

Howard Hughes Holdings Inc.

Second Quarter 2026

Supplemental Information

June 30, 2026



Cautionary Statements

Forward-Looking Statements

This presentation contains forward-looking statements. Forward-looking statements give our current expectations relating to our financial condition, results of operations, plans, objectives, future performance, or business, and are not guarantees of performance. These statements may include words such as “anticipate,” “believe,” “estimate,” “expect,” “forecast,” “intend,” “likely,” “may,” “plan,” “project,” “realize,” “should,” “transform,” “will,” “would,” and other statements of similar expression. Forward-looking statements should not be relied upon, and actual results may differ materially from those contemplated by such forward-looking statements. For a discussion of the risk factors that could have an impact on these forward-looking statements, see our Annual Report on Form 10-K for the fiscal year ended December 31, 2025, as filed with the Securities and Exchange Commission (SEC) on February 19, 2026 and our Quarterly Report on Form 10-Q for the period ended June 30, 2026, as filed with the SEC on August 5, 2026. The statements made herein speak only as of the date of this presentation, and we do not undertake to update this information except as required by law. Past performance does not guarantee future results. Performance during time periods shown is limited and may not reflect the performance for the full year or future years, or in different economic and market cycles.

Non-GAAP Financial Measures

Our financial statements have been prepared in accordance with accounting principles generally accepted in the United States (GAAP); however, we use certain non-GAAP performance measures in this presentation, in addition to GAAP measures, as we believe these measures improve the understanding of our operational results and make comparisons of operating results among peer companies more meaningful. Management continually evaluates the usefulness, relevance, limitations, and calculation of our reported non-GAAP performance measures to determine how best to provide relevant information to the public, and thus such reported measures could change. The non-GAAP financial measures used in this presentation are operating assets net operating income (NOI), total operating assets NOI, same store NOI, adjusted maintenance free cash flow, adjusted G&A expense, and net debt. Non-GAAP financial measures should not be considered independently, or as a substitute, for financial information presented in accordance with GAAP and our calculation of these non-GAAP measures may differ from similarly titled measures used by other companies. A detailed description of the non-GAAP financial measures used in this presentation, along with their definitions and purposes is provided on the “Non-GAAP Definitions” section (page 27) included in this supplemental presentation and reconciliations to the most directly comparable GAAP measures are included on the applicable pages within this presentation. Refer to page 30 for “Vantage Non-GAAP Definitions”.

Additional Information

Our website address is www.howardhughes.com. Our Annual Report on Form 10-K, Quarterly Reports on Form 10-Q, Current Reports on Form 8-K, and other publicly filed or furnished documents are available and may be accessed free of charge through the “Investors” section of our website under the “Financial Reporting” subsection, as soon as reasonably practicable after those documents are filed with, or furnished to, the SEC. Also available through the Investors section of our website are beneficial ownership reports filed by our directors, officers, and certain shareholders on Forms 3, 4, and 5.

Monetary amounts presented are calculated based on the amounts in thousands of dollars stated in our consolidated financial statements, and then rounded to the nearest million (unless otherwise noted). Therefore, certain totals may not recalculate based on the amounts rounded to the nearest million.

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Howard Hughes Holdings Company Highlights

Howard Hughes enters its next chapter as a diversified holding company with the completion of the Vantage acquisition; strong execution and operating momentum continues in the real estate platform

- ▶ Closed on \$2.1 billion acquisition of Vantage Group Holdings, Ltd. (Vantage), a specialty insurance and reinsurance company
- ▶ Continued momentum across its core real estate platform highlighted by 32% growth in MPC EBT and 12% increase in net new home sales within Howard Hughes Communities
- ▶ Steady performance within Operating Assets segment with 2% same store NOI growth for the quarter compared to the prior year and 6% growth on a trailing twelve months basis
- ▶ Completed development of The Park Ward Village and closed on the sale of 97% of units, generating \$226.6 million of net proceeds after repayment of project debt
- ▶ Maintained strong liquidity position of \$2.6 billion of cash and cash equivalents including cash held at Vantage, \$515.0 million of undrawn capacity on Secured Bridgeland Notes, and \$1.0 billion of undrawn lender commitments available for development

Howard Hughes Communities Highlights



Howard Hughes Communities Performance Update

(\$ in millions)		Q2 2026	Q2 2025	TTM Q2 2026	TTM Q2 2025
1	Master Planned Communities:				
	<i>MPC Segment EBT</i>	\$134.7	\$102.4	\$529.5	\$367.3
	<i>Residual Value for Wholly Owned MPCs⁽¹⁾</i>	\$5,734.6	\$6,112.7	N/A	N/A
2	Operating Assets:				
	<i>Net Operating Income (NOI)</i>	\$70.5	\$68.9	\$279.6	\$266.4
	<i>Adjusted Maintenance Free Cash Flow</i>	\$21.0	\$24.1	\$96.0	\$82.4
3	Condominiums:				
	<i>Condo Gross Profit</i>	\$130.9	\$(0.6)	\$132.2	\$199.4
4	Other Expenses:				
	<i>HHH Adjusted G&A and Net Interest Expense⁽²⁾</i>	\$35.1	\$34.7	\$134.7	\$155.0

Note: Adjusted Maintenance Free Cash Flow and Adjusted G&A Expense are non-GAAP performance measures. See the “Definitions” section for definitions of our non-GAAP measures and reasons management believes these measures are useful to investors.

(1) Represents pre-tax and margin-adjusted residential and commercial residual value.

(2) Adjusted Net Interest Expense amount disclosed in this presentation excludes MPC net interest income that is already included in MPC Segment EBT and Operating Assets net interest expense that is already included in Adjusted Maintenance Free Cash Flow.

1 Master Planned Communities: Earnings Before Taxes

(\$ in millions, unless otherwise noted)	Q2 2026	Q2 2025	TTM Q2 2026	TTM Q2 2025	Trailing 5- Year Avg.	Commentary
Earnings Before Taxes						
Total Acres Closed	119.7 ac.	110.5 ac.	646.5 ac.	431.3 ac.	477.6 ac.	
Price Per Acre Achieved (\$ in thousands)	\$1,309	\$1,350	\$891	\$1,090	\$869	▶ MPC Segment EBT for the quarter increased 32% year over year and is up 44% on a trailing twelve months compared to the prior year period
Residential Land Sales Closed	\$156.7	\$149.1	\$576.0	\$470.2	\$415.2	
Total Acres Closed	4.0 ac.	— ac.	39.9 ac.	10.0 ac.	72.4 ac.	
Price Per Acre Achieved (\$ in thousands)	\$1,357	\$—	\$731	\$218	\$428	▶ New home demand also improved across the portfolio, with net new home sales up 34% in The Woodlands Hills, 17% in Bridgeland, and 2% in Summerlin
Commercial Land Sales Closed	\$5.4	\$0.0	\$29.2	\$2.2	\$31.0	
Net Recognized (Deferred) Revenue	1.5	(24.3)	7.3	(23.3)	(16.8)	
Special Improvement District Revenue	7.3	0.2	24.0	13.6	15.1	
Master Planned Communities Land Sales	\$170.9	\$125.0	\$636.4	\$462.7	\$444.6	▶ TTM Q2 2026 residential price per acre includes \$100 million bulk sale in Summerlin at below-average pricing; excluding this sale, the TTM Q2 2026 residential price per acre would be \$1.1 million
Other Revenues	3.9	4.5	19.8	17.4	18.6	
Builder Price Participation	6.9	14.1	44.5	50.0	55.9	
Total Revenues	\$181.7	\$143.7	\$700.7	\$530.0	\$519.1	
MPC Segment EBT	\$134.7	\$102.4	\$529.5	\$367.3	\$370.4	▶ Decline in builder price participation driven by quantity and mix of home closings during the quarter, as well as reduction in margin-eligible homes resulting from higher upfront pricing on land sales

1 Master Planned Communities: Land Bank Overview

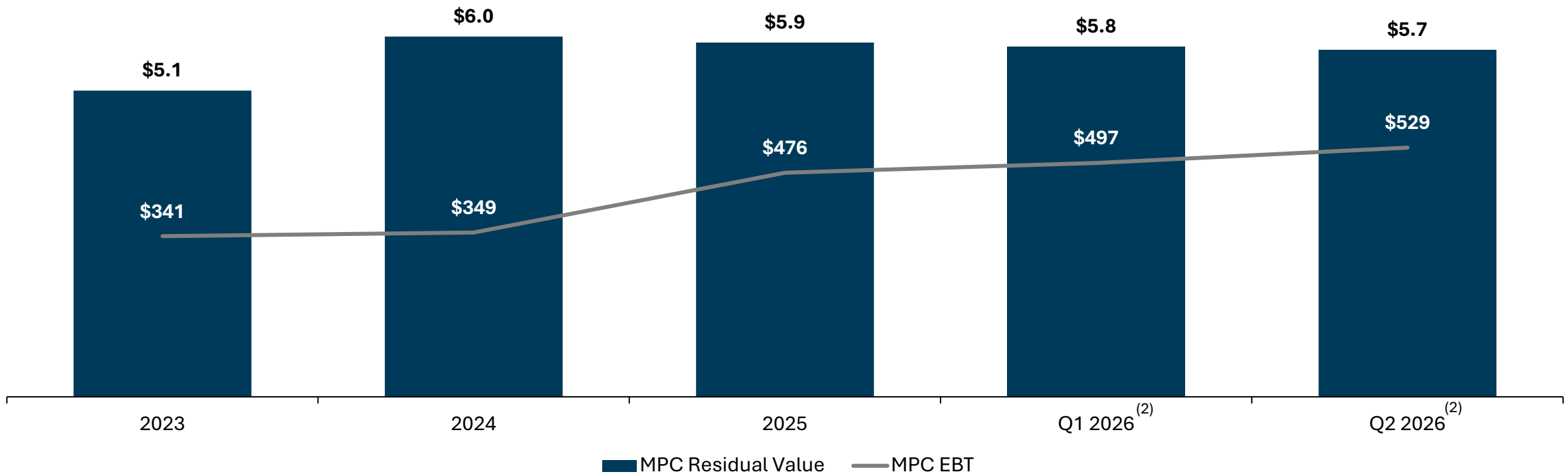
(\$ in millions, unless otherwise noted)	Wholly Owned MPCs					Joint-Venture MPCs	
	Summerlin	Bridgeland	The Woodlands	The Woodlands Hills	Wholly Owned MPC Total	Teravalis ⁽⁵⁾	Floreo ⁽⁵⁾⁽⁶⁾
Residential Land							
Remaining Saleable Acres ⁽¹⁾	1,890 ac.	1,142 ac.	63 ac.	597 ac.	3,692 ac.	15,908 ac.	1,061 ac.
Estimated Price Per Acre (\$ in thousands) ⁽²⁾	\$ 1,966	\$ 661	\$ 679	\$ 403	\$ 1,288	N/A	N/A
Estimated Residual Land Value ⁽²⁾	\$ 3,716	\$ 755	\$ 43	\$ 241	\$4,754	N/A	N/A
<i>Estimated Sellout Year</i>	2043	2032	2031	2035		2086	2038
Commercial Land							
Remaining Saleable Acres ⁽¹⁾	494 ac.	1,091 ac.	677 ac.	181 ac.	2,443 ac.	10,531 ac.	116 ac.
Estimated Price Per Acre (\$ in thousands) ⁽²⁾	\$ 899	\$ 747	\$ 955	\$ 617	\$ 826	N/A	N/A
Estimated Residual Land Value ⁽²⁾	\$ 444	\$ 815	\$ 647	\$ 112	\$2,017	N/A	N/A
<i>Estimated Buildout Year</i>	2039	2046	2034	2032		2086	2032
MPC Total							
Estimated Residual Land Value ⁽²⁾	\$ 4,160	\$ 1,570	\$ 689	\$ 352	\$ 6,771	N/A	N/A
Projected Cash Gross Margin ⁽³⁾	81.1%	88.7%	96.0%	87.1%	84.7%	N/A	N/A
Margin-Affected Residual Value ⁽³⁾	\$ 3,374	\$ 1,392	\$ 662	\$ 307	\$5,735	N/A	N/A
MPC Assets Book Value ⁽⁴⁾						\$549	\$296
<i>Economic Ownership %</i>	100%	100%	100%	100%	100%	88%	50%

(1) Fluctuations in remaining saleable acres from period to period are due to land sales or changes to the community's master plans. Remaining saleable acres for Summerlin excludes anticipated bulk sales in which the Company delivers unfinished lots at a lower price per acre. (2) Estimated price per acre represents an average of the uninflated undiscounted estimated price per acre expected to be achieved over the next 5 years per our land models. Estimated price per acre for Summerlin excludes the impact of anticipated bulk sales. Estimated residual land value is the estimated price per acre multiplied by the remaining saleable acres. (3) Projected cash gross margin represents the net cash margin expected to be received in the future and includes all future projected revenues less all remaining future projected cash development costs. The projected cash gross margin does not include remaining historical development costs incurred to date. Margin-Affected Residual Land Value is the estimated residual land value multiplied by the projected cash gross margin. (4) MPC Assets Book Value is provided in place of Margin-Affected Residual Land Value for Teravalis and Floreo as we are still in the early stages of development for these MPCs. These amounts represent 100% of the book value of the MPC assets at Teravalis and Floreo. (5) The Company owns an 88% interest in and consolidates Teravalis. The Company owns a 50% interest in Floreo and accounts for its investment under the equity method. These metrics represent 100% of Teravalis' and Floreo's remaining saleable acreage. (6) Floreo's residential average price per acre is \$0.8 million, commercial average price per acre is \$0.3 million, and projected cash gross margin is 49.0%.

1 Master Planned Communities: Residual Land Values

Second quarter closings converted approximately \$129 million of margin-affected residual land value into realized land sales, while our quarterly update to pricing estimates added approximately \$75 million back to the remaining land bank. The net result was a decline in margin-affected residual land value over the quarter of only \$54 million, or less than 1 percent, continuing to demonstrate the desirability of our master planned communities even as affordability constraints weigh on the national housing market.

MPC Residential & Commercial Residual Value (\$ billions) vs. MPC EBT (\$ millions)⁽¹⁾



(1) MPC residual value is margin-adjusted and excludes Teravalis and Floreo. MPC EBT includes Floreo.

(2) Reflects residual value as of quarter end and trailing twelve months MPC EBT as of quarter end.

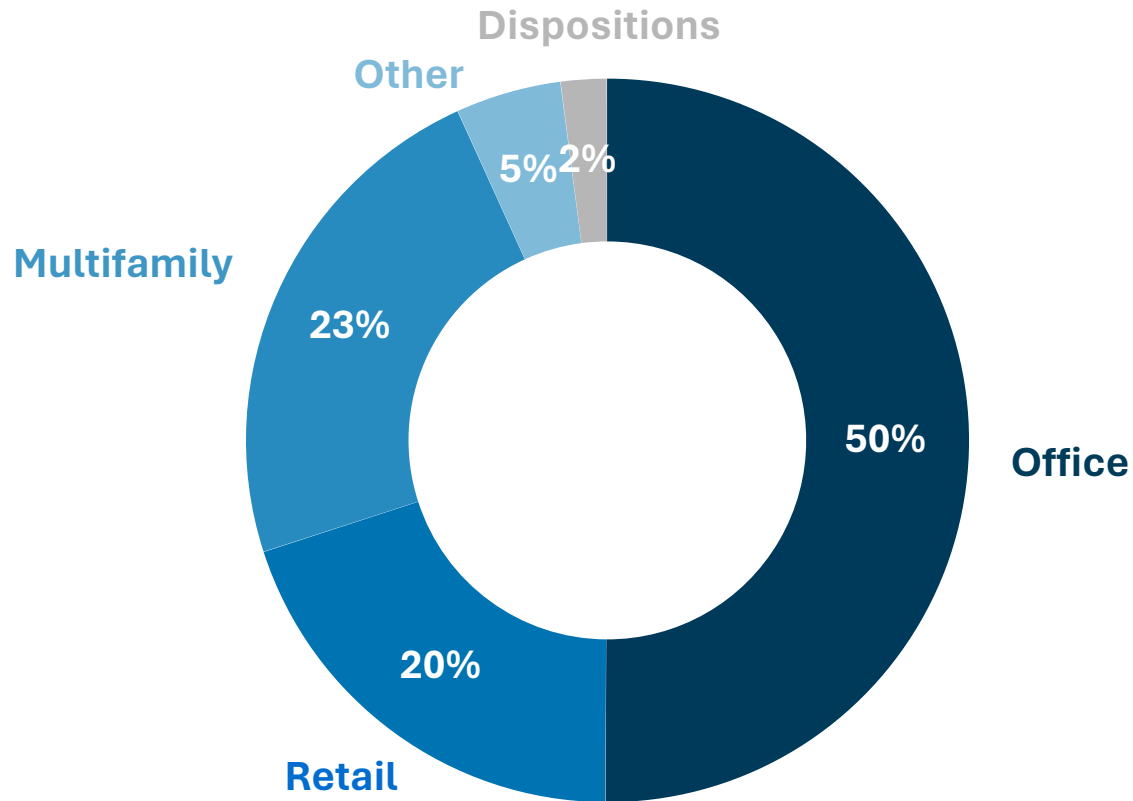
2 Operating Assets: Adjusted Maintenance Free Cash Flow

(\$ in millions)	Q2 2026	Q2 2025	TTM Q2 2026	TTM Q2 2025	Commentary
NOI to Adjusted Maintenance Free Cash Flow					
Total Operating Assets NOI	\$70.5	\$68.9	\$279.6	\$266.4	▶ Total Operating Assets NOI increased 2% during the quarter to \$70.5 million, supported by continued leasing activity and rent-abatement burn-off across the portfolio ▶ 6% same store NOI growth on a trailing twelve months basis driven primarily by leasing efforts across multifamily and office assets ▶ Adjusted maintenance free cash flow decreased 13% during the quarter compared to the prior period due to higher net interest expense and elevated leasing costs resulting from positive leasing momentum; however, this metric increased 16% on a TTM basis
<i>YoY Same Store NOI Growth</i>	2 %	5 %	6 %	7 %	
<i>YoY Total NOI Growth</i>	2 %	5 %	5 %	8 %	
Less: Operating Assets Net Interest Expense	(37.9)	(34.2)	(139.6)	(139.5)	
Less: Amortization of Deferred Leasing Costs	(3.3)	(3.1)	(12.5)	(13.0)	
Less: Depreciation of Tenant Improvement Expenditures	(8.4)	(7.5)	(31.4)	(31.5)	
Adjusted Maintenance Free Cash Flow	\$21.0	\$24.1	\$96.0	\$82.4	
<i>YoY Adjusted Maintenance Free Cash Flow Growth</i>	(13)%	16 %	16 %	25 %	

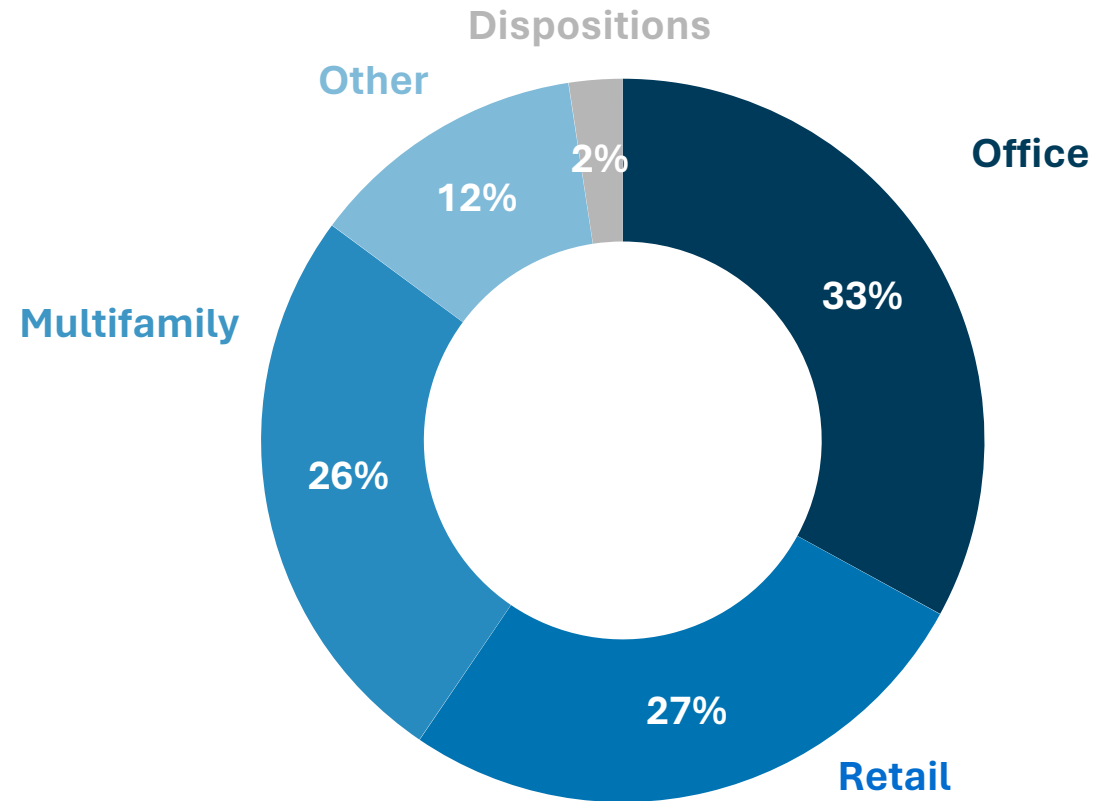
Note: Total Operating Assets NOI and Adjusted Maintenance Free Cash Flow are non-GAAP performance measures. See the "Definitions" section for definitions of our non-GAAP measures and reasons management believes these measures are useful to investors.

2 Operating Assets: Results by Asset Type

Q2 2026 ⁽¹⁾ Total Operating Assets NOI by Asset Type



Q2 2026 ⁽¹⁾ Adj. Maintenance Free Cash Flow By Asset Type



Note: Total Operating Assets NOI and Adjusted Maintenance Free Cash Flow are non-GAAP performance measures. See the "Definitions" section for definitions of our non-GAAP measures and reasons management believes these measures are useful to investors.

(1) TTM as of June 30, 2026

3 Condominiums: Sales Activity & Profit Generation

(\$ in millions)	Q2 2026	Q2 2025	TTM Q2 2026	TTM Q2 2025
Condominium Sales Activity & Gross Profit				
Number of Condo Units Closed During the Period	527 Units	0 Units	1,223 Units	349 Units
Condo Rights & Unit Sales	\$706.3	\$0.2	\$1,079.1	\$779.1
Condo Rights & Unit Cost of Sales	(575.4)	(0.8)	(946.9)	(579.8)
Condo Gross Profit	\$130.9	\$(0.6)	\$132.2	\$199.4
<i>Gross Profit Margin %</i>	18.5 %	(320.2)%	12.3 %	25.6 %

Commentary
▶ Quarterly condo activity reflected the closing of 527 units at The Park Ward Village generating gross profit of \$130.9 million and net cash proceeds of approximately \$226.6 million
▶ TTM Q2 2026 results remain heavily influenced by the second quarter 2025 delivery of Ulana, a workforce tower with essentially no gross profit, and are not representative of the earnings potential embedded in the market-rate condo pipeline
▶ Condo pipeline remains substantial, with 1,293 units under construction or in predevelopment with 78% of those units already pre-sold or under contract

3 Condominiums: Future Condo Tower Pipeline

	Completed	Under Construction			Predevelopment		
(\$ in millions)	The Park Ward Village	Ritz-Carlton Residences	Kalae	The Launiu	Melia	‘Ilima	Total Under Construction and Predevelopment
Condo Tower Pipeline Key Metrics							
Location	Ward Village	The Woodlands	Ward Village	Ward Village	Ward Village	Ward Village	
Total Number of Units	545 Units	111 Units	329 Units	485 Units	220 Units	148 Units	1,293 Units
% Units Closed or Contracted	97%	77%	94%	75%	70%	63%	78%
Future Revenue Expectations & Timing							
Estimated Delivery Date	Q2 2026	2027	2028	2028	2030	2030	
Estimated Future GAAP Revenue at Sellout ⁽¹⁾	\$26	\$506	\$819	\$887	\$997	\$1,072	\$4,281
<i>Future GAAP Revenue Under Contract</i>	\$1	\$387	\$779	\$640	\$807	\$795	\$3,408

Despite the lumpiness of condominium cash flows, our pipeline of future towers is significantly de-risked with 78% of our 1,293 under construction and predevelopment units pre-sold

(1) Estimated future GAAP revenue at sellout includes future GAAP revenue under contract plus the expected base price of unsold units, estimated buyer upgrades for unsold units, and expected base price for unsold storage and parking spaces.

4 Other Expenses: HHH Adj. G&A and Net Interest Expense

(\$ in millions)	Q2 2026	Q2 2025	TTM Q2 2026	TTM Q2 2025	Commentary
HHH General & Administrative Expense Detail					
G&A Expense	\$36.1	\$34.6	\$127.1	\$104.7	▶ Q2 2026 G&A increased to \$36.1 million, including \$15.4 million of acquisition-related costs associated with the Vantage acquisition
Less: Restructuring & Acquisition-Related Costs	(15.4)	(14.3)	(30.7)	(14.3)	
Less: Pershing Square Base & Variable Fees	(3.9)	(2.9)	(21.9)	(2.9)	
Adjusted G&A Expense	\$16.9	\$17.4	\$74.6	\$87.5	▶ Declines in Adjusted G&A Expense for the quarter and TTM reflect restructuring efforts executed over the past year to create an efficient and scalable platform to support the Company's transition into a diversified holding company
HHH Net Interest Expense Detail					
Interest Expense, net	\$32.0	\$33.4	\$113.7	\$143.1	▶ Interest Expense, net during the quarter and TTM includes positive impact of interest income received from invested cash balances
Less: MPC Net Interest Income	24.0	18.1	86.0	64.0	
Less: Operating Assets Net Interest Expense	(37.9)	(34.2)	(139.6)	(139.5)	
Adjusted Net Interest Expense	\$18.1	\$17.3	\$60.1	\$67.5	
HHH Adjusted G&A and Net Interest ⁽¹⁾	\$35.1	\$34.7	\$134.7	\$155.0	

Note: Adjusted G&A Expense is a non-GAAP performance measure. See the "Definitions" section for definitions of our non-GAAP measures and reasons management believes these measures are useful to investors.

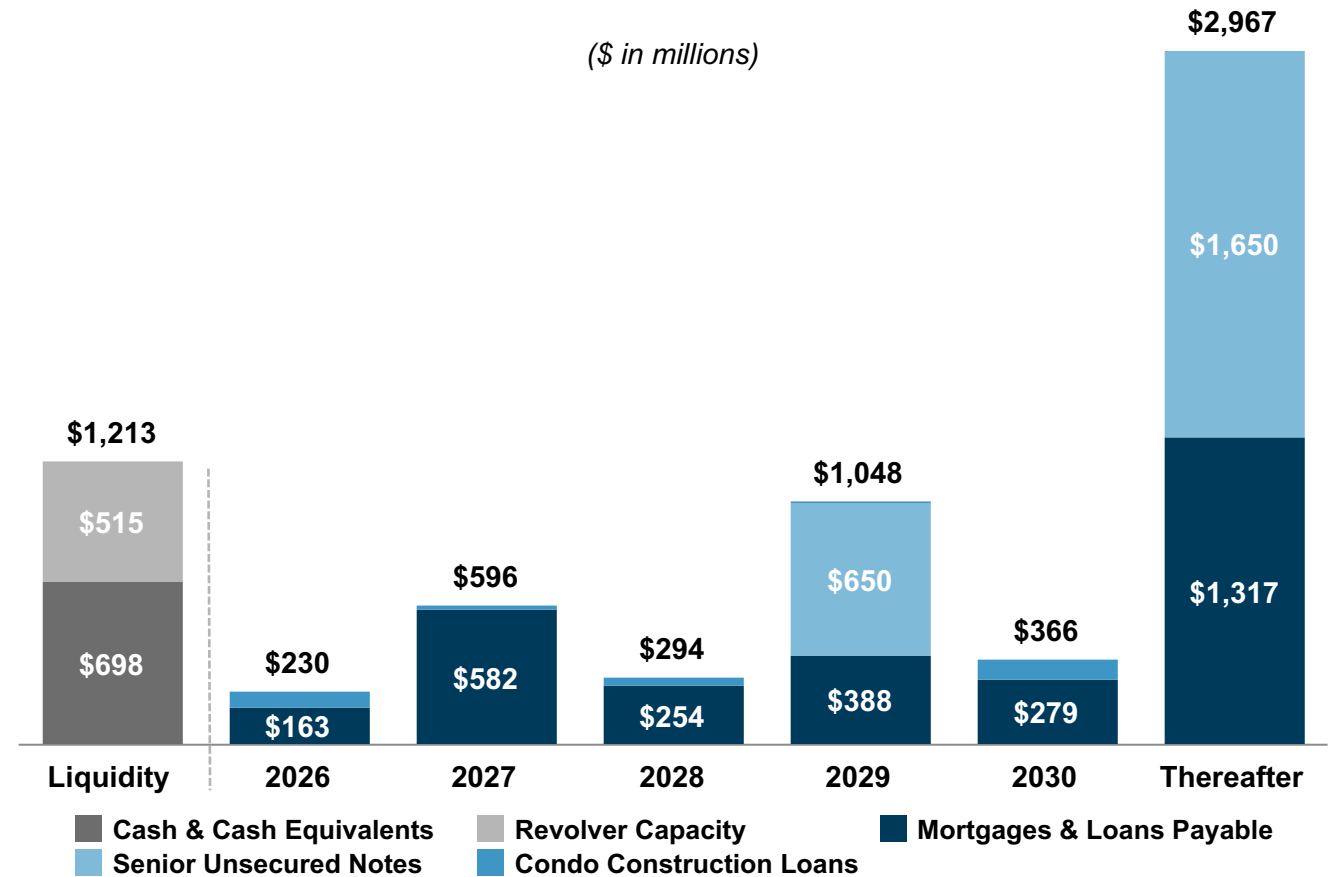
(1) Adjusted Net Interest Expense amount disclosed in this presentation excludes MPC net interest income that is already included in MPC Segment EBT and Operating Assets net interest expense that is already included in Adjusted Maintenance Free Cash Flow.

HHC Debt & Liquidity Overview

Q2 2026 HHC Net Debt Summary

(\$ in millions)	Amount
Operating Assets Debt	\$2,686
MPC Debt	155
Strategic Developments Debt	360
Senior Unsecured Notes	2,300
Deferred Financing Costs	(44)
Mortgages, Notes, & Loans Payable, Net	\$5,456
Less: Unamortized Deferred Financing Costs	44
Less: Cash and Cash Equivalents ⁽¹⁾	(698)
HHC Net Debt	\$4,803
Less: Operating Assets Debt	(2,686)
HHC Net Debt Excluding Operating Assets Debt ⁽²⁾	\$2,116

Q2 2026 HHC Liquidity & Debt Maturity Schedule ⁽³⁾



Note: Net Debt is a non-GAAP performance measure. See the "Definitions" section for definitions of our non-GAAP measures and reasons management believes these measures are useful to investors.

(1) Represents cash held at the HHC subsidiary, and excludes cash held at Vantage of \$1.9 billion and cash held at HHH parent of \$1 million.

(2) Excludes Operating Assets Debt as the interest expense burden is already captured in Operating Assets Adjusted Maintenance Free Cash Flow.

(3) The debt maturities table excludes \$44 million in deferred financing costs.

Vantage Highlights



Vantage Group Statement of Operations*

Group Statement of Operations

\$ in millions
(Unaudited)

	QTD			YTD		
	Q2 2026	Q2 2025	% Change	Q2 2026	Q2 2025	% Change
Gross Written Premiums	\$473	\$367	29%	\$1,018	\$899	13%
Net Written Premiums	\$325	\$252	29%	\$760	\$679	12%
Net Earned Premiums	\$295	\$243	22%	\$580	\$479	21%
Claims and Claim Expenses Incurred	\$202	\$137	47%	\$366	\$294	24%
Acquisition Expenses	52	44	18%	105	85	23%
Vantage G&A Expenses	46	47	(2%)	87	89	(2%)
Underwriting Income (Loss)	(\$5)	\$15	(133%)	\$23	\$11	99%
Net Investment Income	33	28	21%	68	54	26%
Investment Gain/(Loss), net	(51)	3		(52)	4	
Net Fee Income	23	(4)		34	(19)	
Pre-Tax Income	\$--	\$42	(99%)	\$73	\$50	45%
NCI	--	3		--	3	
Income Taxes	(20)	1		(13)	3	
Net Income	\$20	\$37	(45%)	\$86	\$44	94%
Calendar Year Loss Ratio	68.4%	56.6%		63.1%	61.3%	
Calendar Year Acquisition Ratio	17.5%	18.0%		18.1%	17.8%	
Calendar Year G&A Expense Ratio	15.7%	19.3%		15.0%	18.5%	
Calendar Year Combined Ratio	101.6%	94.0%		96.1%	97.6%	
Prior Year Development - Favorable (Unfavorable)	(6.4%)	2.2%		(3.2%)	0.4%	
Impact of Catastrophes on Combined Ratio	(3.8%)	--		(2.0%)	(3.4%)	
Accident Year Combined Ratio (Ex. Cat)	91.4%	96.2%		90.9%	94.6%	

* See pages 37 and 38 for reconciliation of pre-acquisition to post-acquisition income statement.

Commentary

- ▶ GWP for the three months ended June 30, 2026, of \$473m grew 29.0% vs. prior year and NEP of \$295m grew 21.6%, reflecting continued production growth across Insurance and Reinsurance.
- ▶ G&A expense ratio maintains a downward trend, driven by NEP growth outpacing G&A expense growth.
- ▶ Combined ratio of 101.6% deteriorated 7.6pts vs. the same three months in the prior year, driven by \$19m adverse prior year development and \$18m of catastrophe losses.
- ▶ Lower pre-tax income vs prior year mainly due to \$36m of unrealized losses on equity securities and \$15m of realized losses on fixed maturity investments.
- ▶ Higher variable fee income of \$26m on 2024-2026 underwriting years drove ILS related fee income significantly above prior year.
- ▶ Income tax benefit related to elections made in connection with HHH's acquisition

Quarterly Statement of Operations by Business*

\$ in millions
(Unaudited)

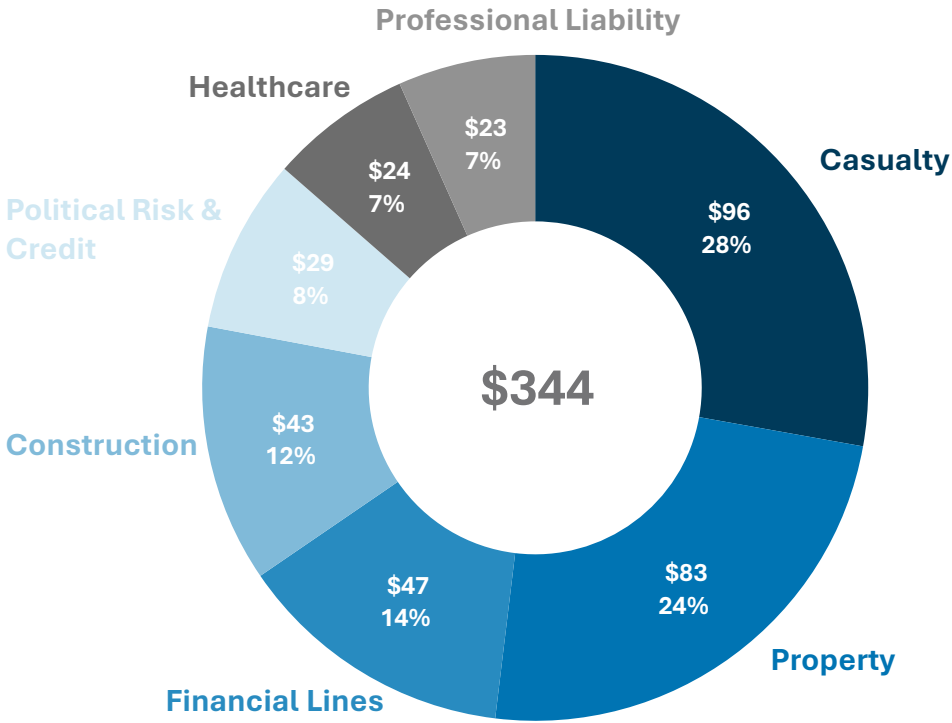
	Q2 2026					Q2 2025				
	Insurance	Reinsurance	ILS	Corporate	Total	Insurance	Reinsurance	ILS	Corporate	Total
Gross Written Premiums	\$344	\$129	--	--	\$473	\$274	\$93	--	--	\$367
Net Written Premiums	\$197	\$128	--	--	\$325	\$160	\$93	--	--	\$252
Net Earned Premiums	\$176	\$119	--	--	\$295	\$140	\$104	(\$2)	--	\$243
Claims and Claim Expenses Incurred	\$134	\$68	\$--	\$--	\$202	\$91	\$54	(\$7)	\$--	\$137
Acquisition Expenses	24	27	--	--	52	18	26	--	--	\$44
Vantage G&A Expenses	36	8	--	1	46	35	9	--	2	\$47
Underwriting Income (Loss)	(\$18)	\$15	\$--	(\$1)	(\$5)	(\$4)	\$15	\$5	(\$2)	\$15
Net Investment Income	--	--	--	33	33	--	--	--	28	\$28
Investment Gain (Loss), net	--	--	--	(51)	(51)	--	--	--	3	\$3
Net Fee Income	--	--	23	--	23	--	--	(4)	--	(\$4)
Pre-Tax Income	(\$18)	\$15	\$23	(\$19)	\$--	(\$4)	\$15	\$1	\$29	\$41
NCI	--	--	--	--	--	--	--	--	3	\$3
Income Taxes	--	--	--	(20)	(20)	--	--	--	1	\$1
Net (Loss)/Income	(\$18)	\$15	\$23	\$1	\$20	(\$4)	\$15	\$1	\$25	\$37
Calendar Year Loss Ratio	75.8%	57.5%			68.4%	64.8%	51.4%			56.6%
Calendar Year Acquisition Ratio	13.8%	23.1%			17.5%	12.7%	25.0%			18.0%
Calendar Year G&A Expense Ratio	20.8%	7.0%			15.7%	25.3%	9.1%			19.3%
Calendar Year Combined Ratio	110.4%	87.6%			101.6%	102.8%	85.4%			94.0%
Prior Year Development - Favorable (Unfavorable)	(5.1%)	(8.2%)	--	--	(6.4%)	(2.5%)	1.9%	--	--	2.2%
Impact of Catastrophes on Combined Ratio	(5.8%)	(1.9%)	--	--	(3.8%)	--	--	--	--	--
Accident Year Combined Ratio (Ex. Cat)	99.5%	77.5%			91.4%	100.3%	87.3%			96.2%

* Excludes acquisition accounting related adjustments. Results are based on historical Vantage presentation.

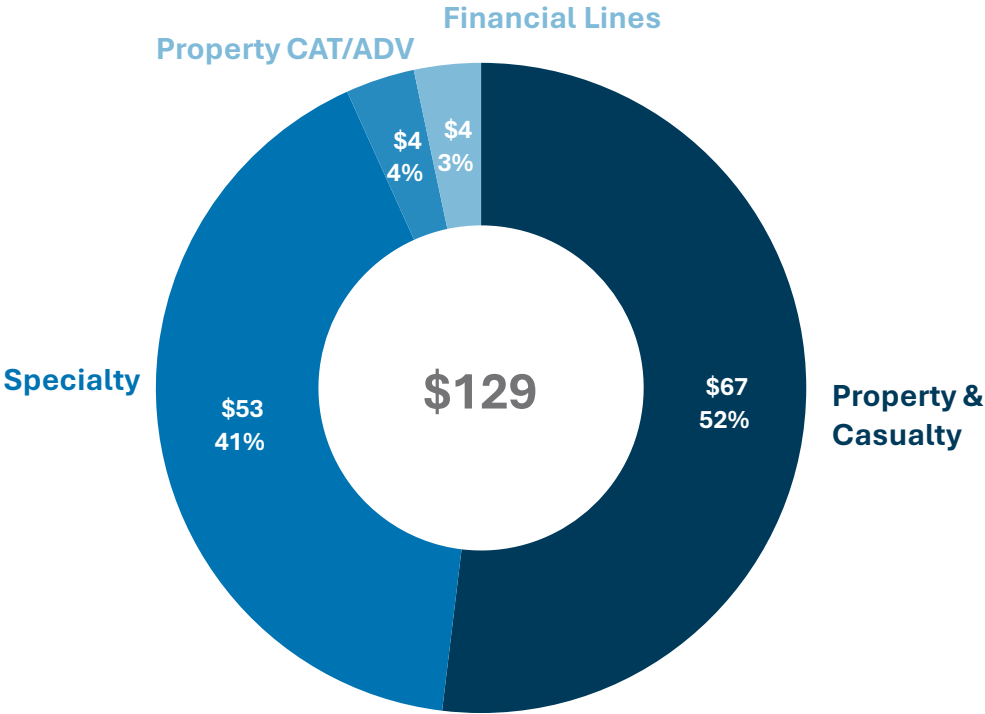
Gross Written Premiums Detail

Insurance: Q2 2026 Gross Written Premiums by Line

\$ in millions
(Unaudited)



Reinsurance: Q2 2026 Gross Written Premiums by Line



Insurance Underwriting Results*

Insurance Underwriting Results

\$ in millions
(Unaudited)

	QTD			YTD		
	Q2 2026	Q2 2025	% Change	Q2 2026	Q2 2025	% Change
Gross Written Premiums	\$344	\$274	26%	\$590	\$479	23%
Net Written Premiums	\$197	\$160	23%	\$346	\$283	22%
Net Earned Premiums	\$176	\$140	26%	\$344	\$271	27%
Claims and Claim Expenses Incurred	\$134	\$91	47%	\$238	\$175	36%
Acquisition Expenses	24	18	37%	46	33	40%
Vantage G&A Expenses	36	35	4%	68	66	3%
Underwriting Income (Loss)	(\$18)	(\$4)	369%	(\$7)	(\$2)	256%
Calendar Year Loss Ratio	75.8%	64.8%		69.1%	64.6%	
Calendar Year Acquisition Ratio	13.8%	12.7%		13.3%	12.0%	
Calendar Year G&A Expense Ratio	20.8%	25.3%		19.7%	24.2%	
Calendar Year Combined Ratio	110.4%	102.8%		102.2%	100.8%	
Prior Year Development - Favorable (Unfavorable)	(5.1%)	(2.5%)		(2.0%)	(2.7%)	
Impact of Catastrophes on Combined Ratio	(5.8%)	--		(3.0%)	--	
Accident Year Combined Ratio (Ex. Cat)	99.5%	100.3%		97.2%	98.1%	

Commentary

- ▶ Total GWP for the three months ended June 30, 2026 was 26% ahead of prior year, driven by growth in Casualty, Property and Construction.
- ▶ Higher loss ratio primarily due to loss in Political Risk & Credit related to the War in Iran, and adverse PYD in Financial Lines (Reps and Warranties).
- ▶ G&A expense ratio maintains a downward trend consistent with the rest of the business
- ▶ Continued improvement in current accident year combined ratio (Ex. CAT) as NEP scales ahead of expenses.
- ▶ YTD insurance demonstrates continued growth in NEP and underwriting performance vs prior year, offset by PYD and CAT (Iran related) incurred in the second quarter.

* Excludes acquisition accounting related adjustments. Results are based on historical Vantage presentation.

Reinsurance Underwriting Results*

Reinsurance Underwriting Results

\$ in millions
(Unaudited)

	QTD			YTD		
	Q2 2026	Q2 2025	% Change	Q2 2026	Q2 2025	% Change
Gross Written Premiums	\$129	\$93	39%	\$428	\$419	2%
Net Written Premiums	\$128	\$93	39%	\$414	\$396	5%
Net Earned Premiums	\$119	\$104	14%	\$236	\$210	13%
Claims and Claim Expenses Incurred	\$68	\$54	27%	\$128	\$126	2%
Acquisition Expenses	27	26	5%	59	52	13%
Vantage G&A Expenses	8	9	(12%)	16	19	(17%)
Underwriting Income (Loss)	\$15	\$15	(3%)	\$33	\$12	173%
Calendar Year Loss Ratio	57.5%	51.4%		54.2%	60.0%	
Calendar Year Acquisition Ratio	23.1%	25.0%		25.0%	25.0%	
Calendar Year G&A Expense Ratio	7.0%	9.1%		6.7%	9.2%	
Calendar Year Combined Ratio	87.6%	85.4%		85.9%	94.2%	
Prior Year Development - Favorable (Unfavorable)	(8.2%)	1.9%		(4.9%)	1.0%	
Impact of Catastrophes on Combined Ratio	(1.9%)	--		(0.8%)	(7.7%)	
Accident Year Combined Ratio (Ex. Cat)	77.5%	87.3%		80.2%	87.5%	

Commentary

- ▶ Total GWP for the three months ended June 30, 2026 in the quarter was 39% ahead of prior year, driven by growth in Property and Specialty segments.
- ▶ Total NEP in the quarter was 14% ahead of prior year, driven by prior year NWP growth and recording of reinstatement premiums in the quarter.
- ▶ Higher loss ratio during the quarter was primarily due to prior year development driven by Russia/Ukraine losses. Cat losses in the quarter are driven by events related to the War in Iran.
- ▶ Lower acquisition expense ratio in the quarter influenced by the recording of reinstatement premiums in the Specialty segment.
- ▶ YTD reinsurance demonstrates continued growth in NEP and underwriting performance vs prior year, with continued improvement in current accident year combined ratio.

* Excludes acquisition accounting related adjustments. Results are based on historical Vantage presentation.

Vantage Historical Balance Sheets*

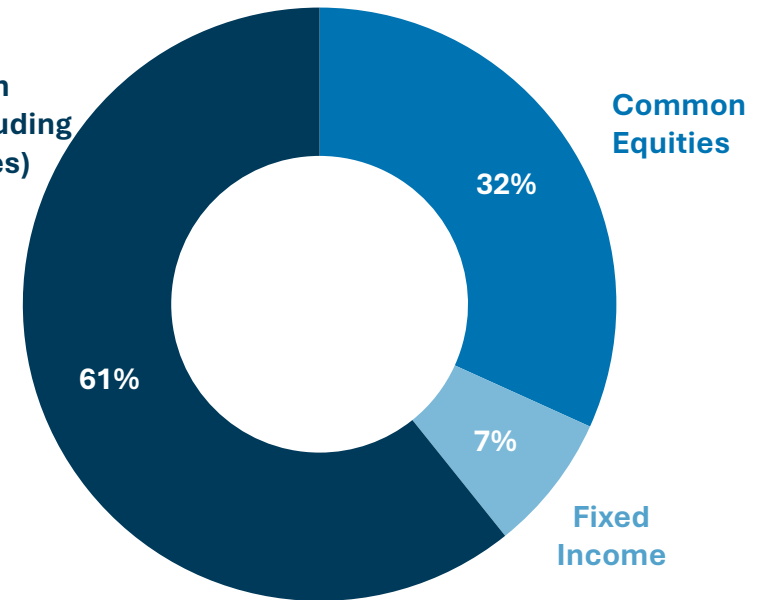
Balance Sheet			
<i>\$ in millions (Unaudited)</i>	June 30, 2026	December 31, 2025	December 31, 2024
Assets			
Common Equities	\$ 1,078	\$ -	\$ -
Fixed Income Securities	247	2,618	1,930
Cash, Restricted Cash & Short-Term Investments	2,061	359	356
Invested Assets & Cash	\$3,386	\$2,977	\$2,286
Premiums & Accounts Receivables, Net	805	636	541
Reins. Recoverables on Paid & Unpaid Losses	616	531	391
Deferred Acquisition Costs	180	126	94
Other Assets	773	591	519
Total Assets	\$5,760	\$4,861	\$3,831
Liabilities			
Reserves for Claims & Claim Expenses	\$2,170	\$1,943	\$1,423
Unearned Premiums	1,407	1,183	978
Other Liabilities	375	334	286
Total Liabilities	\$3,952	\$3,460	\$2,687
Equity			
Total Equity	\$1,800	\$1,393	\$1,141
Noncontrolling Interest	8	8	3
Total Liabilities & Equity	\$5,760	\$4,861	\$3,831
Invested Assets & Cash / Equity	1.9x	2.1x	2.0x

* June 30, 2026 amounts are historical balances without the impact of acquisition accounting. See page 39 for non-GAAP reconciliation.

Invested Assets & Cash Allocation

As of June 30, 2026

Cash & Short-Term Investments (Including 3-month Treasuries)



Investment Portfolio Returns

Net Investment Results

\$ in millions
(Unaudited)

	QTD		YTD	
	Q2 2026	Q2 2025	Q2 2026	Q2 2025
Common Equities				
Dividends	1	--	1	--
Realized Gain/(Loss)	--	--	--	--
Unrealized Gain/(Loss)	(36)	--	(36)	--
Net Investment Results	(\$35)	--	(\$35)	--
Average Quarterly Investment Return ⁽¹⁾	(3.1%)	–	(3.1%)	–
Fixed Income				
Net Interest Income	\$25	\$25	\$57	\$47
Average Annualized Investment Return ⁽²⁾	4.4%	4.5%	4.4%	4.6%
Cash & Short-Term Investments				
Net Interest Income	\$7	\$3	\$10	\$6
Average Annualized Investment Return ⁽²⁾	3.3%	4.8%	1.6%	3.9%

Commentary

- ▶ Post close of the acquisition the investment portfolio started its transition from a diversified fixed income portfolio to the announced public equities and cash/T-bills strategy
- ▶ Common equities net investment results were (\$35m), or (3.1%) for the quarter, driven by unrealized losses following the initial deployment of the equity strategy; fixed income and cash & short-term investments generated net interest income of \$25m and \$7m, respectively, reflecting average annualized investment returns of 4.4% and 3.3%

(1) Investment return calculated as net investment results (dividends, realized, and unrealized gains) divided by beginning-of-period balance adjusted for any incremental acquisitions of stock at cost.

(2) Investment return calculated as net interest income divided by average beginning and ending market value and annualized.

Capital & Financial Strength Overview

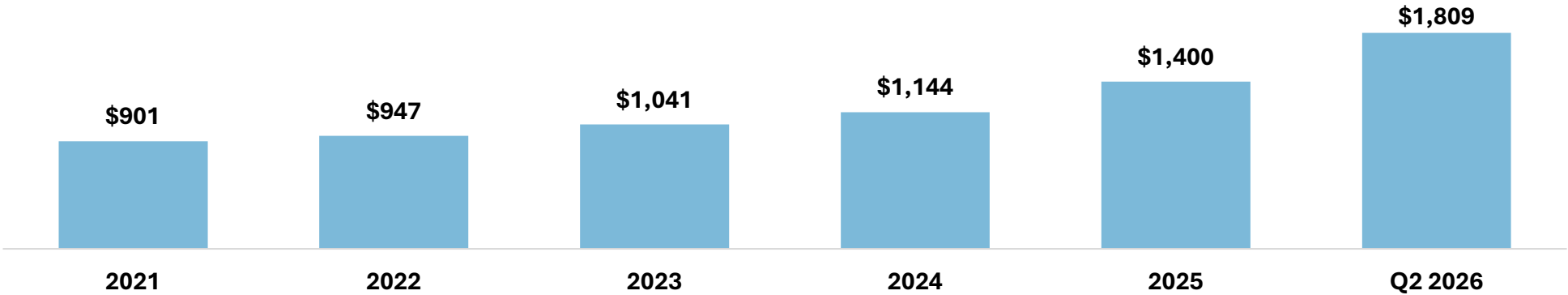
Rating Agency Capital Measures

(Unaudited)

Rating Agency	Entity	Capital Adequacy Ratio ⁽¹⁾	Financial Strength Rating ⁽²⁾
	Group	49% (99.6% VaR)	A- (Positive Outlook)

GAAP Equity

\$ in millions
(Unaudited)



(1) A.M. Best ratio reflects estimate as of Q2 2026.
(2) A.M. Best rating as of June 16, 2026. Group includes Vantage Risk Ltd, Vantage Risk Specialty Insurance Company and Vantage Risk Assurance Company

Return on Equity

Return on Equity (“ROE”)

\$ in millions

(Unaudited)

	TTM Q2 2026		FY 2025		FY 2024	
	\$mm	ROE	\$mm	ROE	\$mm	ROE
Underwriting Income ⁽¹⁾	\$60		\$49		\$(17)	
Net Investment Results ^(1) 2)	79		117		82	
Net Fee Income & Other ⁽¹⁾	61		13		36	
Pre-Tax Income	\$201	13.2%	\$178	14.0%	\$101	9.3%
Less: Income Taxes ⁽¹⁾	(41)		(24)		0	
After-Tax Income	\$242	15.9%	\$202	15.9%	\$100	9.2%
Beginning-of-Period Equity ⁽³⁾	\$1,224		\$1,144		\$1,035	
Plus: Retained After-Tax Income	242		202		100	
Change in AOCI and Others ⁽⁴⁾	2		55		9	
Increase in Capital ⁽⁵⁾	341		--		--	
End-of-Period Equity	\$1,809		\$1,400		\$1,144	
<i>% Year-Over-Year Growth</i>	29%		22%		11%	
<i>Average Equity⁽⁶⁾</i>	<i>\$1,519</i>		<i>\$1,272</i>		<i>\$1,089</i>	

Note: Presentation is based on HGAAP accounting. Denominator used in after-tax ROE is average equity.

(1) TTM metrics as follows:

Underwriting Income Q3 2025 \$12mm, Q4 2025 \$26mm, Q1 2026 \$27mm and Q2 2026 (\$5mm).

Net Investment Results Q3 2025 \$30mm, Q4 2025 \$33mm, Q1 2026 \$34mm and Q2 2026 (\$18mm).

Fee Income & Other Q3 2025 \$9mm, Q4 2025 \$18mm, Q1 2026 \$11mm and Q2 2026 \$23mm.

Income Taxes Q3 2025 (\$15mm), Q4 2025 (\$12mm), Q1 2026 \$7mm and Q2 2026 (\$20mm).

(2) Includes unrealized gain/loss on common equities portfolio.

(3) Beginning-of-Period Equity for TTM is equity balance as at Q2 2025.

(4) Includes accumulated other comprehensive income, change in NCI and stock-based compensations.

(5) Includes \$300mm capital contribution from HHH.

(6) Represents average equity over the last four quarters.

Appendix



Non-GAAP Definitions

Operating Asset Net Operating Income (NOI): We define NOI as operating revenues (rental income, tenant recoveries, and other revenues) less operating expenses (real estate taxes, repairs and maintenance, marketing, and other property expenses). NOI excludes straight-line rents and amortization of tenant incentives, net; interest expense, net; ground rent amortization; demolition costs; other income (loss); depreciation and amortization; development-related marketing costs; gain on sale or disposal of real estate and other assets, net; loss on extinguishment of debt; provision for impairment; and equity in earnings from unconsolidated ventures. We believe that NOI is a useful supplemental measure of the performance of our Operating Assets segment because it provides a performance measure that, when compared year over year, reflects the revenues and expenses directly associated with owning and operating real estate properties and the impact on operations from trends in rental and occupancy rates and operating costs.

While NOI is a relevant and widely used measure of operating performance of real estate companies, it does not represent cash flows from operations or net income as defined by GAAP and should not be considered an alternative to those measures in evaluating our liquidity or operating performance. NOI does not purport to be indicative of cash available to fund our future cash requirements.

Total Operating Assets NOI: This term represents NOI as defined above with the addition of our share of NOI from unconsolidated ventures. We do not control investments in unconsolidated properties, and while we consider disclosures of our share of NOI to be useful, they may not accurately depict the legal and economic implications of our investment arrangements.

Adjusted Maintenance Free Cash Flow: We define adjusted maintenance free cash flow as Total Operating Asset NOI less Operating Assets net interest expense, depreciation of tenant improvement expenditures, and amortization of deferred leasing commissions. We believe that adjusted maintenance free cash flow provides investors a measure to model the recurring, property-level cash generation capabilities of the Operating Assets segment.

Adjusted G&A Expense: Adjusted G&A expense is a non-GAAP financial measure that we define as general and administrative expenses, excluding (i) expenses associated with reductions in force, including severance and stock compensation, (ii) acquisition-related transaction costs, including legal, advisory, due diligence and integration planning costs, (iii) fees payable to Pershing Square, and (iv) other non-recurring costs. We believe Adjusted G&A is useful to investors and other users of our financial statements as a supplemental measure of the ongoing level of general and administrative expenses required to support our operations. By excluding expenses related to reductions in force and acquisition-related transaction costs, which are directly associated with specific corporate actions and can vary significantly, Adjusted G&A provides greater comparability of our period-over-period overhead efficiency and better reflects the underlying cost structure of our business.

Net Debt: Net debt is defined as mortgages, notes, and loans payable, excluding the impact of unamortized deferred financing costs, reduced by cash and cash equivalents available to satisfy such obligations. Management believes the updated definition provides a more meaningful measure of the Company's leverage by (i) focusing on obligations for which the Company has primary responsibility and control and (ii) using a more conservative measure of liquidity that reflects only readily available cash resources. This change enhances transparency and comparability for investors. Although net debt is a non-GAAP financial measure, we believe that such information is useful to our investors and other users of our financial statements as net debt and its components are important indicators of our overall liquidity, capital structure, and financial position.

Same Store NOI: We calculate Same Store NOI as Operating Assets NOI applicable to consolidated properties acquired or placed in service prior to the beginning of the earliest period presented and owned by the Company through the end of the latest period presented. Same Store NOI also includes the Company's share of NOI from unconsolidated ventures and the annual distribution from a cost basis investment. Same Store NOI is a non-GAAP financial measure and should not be viewed as an alternative to net income calculated in accordance with GAAP as a measurement of our operating performance. We believe that Same Store NOI is helpful to investors as a supplemental comparative performance measure of the income generated from the same group of properties from one period to the next.

Trailing Twelve Months (TTM): Trailing twelve months as of the specified period end.

Reconciliation of Non-GAAP Financial Measure

\$ in millions				
	Q2 2026	Q2 2025	TTM Q2 2026	TTM Q2 2025
Reconciliation of Operating Assets Segment EBT to Total Operating Asset NOI				
Total Revenues	\$120.0	\$116.4	\$474.3	\$457.0
Total Operating Expenses	(50.5)	(49.5)	(207.4)	(199.1)
Segment Operating Income (Loss)	\$69.4	\$67.0	\$266.8	\$257.9
Depreciation & Amortization	(52.0)	(42.3)	(185.0)	(170.8)
Interest Income (Expense), Net	(37.9)	(34.2)	(139.6)	(139.5)
Other Income (Loss), Net	(0.5)	0.6	1.3	0.3
Equity in Earnings (Losses) from Unconsolidated Ventures	0.8	(0.3)	7.2	4.0
Gain (Loss) on Sale or Disposal of Real Estate & Other Assets, Net	51.8	—	56.2	28.1
Gain (Loss) on Extinguishment of Debt	(0.4)	(0.3)	(0.8)	(0.6)
Operating Assets Segment EBT	\$31.2	\$(9.5)	\$6.1	\$(20.6)
Add Back:				
Depreciation & Amortization	52.0	42.3	185.0	170.8
Interest Income (Expense), Net	37.9	34.2	139.6	139.5
Equity in Earnings (Losses) from Unconsolidated Ventures	(0.8)	0.3	(7.2)	(4.0)
Gain (Loss) on Sale or Disposal of Real Estate & Other Assets, Net	(51.8)	—	(56.2)	(28.1)
Gain (Loss) on Extinguishment of Debt	0.4	0.3	0.8	0.6
Impact of Straight-Line Rent	(1.0)	(0.4)	(4.1)	(5.5)
Other	0.6	(0.4)	1.2	(0.1)
Operating Assets NOI	\$68.5	\$66.9	\$265.3	\$252.6
Company's Share of NOI from Equity Investments	2.0	2.0	9.0	8.2
Distributions from Summerlin Hospital Investment	—	—	5.3	5.6
Company's Share of NOI from Unconsolidated Ventures	\$2.0	\$2.0	\$14.3	\$13.8
Total Operating Assets NOI	\$70.5	\$68.9	\$279.6	\$266.4

Vantage Glossary

Acronym	Full Term	Definition / Context
GWP	Gross Written Premiums	The total premium on policies written during the period, before deductions for reinsurance ceded.
NWP	Net Written Premiums	Gross written premiums less premiums ceded to reinsurers.
NEP	Net Earned Premiums	The portion of net written premiums recognized as revenue during the period.
G&A	General & Administrative Expenses	Represents insurance underwriting expenses
PYD	Prior Year Development	The change in estimated reserves for claims from prior accident years, recognized in the current period.
CAT	Catastrophe Loss	Losses arising from multiple insureds or cedants from significant natural and/or man-made events.
ILS	Insurance-Linked Securities	Partnership Capital fee income business for writing insurance and reinsurance risks for Third Party investors
NCI	Noncontrolling Interest	The portion of equity/net income in a subsidiary not attributable to the parent company.
VaR	Value at Risk	A statistical measure of potential loss at a given confidence level; used in the 99.6% VaR capital adequacy measure on page 24.
AOCI	Accumulated Other Comprehensive Income	Unrealized gains/losses and other equity adjustments not run through net income; referenced in the ROE build (page 25).

Vantage Non-GAAP Definitions

Rationale for the Use of Non-GAAP Financial Measures

We present our results of operations and financial position in the way we believe will be most meaningful and useful to investors, analysts, rating agencies and others who use our financial information to evaluate our performance. Certain of the measures we use are considered non-GAAP financial measures under the rules and regulations of the U.S. Securities and Exchange Commission (the "SEC").

In this supplement we present underwriting income (loss); underwriting-related general and administrative expenses; the calendar year loss ratio, acquisition expense ratio, general and administrative expense ratio and combined ratio; the impact of catastrophes on the combined ratio; the impact of prior year development on the combined ratio; the accident year combined ratio, excluding the impact of catastrophes; net fee income; invested assets and cash and the ratio of invested assets and cash to equity; net investment results and total investment return; average equity; and pre-tax and after-tax return on equity ("ROE"). Although underwriting income (loss) and the related loss ratio, expense ratios and combined ratio are calculated using GAAP income statement line items and are not non-GAAP financial measures as presented in HHH's Quarterly Report on Form 10-Q for the quarterly period ended June 30, 2026, they are non-GAAP financial measures in this supplement because, as further described under "Basis of Presentation" below, we present the results of operations and financial position of Vantage Group Holdings Ltd. and its subsidiaries ("Vantage") on a basis that includes the period prior to the closing of the acquisition of Vantage by Howard Hughes Holdings Inc. ("HHH") and that excludes the effects of acquisition accounting. Each of the foregoing, including the other measures listed above, is a non-GAAP financial measure as defined in Regulation G under the Securities Exchange Act of 1934, as amended.

We believe these non-GAAP financial measures, which may be defined and calculated differently by other companies and are therefore not necessarily comparable to similarly titled measures reported by others, help explain and enhance the understanding of our results of operations and financial condition. However, these measures should not be viewed as a substitute for, or as superior to, the most directly comparable measures determined in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP"). Definitions of each non-GAAP financial measure used in this supplement, the most directly comparable GAAP financial measure and the location of the related reconciliation are set out below. This supplement should be read in conjunction with HHH's Quarterly Report on Form 10-Q for the quarterly period ended June 30, 2026 and HHH's other filings with the SEC.

Vantage Non-GAAP Definitions

Basis of Presentation — Results Including the Pre-Acquisition Period and Excluding Acquisition Accounting Adjustments

HHH completed its acquisition of Vantage on June 4, 2026 (the "Acquisition Date"). Under U.S. GAAP as of June 30, 2026, HHH's consolidated financial statements include the results of operations of Vantage from the Acquisition Date (the "Post-Acquisition Period") forward and reflect the effects of acquisition accounting ("PGAAP adjustments"). These PGAAP adjustments include the elimination of deferred acquisition costs existing at the Acquisition Date, the remeasurement of reserves for claims and claim expenses and the related reinsurance recoverables, the remeasurement of invested assets, and the recognition of goodwill and other intangible assets.

The results of operations and ratios presented in this supplement for the three and six months ended June 30, 2026, are presented on Vantage's historical basis without including the impact of the acquisition. As such, these amounts include results for the period preceding the Acquisition Date (the "Pre-Acquisition Period") and exclude PGAAP adjustments. The balance sheet as of June 30, 2026, excludes PGAAP adjustments. These amounts are non-GAAP financial measures.

We present this information because we believe it enables investors, analysts and rating agencies to evaluate the underlying performance, growth and financial position of the Vantage underwriting platform on a consistent basis across periods, to compare current period results with periods preceding the acquisition, and to compare our results with those of industry peers, in each case without the effects of the timing of the acquisition or of acquisition accounting, neither of which reflects the operating performance of the business. Management uses this presentation for the same purposes, including in monitoring premium production, underwriting profitability, expense efficiency and capital adequacy.

The most directly comparable GAAP financial measures are the corresponding amounts included in HHH's consolidated financial statements, which comprise Post-Acquisition Period results as adjusted for PGAAP adjustments. Reconciliations of the total results for the three and six months ended June 30, 2026 to the Pre-Acquisition Period, the Post-Acquisition Period, PGAAP adjustments and the Post-Acquisition Period after PGAAP adjustments are presented on pages 37 and 38. A reconciliation of the balance sheet as of June 30, 2026 presented on the basis described above, which excludes PGAAP adjustments, to the balance sheet as of June 30, 2026, which reflects PGAAP adjustments, is presented on page 39. Amounts presented for periods, or portions of periods, preceding the Acquisition Date are not included in HHH's consolidated financial statements and are not comparable to amounts reported by HHH for those periods.

Vantage Non-GAAP Definitions

Underwriting Income (Loss) and Underwriting-Related General and Administrative Expenses

Underwriting income (loss) is a pre-tax measure of underwriting profitability that takes into account net earned premiums as revenue, and claims and claim expenses incurred, acquisition expenses and general and administrative expenses as expenses. In the HHH Form-10Q acquisition expenses and general and administrative expenses are reported as Insurance Underwriting Expenses.

We evaluate our underwriting results separately from the performance of our investment portfolio, our fee-generating activities and corporate-level items. Although the investment of premiums to generate investment income and investment gains and losses is an integral part of our operations, the determination to realize investment gains and losses is independent of the underwriting process and is heavily influenced by the availability of market opportunities. Accordingly, net investment income, investment gains and losses, net fee income, corporate expenses, interest expense, foreign exchange gains and losses, amortization of intangible assets and income taxes are excluded from underwriting income (loss).

We believe the presentation of underwriting income (loss) provides investors with an enhanced understanding of our results of operations by highlighting the underlying pre-tax profitability of our underwriting activities. The most directly comparable GAAP financial measure is income (loss) before income taxes. Reconciliations of underwriting income (loss) to income (loss) before income taxes are presented on pages 17, 18, 20, 21, 25, 37 and 38.

Calendar Year Loss, Acquisition Expense, General and Administrative Expense and Combined Ratios

The calendar year loss ratio, calendar year acquisition expense ratio and calendar year general and administrative expense ratio represent, respectively, claims and claim expenses incurred, acquisition expenses and underwriting-related general and administrative expenses recognized in the period, in each case expressed as a percentage of net earned premiums for the period. The calendar year combined ratio is the sum of these three ratios. A combined ratio of less than 100% indicates an underwriting profit and a combined ratio of greater than 100% indicates an underwriting loss.

Because these ratios are calculated using underwriting-related general and administrative expenses rather than total general and administrative expenses, and because they are presented on the basis described under "Basis of Presentation" above, they are non-GAAP financial measures when presented on a consolidated basis. The components of each ratio are reconciled to the corresponding GAAP amounts on pages 17, 18, 20, 21, 37 and 38.

Vantage Non-GAAP Definitions

Impact of Catastrophes on the Combined Ratio

The impact of catastrophes on the combined ratio represents claims and claim expenses incurred in the current accident year in respect of natural catastrophes, man-made disasters and other significant events designated as catastrophes by management, net of reinsurance and net of related reinstatement premiums, expressed as a percentage of net earned premiums for the period. Impact from catastrophes exclude any net favorable or unfavorable development of catastrophe losses relating to prior accident years, which is included within prior year development.

We believe that separately identifying claims and claim expenses associated with catastrophe events provides investors with an enhanced understanding of our results of operations, given the inherently unpredictable frequency and severity of these events, the potential magnitude of the associated losses and the complexity involved in estimating ultimate losses arising from them. The most directly comparable GAAP financial measure is the combined ratio.

Prior Year Development — Favorable (Unfavorable)

Prior year development represents the net favorable or unfavorable change recognized in the current period in our estimate of ultimate claims and claim expenses for accident years preceding the current accident year, together with the related impact on acquisition expenses, expressed as a percentage of net earned premiums for the period. Favorable development is presented as a positive amount and unfavorable (adverse) development is presented as a negative amount.

We believe that separately identifying prior year development provides investors with an enhanced understanding of our results of operations by distinguishing changes in estimates relating to business written in earlier periods from the performance of business written in the current period. The most directly comparable GAAP financial measure is the combined ratio.

Vantage Non-GAAP Definitions

Accident Year Combined Ratio, Excluding Impact from Catastrophes

The accident year combined ratio, excluding impact from catastrophes, is the calendar year combined ratio adjusted to exclude (i) claims and claim expenses incurred in the current accident year in respect of natural catastrophes, man-made disasters and other significant events designated as catastrophes by management, net of reinsurance and net of related reinstatement premiums, and (ii) net favorable or unfavorable development in prior year loss reserves and related adjustments expressed as a percentage of net earned premiums for the period.

We believe this ratio provides investors with an enhanced understanding of the underlying performance of the business written in the current period. Catastrophe activity is inherently unpredictable, and prior year development relates to business written in earlier periods; neither is indicative of current period pricing, underwriting or reserving decisions. Management uses this ratio in its analysis of the underwriting performance of the Group and of each of its underwriting segments.

The most directly comparable GAAP financial measure is the combined ratio. Reconciliations of the accident year combined ratio, excluding catastrophe losses, to the combined ratio are presented on pages 17, 18, 20, 21, 37 and 38.

Net Fee Income

Net fee income represents management fees and variable, performance-based fee income earned in respect of insurance and reinsurance risks written on behalf of third-party investors through our insurance-linked securities ("ILS") and partnership capital vehicles, less expenses that are incremental to, and/or directly attributable to, the generation of that income. Variable fee income is recognized by reference to the performance of the relevant underwriting years and may vary significantly between periods. Net fee income excludes net investment income, investment gains and losses, and income taxes.

We believe the presentation of net fee income provides investors with an enhanced understanding of the profitability of our fee-generating activities, which we manage and evaluate separately from our underwriting operations and our investment portfolio. The most directly comparable GAAP financial measure is income (loss) before income taxes. A reconciliation of net fee income to income (loss) before income taxes is presented on pages 17, 18, 37 and 38.

Vantage Non-GAAP Definitions

Invested Assets and Cash; Invested Assets and Cash to Equity

Invested assets and cash represents the sum of common equity securities, fixed income securities, cash, restricted cash and short-term investments (including U.S. Treasury securities with remaining maturities of three months or less), in each case as of the balance sheet date. Invested assets and cash to equity represents invested assets and cash divided by total equity as of the same date.

We present these measures because we believe they are useful to investors, analysts and rating agencies in assessing the scale of our investment portfolio relative to our capital base and the resulting investment leverage. The most directly comparable GAAP financial measure to invested assets and cash is the sum of total investments and cash and cash equivalents as presented in the consolidated balance sheet. A reconciliation is presented on pages 22 and 39.

Net Investment Results and Total Investment Return

Net investment results represents net investment income together with realized and unrealized gains and losses generated by our investment portfolio, including dividend income on common equity securities, in each case calculated on a pre-tax basis and before investment expenses.

Investment return on the common equity portfolio is calculated as net investment results for the period (comprising dividends and realized and unrealized gains and losses) divided by the beginning-of-period portfolio balance, adjusted for any incremental acquisitions of common equity securities at cost, and is presented for the quarterly period. Investment return on the fixed income and short-term portfolio is calculated as net interest income divided by the average of the beginning-of-period and end-of-period market value and is presented on an annualized basis.

Management uses net investment results and investment return as key measures of the performance generated by our investment portfolio and compares these returns against benchmark returns for the periods presented. Because these measures include unrealized gains and losses, are calculated before investment expenses and income taxes, and use denominators that are not presented in the consolidated financial statements, they are non-GAAP financial measures. The most directly comparable GAAP financial measure to net investment results is net investment income. A reconciliation is presented on page 23.

Vantage Non-GAAP Definitions

Average Equity; Pre-Tax and After-Tax Return on Equity

Average equity value represents the average of total equity as of the end of each of the four most recent quarterly periods. Pre-tax return on equity represents income (loss) before income taxes for the period divided by average equity. After-tax return on equity represents net income (loss) for the period divided by average equity. Amounts presented for the trailing twelve months ("TTM") ended June 30, 2026 comprise the sum of the four most recent quarterly periods and, accordingly, do not correspond to a period for which financial statements are presented under U.S. GAAP.

We present return on equity because we believe it is a useful measure, widely used by investors, analysts and rating agencies, of the return generated on the capital deployed in our business, and because management uses it to evaluate performance over time and relative to industry peers. Because average equity is calculated on a four-quarter average basis rather than as a simple average of beginning-of-period and end-of-period equity, because the TTM period is not a GAAP reporting period, and because the underlying income amounts are presented on the basis described under "Basis of Presentation" above, average equity and return on equity are non-GAAP financial measures.

The most directly comparable GAAP financial measures are net income (loss) and total equity. A reconciliation of the components of return on equity, including a roll forward of beginning-of-period equity to end-of-period equity, is presented on page 25.

Measures That Are Not Non-GAAP Financial Measures

Gross written premiums and net written premiums are operating measures commonly used in the insurance and reinsurance industry and are not presented in the consolidated statements of operations, in which net earned premiums is the corresponding revenue measure determined in accordance with U.S. GAAP. Gross written premiums represents the total premium on policies and contracts written during the period before deduction of premiums ceded to reinsurers; net written premiums represents gross written premiums less premiums ceded to reinsurers.

The capital adequacy ratio presented on page 24 is an estimated rating agency capital measure calculated in accordance with the relevant rating agency's proprietary methodology. It is not a financial measure derived from our financial statements and is not a non-GAAP financial measure. Financial strength ratings are opinions of the applicable rating agency, are subject to change or withdrawal at any time and are not recommendations to buy, sell or hold any security.

Reconciliation of Pre and Post Close Statement of Operations

Three Months Ended June 30, 2026

Group Statement of Operations					
\$ in millions (Unaudited)	Total	Pre-Acquisition	Post-Acquisition	PGAAP	Post-Acquisition
	Q2 2026	Period	Period (June 2026)	Adjustments	Period after PGAAP Adjustments
Gross Written Premiums	\$473	\$318	\$156	--	\$156
Net Written Premiums	\$325	\$218	\$107	--	\$107
Net Earned Premiums	\$295	\$198	\$97	--	\$97
Claims and Claim Expenses Incurred	\$202	\$147	\$55	(\$1)	\$56
Acquisition Expenses	\$52	35	17	(4)	\$21
Vantage G&A Expenses	\$46	30	16	--	\$16
Underwriting Income (Loss)	(\$5)	(\$14)	\$9	(\$5)	\$4
Net Investment Income	\$33	22	11	--	\$11
Investment Gain (Loss), net	(\$51)	--	(51)	13	(\$38)
Net Fee Income	\$23	20	3	--	\$3
Depreciation and Amortization Expense	--	--	--	(1)	(\$1)
Pre-Tax Income	\$0	\$28	(\$28)	\$7	(\$21)
NCI	--	--	--	--	--
Income Taxes	(\$20)	(13)	(7)	2	(\$5)
Net Income	\$20	\$41	(\$21)	\$5	(\$16)
Calendar Year Loss Ratio	68.4%	74.2%	56.7%	--	56.8%
Calendar Year Acquisition Ratio	17.5%	17.7%	17.5%	--	22.0%
Calendar Year G&A Expense Ratio	15.7%	15.2%	16.5%	--	16.5%
Calendar Year Combined Ratio	101.6%	107.1%	90.7%		95.2%
Prior Year Development - Favorable (Unfavorable)	(6.4%)	(9.5%)	--	--	--
Impact of Catastrophes on Combined Ratio	(3.8%)	(6.0%)	--	--	--
Accident Year Combined Ratio (Ex. Cat)	91.4%	91.6%	90.7%		95.2%

Commentary

- The three months ended June 30, 2026 is divided into the results reflecting the two months leading up to the close of the transaction and the one month following the close

Reconciliation of Pre and Post Close Statement of Operations

Six Months Ended June 30, 2026

Group Statement of Operations					
\$ in millions (Unaudited)	Total	Pre-Acquisition	Post-Acquisition	PGAAP	Post-Acquisition
	YTD Q2 2026	Period	Period (June 2026)	Adjustments	Period after PGAAP Adjustments
Gross Written Premiums	\$1,018	\$862	\$156	--	\$156
Net Written Premiums	\$760	\$653	\$107	--	\$107
Net Earned Premiums	\$580	\$483	\$97	--	\$97
Claims and Claim Expenses Incurred	\$366	\$311	\$55	(\$1)	\$56
Acquisition Expenses	\$105	88	17	(4)	\$21
Vantage G&A Expenses	\$87	71	16	--	\$16
Underwriting Income (Loss)	\$23	\$14	\$9	(\$5)	\$4
Net Investment Income	\$68	57	11	--	\$11
Investment Gain (Loss), net	(\$52)	(1)	(51)	13	(\$38)
Net Fee Income	\$34	31	3	--	\$3
Depreciation and Amortization Expense	--	--	--	(1)	(\$1)
Pre-Tax Income	\$73	\$101	(\$28)	\$7	(\$21)
NCI	--	--	--	--	--
Income Taxes	(\$13)	(6)	(7)	2	(\$5)
Net Income	\$86	\$107	(\$21)	\$5	(\$16)
Calendar Year Loss Ratio	63.1%	64.3%	56.7%	--	56.8%
Calendar Year Acquisition Ratio	18.1%	18.2%	17.5%	--	22.0%
Calendar Year G&A Expense Ratio	15.0%	14.7%	16.5%	--	16.5%
Calendar Year Combined Ratio	96.1%	97.2%	90.7%		95.2%
Prior Year Development - Favorable (Unfavorable)	(3.2%)	(3.8%)	--	--	--
Impact of Catastrophes on Combined Ratio	(2.0%)	(2.4%)	--	--	--
Accident Year Combined Ratio (Ex. Cat)	90.9%	91.0%	90.7%		95.2%

Commentary

- The six months ended June 30, 2026 is divided into the results reflecting the five months leading up to the close of the transaction and the one month following the close

Reconciliation of Historical Balance Sheets as of June 30, 2026

Balance Sheet				
\$ in millions (Unaudited)				
	Historical Basis June 30, 2026	PGAAP Adjustments	Historical Basis after PGAAP Adjustments June 30, 2026	
Assets				
Common Equities	\$ 1,078	\$ -	\$ 1,078	
Fixed Income	247	--	247	
Cash, Restricted Cash & Short-Term Investments	2,061	--	2,061	
Invested Assets & Cash	\$3,386	--	\$3,386	
Premiums & Accounts Receivables, Net	805	--	805	
Reins. Recoverables on Paid & Unpaid Losses	616	(15)	601	
Deferred Acquisition Costs	180	(160)	20	
Other Assets	773	713	1,486	
Total Assets	\$5,760	\$538	\$6,298	
Liabilities				
Reserves for Claims & Claim Expenses	\$2,170	(\$55)	\$2,115	
Unearned Premiums	1,407	--	1,407	
Other Liabilities	375	7	382	
Total Liabilities	\$3,952	(\$48)	\$3,904	
Equity				
Total Equity	\$1,800	\$586	\$2,386	
Noncontrolling Interest	8	--	8	
Total Liabilities & Equity	\$5,760	\$538	\$6,298	
Invested Assets & Cash / Equity	1.9x		1.4x	

Commentary

- ▶ PGAAP Adjustments represent the differences between historical accounting basis, and the fair value accounting basis required as a function of purchase accounting requirements