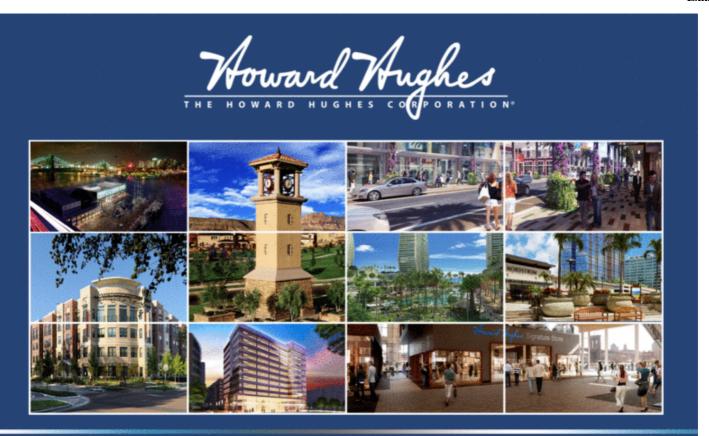
### THE HOWARD HUGHES CORPORATION

By: /s/ Peter F. Riley

Peter F. Riley

Senior Vice President, Secretary and General Counsel

Date: June 3, 2014



The Howard Hughes Corporation – REITWeek Presentation June 3, 2014

### Disclaimer and Safe Harbor Statement



The Howard Hughes Corporation ("HHC") cautions that statements in this presentation that are forward-looking and provide other than historical information involve risks and uncertainties that may impact actual results and any future performance suggested by the forward-looking statements. The forward-looking statements in this presentation include statements relating to our anticipated financial and operating performance, our expectations regarding the real estate industry and the economy generally and our plans for development of our assets. These forward-looking statements are based on current management expectations and involve a number of risks and uncertainties, including, among other things, changes in the economic environment, particularly in the regions in which we operate, our ability to continue financing our investments in our properties, changes in our assumptions, including assumed rents, capitalization and development costs, and other changes in demand for our properties. If one or more of these or other risks materialize, actual results may vary materially from those expressed. For a more complete discussion of these and other risk factors, please see HHC's filings with the Securities and Exchange Commission, including its annual report on Form 10-K and subsequent quarterly reports on Form 10-Q. HHC cautions not to place undue reliance on these forward-looking statements, which speak only as of the date hereof, and undertakes no obligation to update or revise any forward-looking statements, except to the extent required by applicable law.

In this presentation, we use non-GAAP financial measures, including Real Estate Property Earnings Before Taxes ("REP EBT"), Operating Assets Net Operating Income ("NOI"), net debt, and MPC net contribution. Please see pages 19-22 for non-GAAP reconciliations.

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## The Howard Hughes Corporation



### Company overview

- HHC's mission is to be the preeminent real estate developer and operator of master planned communities and mixed use properties across the United States.
- HHC owns a diversified and significantly undervalued portfolio of marquee assets spanning 16 states.
- Three core business segments:
  - Master planned communities.
  - Operating assets.
  - Strategic developments.
- Potential to create significant incremental value from existing portfolio of assets.
  - Legacy of under-managed assets from financial crisis.
- Alignment of incentives allows management to focus on long-term stewardship versus short term gains.
  - CEO, President, CFO collectively invested \$20 million in cash in the form of warrants and common equity.
  - Management warrants are restricted until November 2016.
- World-class Board of Directors actively engaged in oversight of the business.

### Premier portfolio in geographically diverse markets



### Breakdown by segment



# A distinguished legacy of more than six decades of real estate operations



1950s Howard Hughes acquires land encompassing Summerlin MPC	1994 The Summa Corporation becomes The Howard Hughes Corporation	2004 General Growth Properties acquires Rouse	2010  ■ HHC tax-free spin-off from GGP  ■ \$250 million raised via sale of warrants and common equity
Pre-1990	1990's	2000's	The "new" HHC begins
1973 The vast Hughes empire becomes the Summa Corporation		2009 GGP files for bankruptcy	2011  ■ Purchased remaining 47.5% of The Woodlands from JV partner  2012  ■ Retired ~ 6 million warrants eliminating overhang of legacy shareholders
1	•	•	2013/2014 and beyond  ■ Average price per superpad acre sold at Summerlin increased 120.3% YOY to \$520,000 and average price per detached finished lot at The Woodlands increased 90.8% YOY to \$208,000
		!	Commenced redevelopment of Pier 17 at South Street Seaport and construction at The Shops at Summerlin  Sold-out and began construction on 206 unit condo tower at Ala Moana Center
		į	■ Launched public pre-sales on first two luxury towers at Ward Village on 2/1/2014 with deposits representing \$609 million of gross sales revenue as of 5/1/2014 assuming all buyers close on their units
			Opened the Outlet Collection at Riverwalk over 99% leased in May 2014      Leased and completed approximately 430,000 square feet of Class A office within The Woodlands which will contribute over \$12 million of incremental annual NOI
			■ Continued development of commercial properties at The Woodlands: ExxonMobil build-to- suit, Kiewit build-to-suit, Two Hughes Landing, One Lake's Edge, Whole Foods anchored retail, Woodlands Resort & Conference Center, Creekside Village, Westin Waterway Hotel.

# Seasoned senior management team with aligned incentives



- Executive officers are equity owners having purchased \$20 million of warrants and common equity
- Deep commercial real estate experience throughout HHC senior management and Board of Directors
- Incentivized to deliver long-term stability and profitability as Management and Board have a 31% economic interest in the Company<sup>(1)</sup>

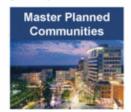
Senior HHC Management	Industry	Directors	Background
David R. Weinreb Chief Executive Officer	(Years experience) 29	William Ackman Chairman	<ul> <li>Founder and CEO of Pershing Square Capital Management.</li> <li>Former Director of GGP from June 2009 to March 2010 and led its restructuring.</li> </ul>
Grant Herlitz President	17	Adam Flatto Director	<ul> <li>President of The Georgetown Company, a privately-held real estate investment and development company.</li> </ul>
Andrew C. Richardson Chief Financial Officer	19	Jeffrey Furber Director	<ul> <li>CEO of AEW Capital Management and Chairman of AEW Europe, which manage over \$42 billion of real estate assets.</li> </ul>
Peter F. Riley General Counsel	31	Gary Krow Director	<ul> <li>President of Comdata Corp. and EVP of Ceridian from 1999 to 2007.</li> <li>President, CEO, and Director of GiftCertificates.com from 2008 until its sale in 2010.</li> </ul>
Reuben Davidsohn Chief Administrative Officer	9	Allen Model Director	<ul> <li>Co-Founder and Treasurer and Managing Director of Overseas Strategic Consulting.</li> <li>Member of Pershing Square's advisory board.</li> </ul>
Christopher Curry Sr. Exec. VP, Development	21	R. Scot Sellers Director	<ul> <li>Served as CEO of Archstone, one of the world's largest apartment companies, from 1997 through its sale in 2013.</li> <li>Developed, acquired and operated \$40 billion of apartments communities across U.S.</li> </ul>
John Simon Exec. VP, Strategic Planning	36	Steven Shepsman Director	<ul> <li>Executive Managing Director and Founder of New World Realty Advisors.</li> <li>Chair of the Official Committee of Equity Holders in the Chapter 11 proceedings of GGP.</li> </ul>
Paul Layne Exec. VP, MPCs	31	Burton Tansky Director	<ul> <li>Former Non-Executive Chairman of The Neiman Marcus Group Inc.</li> <li>CEO and President of The Neiman Marcus Group Inc. from May 2004 to October 2010.</li> </ul>
David Striph Sr. VP, Hawaii	29	Mary Ann Tighe Director	<ul> <li>CEO of CBRE's New York Tri-State Region since 2002.</li> <li>Responsible for 77 million square feet of commercial transactions in New York region.</li> </ul>
Andrew S. Zeitman VP, Capital Markets	12	David R. Weinreb Director	<ul> <li>CEO of The Howard Hughes Corporation.</li> <li>Spent 17 years as Chairman and CEO of TPMC Reality Corporation.</li> </ul>

Key management team members have an average of 22 years of industry experience and provide critical local expertise.

## Steady cash flow base combined with meaningful Howard Hughes value creation opportunities

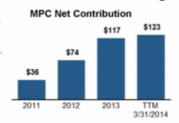


### Common ownership maximizes the real estate value in each of our business segments



✓ Valuable asset base generates substantial cash flow

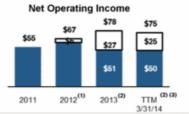
- Substantial cash generated from residential lot sales to homebuilders and commercial land sales to developers
- Meaningful growth upside from housing and economic rebound with entitlements representing over 62,000 remaining residential lots.
- Stability of Houston market blends well with significant upside of Las Vegas market.





Consistent stream of operating income

- Steady cash flow stream to support existing operations, repay debt and fund development opportunities
- Anticipated growth from redevelopment of key trophy assets such as South Street Seaport and Ward Centers
- Positioned to benefit from continued development of MPCs, which limit competition within their areas.





Opportunity for substantial value enhancement

- Successful developments translate into rapid increases in NOI. MPC Net Contribution and residential sales.
- Projects financed with non-recourse project debt and equity in the form of contributed land and cash.

Estimated completion of major developments

2013 2014E 3 Waterway Shops at Summerlin

ONE Ala Moana One Hughes Landing (2) Woodlands

Phase II Two Hughes Landing

Woodlands Resort Riverwalk

Ward Centers Build-to-Suit Phase I condo delivery Kiewit Build-South Street to-Suit Seaport Hughes Phase I Landing Westin Retail &

Multifamily Columbia Regional Building

2011 includes Woodlands MPC assuming 100% ownership.

Adjusted to include add back of \$5.6 million loss at South Street Seaport. (1)

Adjusted to include add back of \$15.2 million loss at South Street Seaport due to Super Storm Sandy, \$1.3 million loss at Riverwalk due to redevelopment and \$10.1 million of incremental NOI from recently completed projects.

3 Waterway Square opened in June 2013, One Hughes Landing opened September 19, 2013.

(3)

Waterway

Hotel

### Key investment highlights



### 1 Premier portfolio of master planned communities

- Diverse collection of trophy MPC assets strategically located in Houston, Las Vegas and Columbia, MD.
- Housing market and macroeconomic conditions stabilized and improving significantly in each market.

### 2 High-quality, geographically diverse income-producing real estate assets

- Mix of retail, office, multifamily and resort assets.
- Cash flow contribution increases as development and redevelopment projects are completed.

### 3 Robust development pipeline with meaningful near-term opportunities

- Major projects underway: South Street Seaport, ONE Ala Moana, Hughes Landing, Shops at Summerlin.
- Developments about to begin: Ward Village, The Woodlands Commercial.

### Conservative capital structure with low leverage and staggered debt maturities

Net debt / net book capitalization ratio of 19%.

### Experienced leadership with significant personal stake in Company

- Management and Board of Directors have 31% economic interest in HHC. (1)
- Key management team members have an average of 22 years of industry experience and provide critical local expertise.
- Strong sponsorship from Pershing Square Capital Management.

(1) Calculated on a fully-diluted basis, assuming exercise of all warrants and options

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# Premier portfolio of trophy master planned communities



- Large scale, long-term communities in proximity to major employment centers with integrated amenities, residential neighborhoods, commercial office space, retail shops and entertainment venues.
- Blend of residential and commercial land sales to third parties and opportunistic commercial development.
- Ability to control cash flow by calibrating pricing, timing and residential development spend.
- Auction process for lots and builder price participation within residential developments provide upside to already stable cash flows as housing recovery strengthens.









### Master planned community real estate overview

				Rema	ining saleable	acres		Remaining	Projected
Community	Location	Total gross acres	Gross book value (\$ mm) (1)	Residential	Commercial	Total	Other acres <sup>(2)</sup>	saleable residential lots	community sell-out date
The Woodlands		28,400	\$198	623	563	1,186	290	2,064	2022
Bridgeland	Houston, TX	11,400	404	3,452	1,149	4,601	-	17,665	2036
Summerlin	Las Vegas, NV	22,500	880	4,804	873	5,677	-	42,000	2039
Columbia	Maryland	16,450	59	-	108	108	99	-	2022
Total		78,750	\$1,541	8,879	2,693	11,572	389	61,729	

Source: 12/31/13 10-K

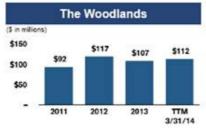
Recorded impairment charges of \$346 million for Summerlin South and \$59 million for the Maryland MPCs in 2010.

### ■Robust performance throughout the MPC portfolio











Sales
summary

(\$ in thousands)	2011	2012	2013	3/31/14
Acres sold	101	82	316	269
Price / acre <sup>1</sup>	\$343	\$387	\$374	\$454
Lots sold	421	400	1,333	1,021
Superpad acre	7.0	\$226	\$323	\$394

(\$ in thousands)	2011	2012	2013	TTM 3/31/14
Acres sold	244	275	174	173
Price / acre	\$376	\$426	\$614	\$650
Lots sold	872	979	669	636
Price / lot	\$89	\$102	\$156	\$172

(\$ in thousands)	2011	2012	2013	3/31/14		
Acres sold	63	81	50	38		
Price / acre	\$214	\$272	\$273	\$265		
Lots sold	289	389	143	94		
Price / lot	\$52	\$56	\$77	\$80		

### Market update

- Scarcity of attractive developable residential land in the market and improved new housing demand.
  - Summerlin commands premium pricing in Las Vegas metro area with ~10% historical capture rate on residential lot
- Superpads (~20 acres) sold as less developed parcels to homebuilders at lower price points but at higher margin and less risk
- Superpads sold for \$520k/acre in 1Q14.
- In Q3 2012, HHC modified sales program to
   MPC in early stages of life cycle. an auction process, generating a 147% increase in revenue per lot since inception.
  - Six auctions to date, with lot prices increasing significantly at each.
- ExxonMobil relocating corporate campus just south of the Woodlands.
  - 10,000 employees projected to work at new campus by 2015.
- Anticipated growth from 1,800 homes and 6,250 residents to 20,000 homes and 65,000 residents.
- On February 27, 2014, received a permit from the Army Corps of Engineers to build on 806 acres of land.
  - Expect to begin lot deliveries by mid-2014.
- Completion of Grand Parkway will connect Bridgeland to Houston's "Energy Corridor" and positively impact land values.

(1) Excludes 17.2 acres sold for beneficial community uses in 2013 and 10.0 acres sold in 2014

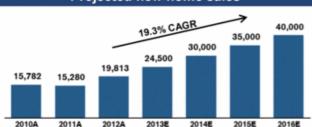
### Improving fundamentals in our key MPC markets





- Las Vegas
- First big metro to recover all jobs lost during the recession.
- Woodlands MPC 1.5x the size of Manhattan.
- Bridgeland soon to be connected to Energy Corridor.
- New homes sale activity projected to increase 23.5% per annum through 2016.
- Summerlin is the premier location in a land constrained

### Projected new home sales



### Projected new home sales



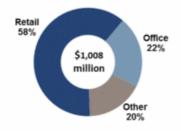
Source: John Burns Real Estate Consulting

## 2 Operating assets: high-quality, geographically Howard Hughes diverse cash flows

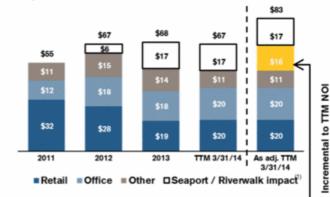
### Segment overview

- Proven stable of high-quality, cash flow generating assets.
- HHC's retail assets include 2.9 million total sq. ft. of leasable area.
- These diversified operating assets have the potential for future growth through redevelopment or repositioning.
- Synergies with MPC and Strategic Development segments.
  - Control customer experience.

### Operating assets gross book value



### Operating assets NOI



Recently completed projects not fully reflected in NOI







98% leased Estimated NOI(2): \$6.5 million

98% leased Estimated NOI(2): \$5.6 million

Estimated NOI(2): \$7.8 million

Includes share of non-consolidated investment NOI and distributions from Summerlin Hospital.

NOI negatively impacted at South Street Seaport and Riverwalk Marketplace. NOI at South Street Seaport includes an approximate \$(15.2) million negative impact from Superstorm Sandy. We expect substantially all the lost income from the storm will be covered by insurance. NOI also includes a \$(1.3) million negative impact from vacating tenants for redevelopment from Riverwalk Marketplace. Construction began in Q2 2013 and was completed in Q2 2014

Upon stabilization based on in-place rents. \$16 million reflects incremental NOI to 2013 from 3 Waterway and One Hughes Landing.

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## Unlocking value at our strategic developments Howard Aughes

### Careful and active stewardship of our assets with rigorous evaluation of risk and economics

#### **ONE Ala Moana**



- \$240 million development with expected completion by end of 2014.
- 18-story tower above existing parking structure at Ala Moana Center in Honolulu.
- Sold out of all units at an average price ~\$1,170 per sq. ft.

#### Ward Village



- 15-year master plan to transform 60 acres in Honolulu, HI into a world-class urban MPC.
- Fully entitled for 9.3mm total sq. ft. of mixeduse development.
  - Approximately 4,000 condo units.
  - Over 1 million sq. ft. of retail and commercial space.
  - Launched public pre-sales in February 2014 on 482 condominium units.

#### **Downtown Summerlin**



- Phase I development with expected completion in 2014.
- 106-acre mixed use urban town center comprised of a fashion center, power center and class A office space.

#### The Woodlands Commercial





Conference Center

Waterway Square Hote







Projects underway and recently completed

- 3 Waterway Square, 98% leased.
- One Hughes Landing, 98% leased.
- Two Hughes Landing, Hughes Landing Retail and Multifamily (One Lake's Edge).
- ExxonMobil and Kiewit build-to-suits.
- Millennium Woodlands Phase II (314 units).
- The Woodlands Resort and Conference Center and Westin Waterway Hotel.

### **South Street Seaport**



- Phase I redevelopment construction began in Q3 2013 and expected to be completed in
- The entire Seaport Phase I will comprise approximately 362K sq. ft. of GLA.
- Presented preliminary plans for a second project, which contemplates ~700K sq. ft. of additional space

## The Woodlands commercial developments



- Strategy is to develop and hold commercial assets given the strong fundamentals with The Woodlands Town Center and Hughes Landing.
  - Non-strategic commercial land located on fringes of The Woodlands will likely be sold over time.
- Existing Class A office space ~96% occupied.
- ExxonMobil relocation and strong Houston economy driven by the energy sector creating enormous demand for commercial space.
- Increasing land values provide "equity" to support continued commercial development.

### Latest demand driver: ExxonMobil



Over 10,000 new direct jobs at ExxonMobil's 385-acre campus just south of The Woodlands

### Current active project specifics

- Potential for over 6 million square feet of additional office space, 2,000 residential units, 3+ hotels and 2 condo towers.
- 3 Waterway and One Hughes Landing: ~98% leased 430K SF of Class A office completed in 2013.
- Hughes Landing developments under construction: ExxonMobil build-to-suit (650K SF), 2 Hughes Landing (200K SF office), Whole Foods anchored retail (122K SF) and One Lake's Edge (390 multifamily units).
- Other developments under construction: Millennium Woodlands Phase II (314 multifamily units), Kiewit build-to-suit (95K SF), The Woodlands Resort and Conference Center (\$75 million renovation and expansion) and Westin Waterway Hotel (301 keys).

### Historical NOI (1)

\$9 \$23 \$22 \$10 \$24 \$22 \$23 \$10 TTM 3/31/14 2011 2010 2013

3 Waterway and One Hughes Landing

Incremental stabilized NOI in completed projects

### Downtown Summerlin



### Overview

- First phase of a 326-acre mixed use urban town center that will include retail, office, hotel and multi-family residential components incorporated with social, civic and cultural activities to create a vibrant downtown in Summerlin.
- ~\$150 million infrastructure investment by HHC's predecessor.
- The development, totaling approximately 1.6 million leasable square feet, will have three components.
  - Fashion center 1.1 million square feet with anchor stores to be built by Macy's and Dillard's.
  - Power center 283K square feet of power center space.
  - Office 202K square foot, eight-story class A office building.
- Pre-leasing with construction started in May 2013 and completion

### Select tenants































## Ward Centers / Ward Village



### Overview

- Currently includes a 665,000 sq. ft. shopping district with seven specialty centers, ~140 unique shops, a variety of restaurants and an entertainment center, which generates \$24 million of annual NOI.
- In October 2012, HHC announced plans to create a world-class urban MPC that will transform Ward Centers into Ward Village.
  - 60 acres in Kaka'ako along Ala Moana Beach Park within one mile of Waikiki and downtown Honolulu,
  - Ten minute walk from Ala Moana Center.
- 15-year master plan agreement with the Hawaii Community Development Authority fully entitled for 9.3mm sq. ft. of mixed-use development.
  - Launched public pre-sales of our two Phase I market rate towers on February 1, 2014. As of May 1, 2014, we had received \$55 million of buyer deposits, representing approximately \$609 million of gross sales revenue assuming the buyers close on the units when completed.
  - Repurposed 60,000 sq. ft. iconic IBM building into world class sales center for Ward Village master plan.
  - Announced Whole Foods Market will open flagship store at Ward Village



4.1% unemployment rate.

Median existing single-family home price of \$738,000.

Significant lack of housing supply - sold out of all 206 units at ONE Ala Moana at an average price ~\$1,170 per sq. ft.







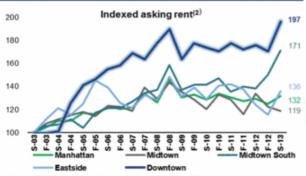
## South Street Seaport



### Overview

- Comprised of three mid-rise buildings and the Pier 17 pavilion shopping mall in historic waterfront district on Manhattan.
  - Ranked 26<sup>th</sup> among the most visited sites around the world by Travel+Leisure with over 9 million people visiting annually.
- Received unanimous approval from NYC Council for Pier 17 redevelopment.
  - Rooftop venue ideal for concerts, films and special events.
  - Construction began in October 2013 and is expected to be completed in 2016.
- Current net book value of \$41.0 million.

### Downtown retail leads Manhattan retail rent growth



Source: Real Estate Board of New York, "Spring 2013 Retail Report".

Excludes leasehold interest
 All available space (ground)

All available ground floor, lower level, upper level, mezzanine) of Major Retail Neighborhook Available ground floor space of Selected Major Retail.



### Spring 2014 asking rents in prime retail locations(3)

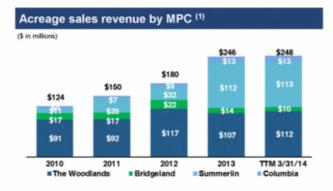


Source: Real Estate Board of New York, "Spring 2014 Retail Report".

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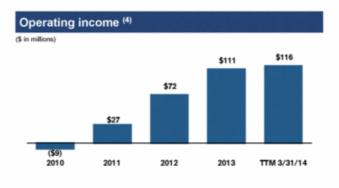
## Historical financial performance











2009-2011 include The Wor

2003-2011 include I he Woodnands MPC assuming 100% ownership. NOI at South Street Seaport and Riverwalk Marketplace. NOI at South Street Seaport and Riverwalk Marketplace impact for Supersform Sandy, of which \$(5.6) is included in 2012. We expect substantially all the lost income from the storm will be covered by insurance. NOI also negatively impacted from vacating tenants for redevelopment from Riverwalk Marketplace. Construction began in Q2 2013.

Includes NOI of \$1.7.9 million from recently completed projects.

Excludes provisions for impairment of \$680 million in 2009 and \$503 million in 2010.

## Key takeaways

Howard Hughes

- Premier portfolio of master planned communities
- High-quality, geographically diverse income-producing real estate assets
- Robust development pipeline with meaningful near-term opportunities
- Conservative capital structure with low leverage and staggered debt maturities
- Experienced leadership with significant personal stake in Company





## **Appendix**

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## Financial reconciliations



				Ye	ar en	ded Decembe	r 31					hree months e	nded	March 31		elve months ed March 31,
		2011			2012 2013				2013	iiuc u	2014	Cito	2014			
	Con	solidated	R	Real estate affiliates												
(\$ in thousands)	pr	operties				gment basis	Segment basis		Segment basis		Segment basis		Segment basis		Segment basis	
Reconciliation of segment revenue to REP EBT:																
MPC EBT	\$	41,926	\$	8,786	\$	50,712	\$	91,937	\$	130,978	\$	23,271	\$	27,223	\$	134,930
Operating assets EBT		4,789		3,424		8,213		19,468		(2,551)		647		875		(2,323)
Strategic development EBT	_	3,272		-		3,272		(1,700)		26,010		(941)		7,546		34,497
REP EBT	\$	49,987	\$	12,210	\$	62,197	\$	109,705	\$	154,437	\$	22,977	\$	35,644	\$	167,104
Reconciliation of REP EBT to GAAP - Net Income:																
REP EBT					\$	62,197	\$	109,705	\$	154,437	\$	22,977	\$	35,644	\$	167,104
Real estate affiliated REP EBT						(12,210)		(3,683)		(14,428)		-		-		(14,428)
General and administrative						(32,342)		(36,548)		(48,466)		(11,171)		(16,882)		(54,177)
Corporate interest income, net						8,595		10,153		(10,575)		2,710		(10,980)		(24,265)
Warrant liability gain (loss)						101,584		(185,017)		(181,987)		(33,027)		(96,440)		(245,400)
Benefit (provision) for income taxes						18,325		(6,887)		(9,570)		(2,479)		(4,773)		(11,864)
Reduction in tax indemnity receivable						-		(20,260)		(1,206)		(1,904)		-		698
Equity in earnings from real estate affiliates						8,578		3,683		14,428		-		-		14,428
Investment in real estate affiliate basis adjustment						(6,053)		-		-		-		-		-
Other income						-		2,125		25,869		-		8,075		33,944
Corporate depreciation	_					(204)		(814)		(2,197)		(276)		(975)		(2,896)
Net income (loss)					\$	148,470	\$	(127,543)	\$	(73,695)	\$	(23,170)	\$	(86,331)	\$	(136,856)
Reconciliation of MPC REP EBT to MPC net																
contribution:																
MPC REP EBT					\$	50,712	\$	91,937	\$	130,978	\$	23,271	\$	27,223	\$	134,930
Plus:																
Cost of land-sales						82,672		89,298		124,040		25,699		23,078		121,419
Depreciation and amortization						26		72		32		7		100		125
Less:																
MPC land/residential development acquisitions																
expenditures						97,216		107,144		138,328		33,329		28,434		133,433
MPC net contribution					\$	36,194	\$	74,163	\$	116,722	\$	15,648	\$	21,967	\$	123,041

## Financial reconciliations (cont'd)



		Yea	ren	ded December	31,			hree months e	Twelve months ended March 31,			
(\$ in thousands)		2011	2012			2013	2013			2014	2014	
Reconciliation of total operating assets NOI to total operating												
assets REP EBT:												
Total operating assets NOI	\$	55,121	\$	61,102	\$	51,233	\$	15,847	\$	14,771	5	50,157
Equity method investment NOI		(3,894)		(2,783)		(1,533)		(263)		(55)		(1,325)
Distribution from Summerlin Hospital		(3,894)		(2,376)		(2,503)		(2,503)		(1,781)		(1,781)
Total operating assets NOI-consolidated		47,333		55,943		47,197		13,081		12,935		47,051
Straight-line lease and incentives amortization		918		(736)		1,759		(177)		(436)		1,500
Early extinguishment of debt		(11,305)		-		-		-		-		-
Demolition costs				-		(2,078)		-		(2,494)		(4,572)
Depreciation and amortization		(20,309)		(23,318)		(31,427)		(6,118)		(9,010)		(34,319)
Write-off of lease intangibles and other		-		-		(2,884)		(2,113)		-		(771)
Equity in earnings from real estate affiliates		3,926		3,683		3,893		2,733		1,805		2,965
Interest expense, net		(12,775)		(16,104)		(19,011)		(6,759)		(1,925)		(14,177)
Less: Partners' share of operating assets REP EBT		425		-		-		-		-		-
Total operating assets Rep EBT	\$	8,213	\$	19,468	\$	(2,551)	\$	647	\$	875	\$	(2,323)
Operating assets NOI-Equity and cost method investments:												
Millennium Waterway Apartments (Phase I & II)	\$	2,571	\$	1,768	\$	(74)	\$	-	\$	-	\$	(74)
Summerlin Baseball Club		-		-		(13)		-		(247)		(260)
Woodlands Sarofim #1		1,489		621		1,417		317		401		1,501
Stewart Title (title company)		1,069		1,876		2,515		399		198		2,314
Forest View/Timbermill Apartments		1,826		487		-		-		-		_
Total NOI-equity investees	\$	6,955	\$	4,752	\$	3,845	\$	716	\$	352	\$	3,481
Adjustments to NOI		(3,862)		(1,476)		(77)		(33)		(31)		(75)
Equity Method Investments REP EBT	\$	3,093	\$	3,276	\$	3,767	\$	683	\$	321	\$	3,405
Less: Joint venture partner's share of REP EBT		(3,061)		(1,969)		(2,377)		(453)		(297)		(2,221)
Equity in earnings (loss) from real estate affiliates		32		1,307		1,390		230		24		1,184
Distributions from Summerlin Hospital Investment		3,894		2,376		2,503		2,503		1,781		1,781
Segment equity in earnings (loss) from real estate affiliates	\$	3,926	\$	3,683	\$	3,893	\$	2,733	\$	1,805	\$	2,965
Company's share of equity method investments NOI:												
Millennium Waterway Apartments (Phase I & II)	\$	2,148	\$	1,477	\$	-	\$	-	\$	-	\$	-
Summerlin Baseball Club		-		-		(7)		-		(124)		(131)
Woodlands Sarofim #1		298		124		283		63		80		300
Stewart Title (title company)		535		938		1,257		200		99		1,156
Forest View/Timbermill Apartments		913		244		_		-		-		
Total NOI-equity investees	\$	3,894	\$	2,783	\$	1,533	\$	263	\$	55	\$	1,325

## Financial reconciliations (cont'd)



	Year		March 31,				
(\$ in thousands)	2011	2012	2013		2014		
Reconciliation of Net debt to GAAP Total debt							
Mortgages, notes and loans payable	606,477	688,312	1,514,6	523	1,559,381		
Total debt	606,477	688,312	1,514,0	623	1,559,381		
Less:							
Cash and cash equivalents	(227,566)	(229,197)	(894,9	948)	(827,087)		
Net Debt	\$ 378,911	\$ 459,115	\$ 619,0	675 \$	732,294		