Howard Hughes.



Supplemental Information

Three Months Ended December 31, 2021
NYSE: HHC

Cautionary Statements

Forward Looking Statements

This presentation includes forward-looking statements. Forward-looking statements give our current expectations relating to our financial condition, results of operations, plans, objectives, future performance and business. You can identify forward-looking statements by the fact that they do not relate strictly to current or historical facts. These statements may include words such as "anticipate." "estimate," "expect," "project," "forecast," "plan," "intend," "believe," "likely," "may," "realize," "should," "transform," "would" and other statements of similar expression. Forward-looking statements give our expectations about the future and are not guarantees. These statements involve known and unknown risks, uncertainties and other factors that may cause our actual results, performance and achievements to materially differ from any future results, performance and achievements expressed or implied by such forward-looking statements. We caution you not to rely on these forward-looking statements. For a discussion of the risk factors that could have an impact on these forward-looking statements, see our Annual Report on Form 10-K for the fiscal year ended December 31, 2021, as filed with the Securities and Exchange Commission (SEC) on February 28, 2022. The statements made herein speak only as of the date of this presentation, and we do not undertake to update this information except as required by law. Past performance does not quarantee future results. Performance during time periods shown is limited and may not reflect the performance for the full year or future years, or in different economic and market cycles.

Non-GAAP Financial Measures

Our financial statements have been prepared in accordance with accounting principles generally accepted in the United States (GAAP); however, we use certain non-GAAP performance measures in this presentation, in addition to GAAP measures, as we believe these measures improve the understanding of our operational results and make comparisons of operating results among peer companies more meaningful. Management continually evaluates the usefulness, relevance, limitations and calculation of our reported non-GAAP performance measures to determine how best to provide relevant information to the public, and thus such reported measures could change. The non-GAAP financial measures used in this presentation are funds from operations (FFO), core funds from operations (Core FFO), adjusted funds from operations (AFFO) and net operating income (NOI).

FFO is defined by the National Association of Real Estate Investment Trusts (NAREIT) as net income calculated in accordance with GAAP, excluding gains or losses from real estate dispositions, plus real estate depreciation and amortization and impairment charges (which we believe are not indicative of the performance of our operating portfolio). We calculate FFO in accordance with NAREIT's definition. Since FFO excludes depreciation and amortization, gains and losses from depreciable property dispositions, and impairments, it can provide a performance measure that, when compared year over year, reflects the impact on operations from trends in occupancy rates, rental rates, operating costs, acquisition, development activities and financing costs. This provides a perspective of our financial performance not immediately apparent from net income determined in accordance with GAAP. Core FFO is calculated by adjusting FFO to exclude the impact of certain non-cash and/or nonrecurring income and expense items, as set forth in the calculation herein. These items can vary greatly from period to period, depending upon the volume of our acquisition activity and debt retirements, among other factors. We believe that by excluding these items, Core FFO serves as a useful, supplementary measure of the ongoing operating performance of the core operations across all segments, and we believe it is used by investors in a similar manner. Finally, AFFO adjusts our Core FFO operating measure to deduct cash expended on recurring tenant improvements and capital expenditures of a routine nature to present an adjusted measure of Core FFO. Core FFO and AFFO are non-GAAP and non-standardized measures and may be calculated differently by other peer companies.

We define NOI as operating revenues (rental income, tenant recoveries and other revenue) less operating expenses (real estate taxes, repairs and maintenance, marketing and other property expenses,), plus our share of NOI from equity investees. NOI excludes straight-line rents and amortization of tenant incentives, net interest expense, ground rent amortization, demolition costs, amortization, depreciation, development-related marketing costs, gain on sale or disposal of real estate and other assets, net, provision for impairment, and Equity in earnings from real estate and other affiliates. We use NOI to evaluate our operating performance on a property-by- property basis because NOI allows us to evaluate the impact that factors which vary by property, such as lease structure, lease rates and tenant bases, have on our operating results, gross margins and investment returns. We believe that NOI is a useful supplemental measure of the performance of our Operating Assets and Seaport segments because it provides a performance measure that, when compared year over year, reflects the revenues and expenses directly associated with owning and operating real estate properties and the impact on operations from trends in rental and occupancy rates and operating costs.

While FFO, Core FFO, AFFO and NOI are relevant and widely used measures of operating performance of real estate companies, they do not represent cash flows from operations or net income as defined by GAAP and should not be considered an alternative to those measures in evaluating our liquidity or operating performance. FFO, Core FFO, AFFO and NOI do not purport to be indicative of cash available to fund our future cash requirements. Further, our computations of FFO, Core FFO, AFFO and NOI may not be comparable to FFO, Core FFO, AFFO and NOI reported by other real estate companies. We have included in this presentation a reconciliation from GAAP net income to FFO, Core FFO and AFFO, as well as reconciliations of our GAAP Operating Assets segment earnings before taxes (EBT) to NOI and Seaport segment EBT to NOI. Non-GAAP financial measures should not be considered independently, or as a substitute, for financial information presented in accordance with GAAP.

Additional Information

Our website address is www.howardhughes.com. Our Annual Report on Form 10-K, Quarterly Reports on Form 10-Q, Current Reports on Form 8-K and other publicly filed or furnished documents are available and may be accessed free of charge through the "Investors" section of our website under the "SEC Filings" subsection, as soon as reasonably practicable after those documents are filed with, or furnished to, the SEC. Also available through the Investors section of our website are beneficial ownership reports filed by our directors, officers and certain shareholders on Forms 3, 4 and 5.



Moward Hughes.

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Definitions

Stabilized - Properties in the Operating Assets and Seaport segments that have been in service for more than 36 months or have reached 90% occupancy, whichever occurs first. If an office, retail or multifamily property has been in service for more than 36 months but does not exceed 90% occupancy, the asset is considered underperforming.

Unstabilized - Properties in the Operating Assets and Seaport segments that have been in service for less than 36 months and do not exceed 90% occupancy.

Under Construction - Projects in the Strategic Developments and Seaport segments for which construction has commenced as of December 31, 2021, unless otherwise noted. This excludes MPC and condominium development.

Net Operating Income (NOI) - We define net operating income (NOI) as operating cash revenues (rental income, tenant recoveries and other revenue) less operating cash expenses (real estate taxes, repairs and maintenance, marketing and other property expenses), including our share of NOI from equity investees. NOI excludes straight-line rents and amortization of tenant incentives, net interest expense, ground rent amortization, demolition costs, amortization, other (loss) income, depreciation, development-related marketing costs, gain on sale or disposal of real estate and other assets, net, provision for impairment and, unless otherwise indicated, equity in earnings from real estate and other affiliates. We use NOI to evaluate our operating performance on a property-by-property basis because NOI allows us to evaluate the impact that factors which vary by property, such as lease structure, lease rates and tenant bases, have on our operating results, gross margins and investment returns. We believe that NOI is a useful supplemental measure of the performance of our Operating Assets and Seaport segments because it provides a performance measure that, when compared year over year, reflects the revenues and expenses directly associated with owning and operating real estate properties and the impact on operations from trends in rental and occupancy rates and operating costs.

Estimated Stabilized NOI - Stabilized NOI is initially projected prior to the development of the asset based on market assumptions and is revised over the life of the asset as market conditions evolve. On a quarterly basis, each asset's Annualized NOI is compared to its projected Stabilized NOI in conjunction with forecast data to determine if an adjustment is needed. Adjustments to Stabilized NOI are made when changes to the asset's long-term performance are thought to be more than likely and permanent.

Remaining Development Costs - Development costs and related debt held for projects that are under construction or substantially complete and in service in the Operating Assets or the Seaport segment but have not reached stabilized occupancy status are disclosed on the Summary of Remaining Development Costs slide if the project has more than \$1.0 million of estimated costs remaining to be incurred. The total estimated costs paid are prepared on a cash basis to reflect the total anticipated cash requirements for the projects. Projects not yet under construction are not included.

Same Store Properties - The Company defines Same Store Properties as consolidated and unconsolidated properties that are acquired or placed in-service prior to the beginning of the earliest period presented and owned by the Company through the end of the latest period presented. Same Store Properties exclude properties placed inservice, acquired, repositioned or in development or redevelopment after the beginning of the earliest period presented or disposed of prior to the end of the latest period presented. Accordingly, it takes at least one year and one quarter after a property is acquired or treated as in-service for that property to be included in Same Store Properties.

Same Store NOI - We calculate Same Store Net Operating Income (Same Store NOI) as Operating Assets NOI applicable to consolidated properties acquired or placed in-service prior to the beginning of the earliest period presented and owned by the Company through the end of the latest period presented. Same Store NOI also includes the Company's share of NOI of unconsolidated properties and the annual distribution from a cost basis investment. Same Store NOI is a non-GAAP financial measure and should not be viewed as an alternative to net income calculated in accordance with GAAP as a measurement of our operating performance. We believe that Same Store NOI is helpful to investors as a supplemental comparative performance measure of the income generated from the same group of properties from one period to the next. Other companies may not define Same Store NOI in the same manner as we do; therefore, our computation of Same Store NOI may not be comparable to that of other companies. Additionally, we do not control investments in unconsolidated properties and while we consider disclosures of our share of NOI to be useful, they may not accurately depict the legal and economic implications of our investment arrangements.



Company Profile - Summary & Results

| Co | mpar | ıy Ov | ervie | w - Q | 4 202 |
|----|------|-------|-------|-------|-------|
| | | | | | |

| Exchange / Ticker | NYSE: | ннс |
|---------------------------------|-------|--------|
| Share Price - December 31, 2021 | \$ | 101.78 |
| Diluted Earnings / Share | \$ | 2.09 |
| FFO / Diluted Share | \$ | 3.08 |
| Core FFO / Diluted Share | \$ | 3.67 |
| AFFO / Diluted Share | \$ | 3.64 |

Operating Portfolio by Region



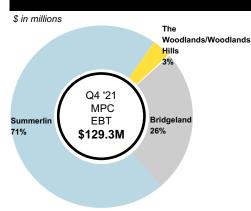
Recent Company Highlights

HONOLULU, Oct. 6, 2021 (PRNewswire) -- The Howard Hughes Corporation (HHC) announced that it has begun welcoming residents to 'A'ali'i ®, the fifth residential tower to be delivered in Ward Village®, further enhancing the 60-acre coastal master planned community's transformation of Honolulu's urban core.

PHOENIX, October 19, 2021 (PRNewswire) -- The Howard Hughes Corporation (HHC) and Jerry Colangelo announced the launch of Douglas Ranch, a new large-scale master planned community (MPC) in Phoenix's West Valley. Encompassing nearly 37,000 acres in the nation's fastest-growing metro region, Douglas Ranch is anticipated to become one of the leading MPCs in the country, with 100,000 homes, 300,000 residents and 55 million square feet of commercial development. Residential lot sales at Douglas Ranch are scheduled to begin in the first half of 2022. The MPC was acquired by Howard Hughes from JDM Partners, led by Colangelo, David Eaton and Mel Shultz, and El Dorado Holdings, led by Mike Ingram; both companies will remain as joint venture partners with HHC on Trillium, the 3,000-acre first village of Douglas Ranch, located in the city of Buckeye, Arizona.

NEW YORK, Dec. 29, 2021 (PRNewswire) -- The Howard Hughes Corporation (HHC) announced the final approval by the City of New York of its planned \$850 million 250 Water Street development project at the Seaport in Lower Manhattan, a key component of HHC's long-term vision for the historic neighborhood. The 26-story mixed-use project, designed by world-renowned architecture and urban design firm Skidmore, Owings & Merrill (SOM), will feature residential rental apartments, office, retail and community space.

Q4 2021 MPC & Condominium Results



Q4 2021 MPC EBT

| Total | \$ 129.3 |
|-------------------------------|-------------|
| The Woodlands/Woodlands Hills | 4.3 |
| Summerlin | 92.1 |
| Columbia | (0.3 |
| Bridgeland | \$ 33.2 |
| | |

'A'ali'i
12%

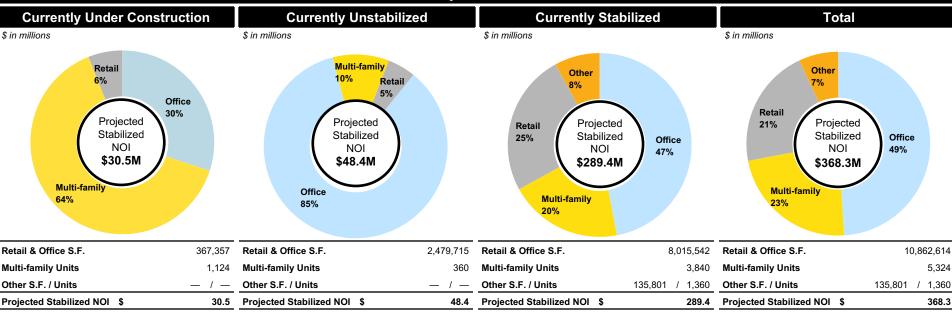
Victoria Place
17%

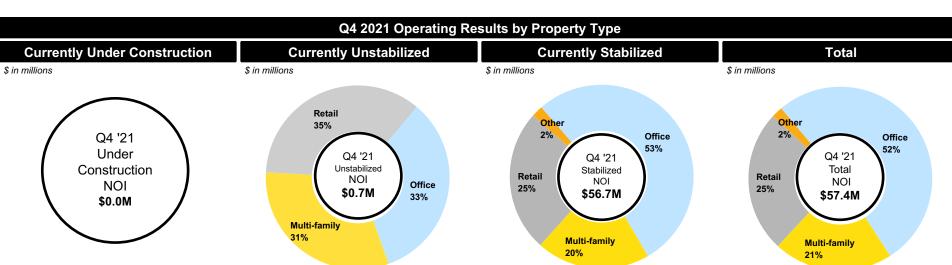
Q4 2021 Units Contracted at Under Construction Condos

| Total | 24 |
|----------------|----|
| Victoria Place | 4 |
| Kō'ula | 17 |
| 'A'ali'i | ; |

Company Profile - Summary & Results (con't)

Q4 2021 Path to Projected Annual Stabilized NOI





Path to Projected Annual Stabilized NOI charts exclude Seaport NOI, units, and square footage until we have greater clarity with respect to the performance of our tenants. See page 19 for Seaport NOI and other project information. See page 4 for definitions of Under Construction, Unstabilized and Net Operating Income (NOI).



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Financial Summary

| \$ in thousands except share price and billions | | Q4 2021 | | Q3 2021 | | Q2 2021 | | Q1 2021 | | Q4 2020 | | FY 2021 | | FY 2020 |
|-----------------------------------------------------|-----|----------|--------|-----------|--------|-----------|-----|-----------|-----|-----------|-----|----------|--------|-----------|
| Company Profile | | | | | | | | | | | | | | |
| Share price (a) | \$ | 101.78 | \$ | 87.81 | \$ | 97.46 | \$ | 95.13 | \$ | 78.93 | \$ | 101.78 | \$ | 78.93 |
| Market Capitalization (b) | | \$5.5b | | \$4.8b | | \$5.4b | | \$5.2b | | \$4.3b | | \$5.5b | | \$4.3b |
| Enterprise Value (c) | | \$9.1b | | \$8.3b | | \$8.8b | | \$8.7b | | \$7.6b | | \$9.1b | | \$7.6b |
| Weighted avg. shares - basic | | 54,487 | | 55,727 | | 55,704 | | 55,678 | | 55,571 | | 54,596 | | 55,571 |
| Weighted avg. shares - diluted | | 54,535 | | 55,756 | | 55,757 | | 55,678 | | 55,571 | | 54,649 | | 55,571 |
| Total diluted share equivalents outstanding (a) | | 54,068 | | 55,126 | | 55,130 | | 55,119 | | 54,999 | | 54,068 | | 54,999 |
| Debt Summary | | | | | | | | | | | | | | |
| Total debt payable (d) | \$4 | ,639,416 | \$4 | 1,468,713 | \$4 | 1,494,183 | \$4 | 4,439,522 | \$4 | 4,320,166 | \$4 | ,639,416 | \$4 | 1,320,166 |
| Fixed-rate debt | \$3 | ,125,559 | \$2 | 2,795,832 | \$2 | 2,726,121 | \$2 | 2,672,304 | \$2 | 2,374,822 | \$3 | ,125,559 | \$2 | 2,374,822 |
| Weighted avg. rate - fixed | | 4.41 % | , D | 4.49 % | , D | 4.51 % | 6 | 4.54 % | | 5.07 % | | 4.41 % | , D | 5.07 % |
| Variable-rate debt, excluding condominium financing | \$1 | ,314,674 | \$1 | 1,298,358 | \$1 | 1,444,733 | \$ | 1,467,039 | \$1 | 1,725,461 | \$1 | ,314,674 | \$1 | 1,725,461 |
| Weighted avg. rate - variable | | 3.49 % | , D | 3.95 % | , D | 3.54 % | 6 | 3.54 % | | 3.41 % | | 3.49 % | , D | 3.41 % |
| Condominium debt outstanding at end of period | \$ | 199,183 | \$ | 374,523 | \$ | 323,328 | \$ | 300,179 | \$ | 219,883 | \$ | 199,183 | \$ | 219,883 |
| Weighted avg. rate - condominium financing | | 4.77 % | , D | 3.99 % | , D | 4.06 % | 6 | 4.04 % | | 3.82 % | | 4.77 % | , D | 3.82 % |
| Leverage ratio (debt to enterprise value) | | 50.64 % | , D | 53.60 % | ò | 50.79 % | 6 | 50.73 % | | 56.31 % | | 50.64 % | , D | 56.31 % |
| General and Administrative | | | | | | | | | | | | | | |
| General and administrative (G&A) | \$ | 20,857 | \$ | 19,033 | \$ | 20,334 | \$ | 21,766 | \$ | 24,647 | \$ | 81,990 | \$ | 109,402 |
| Less: Non-cash stock compensation | | (2,468) | | (2,637) | | (2,248) | | (2,533) | | (1,982) | | (9,886) | | (5,785) |
| Cash G&A (e) | \$ | 18,389 | \$ | 16,396 | \$ | 18,086 | \$ | 19,233 | \$ | 22,665 | \$ | 72,104 | \$ | 103,617 |

- (a) Presented as of period end date.
- (b) Market capitalization = Closing share price as of the last trading day of the respective period times total diluted share equivalents outstanding as of the date presented.
- (c) Enterprise Value = Market capitalization + book value of debt + noncontrolling interest cash and equivalents.
- (d) Represents total mortgages, notes and loans payable, as stated in our GAAP financial statements as of the respective date, excluding unamortized deferred financing costs and bond issuance costs.
- (e) Cash G&A is a non-GAAP financial measure that we believe is useful to our investors and other users of our financial statements as an indicator of overhead efficiency without regard to non-cash expenses associated with stock compensation. However, it should not be used as an alternative to general and administrative expenses in accordance with GAAP.



Financial Summary (con't)

| \$ in thousands | Q4 2021 | | Q3 2021 | | Q2 2021 | | Q1 2021 | | Q4 2020 | | FY 2021 | | FY 2020 |
|-------------------------------------------------------------------|---------------|----|----------|----|----------|----|----------|----|----------|----|-----------|----|-----------|
| Earnings Profile | | | | | | | | | | - | | | |
| Operating Assets Segment Income | | | | | | | | | | | | | |
| Revenues | \$ 103,177 | \$ | 124,095 | \$ | 109,364 | \$ | 91,603 | \$ | 87,916 | \$ | 428,239 | \$ | 363,520 |
| Expenses | (47,813) | | (61,120) | | (53,176) | | (47,464) | | (42,167) | | (209,573) | | (183,934) |
| Company's Share NOI - Equity investees | 2,053 | | (47) | | 1,690 | | 4,140 | | 1,362 | | 7,836 | | 11,474 |
| Operating Assets NOI (a) | \$ 57,417 | \$ | 62,928 | \$ | 57,878 | \$ | 48,279 | \$ | 47,111 | \$ | 226,502 | \$ | 191,060 |
| Avg. NOI margin | 56% | | 51% | | 53% | | 53% | | 54% | - | 53% | | 53% |
| MPC Segment Earnings | | | | | | | | | | | | | |
| Total revenues | \$ 214,820 | \$ | 72,061 | \$ | 74,578 | \$ | 48,287 | \$ | 112,436 | \$ | 409,746 | \$ | 283,953 |
| Total expenses (b) | (101,205) | | (35,474) | | (33,905) | | (23,267) | | (49,846) | | (193,851) | | (128,597) |
| Depreciation and amortization | (94) | | (102) | | (98) | | (72) | | (92) | | (366) | | (365) |
| Interest (expense) income, net (c) | 10,949 | | 10,362 | | 10,615 | | 10,757 | | 10,554 | | 42,683 | | 36,587 |
| Equity in earnings (losses) from real estate and other affiliates | 4,831 | | 8,277 | | 18,641 | | 27,650 | | 13,442 | | 59,399 | | 17,845 |
| Gain (loss) on extinguishment of debt | _ | | (1,004) | | _ | | _ | | _ | | (1,004) | | _ |
| MPC Segment EBT (c) | \$ 129,301 | \$ | 54,120 | \$ | 69,831 | \$ | 63,355 | \$ | 86,494 | \$ | 316,607 | \$ | 209,423 |
| Seaport Segment Income | | | | | | | | | | | | | |
| Revenues | \$ 14,749 | \$ | 20,224 | \$ | 10,202 | \$ | 6,897 | \$ | 6,969 | \$ | 52,072 | \$ | 22,572 |
| Expenses | (20,268) | | (23,749) | | (14,477) | | (11,141) | | (10,014) | | (69,635) | | (39,046) |
| Company's share NOI - equity investees | (272) | | (38) | | (147) | | (135) | | (124) | | (592) | | (911) |
| Seaport NOI (d) | \$ (5,791) | \$ | (3,563) | \$ | (4,422) | \$ | (4,379) | \$ | (3,169) | \$ | (18,155) | \$ | (17,385) |
| Avg. NOI margin | (39% |) | (18% |) | (43% |) | (63% |) | (45%) | - | (35% |) | (77%) |
| Condo Gross Profit | | | | | | | | | | | | | |
| Condominium rights and unit sales | \$ 464,406 | \$ | 163 | \$ | 12,861 | \$ | 37,167 | \$ | 958 | \$ | 514,597 | \$ | 1,143 |
| Adjusted condominium rights and unit cost of sales (e) | (345,714) | | (82) | | (13,435) | | (34,472) | | (2,893) | | (393,703) | | (10,289) |
| Condo adjusted gross profit (f) | \$ 118,692 | \$ | 81 | \$ | (574) | \$ | 2,695 | \$ | (1,935) | \$ | 120,894 | \$ | (9,146) |

⁽a) Operating Assets NOI includes the Howard Hughes Corporation's (the Company or HHC) share of equity method investments NOI and the annual distribution from our cost basis investment. Prior periods have been adjusted to be consistent with current period presentation.

⁽f) As a result of the completion of 'A'ali'i in October 2021, we closed on 670 condos during the year ended December 31, 2021, compared to no condominium units during 2020. As highlighted on pages 20 and 21 of this presentation, overall progress at our condominium projects remains extremely strong.



⁽b) Expenses include both actual and estimated future costs of sales allocated on a relative sales value to land parcels sold, including Master Planned Communities (MPC)-level G&A and real estate taxes on remaining residential and commercial land.

⁽c) MPC Segment EBT (Earnings before tax, as discussed in our GAAP financial statements), includes negative interest expense relating to capitalized interest for the segment on debt held in other segments and at corporate.

⁽d) Seaport NOI includes the Company's share of equity method investments NOI.

⁽e) Excludes a \$97.9 million charge for the estimated costs related to construction defects at the Waiea tower in the first quarter of 2020 and excludes an additional \$20.5 million charge related to the same construction defects in the first quarter of 2021. The Company expects to recover all the repair costs from the general contractor, other responsible parties and insurance proceeds.

Balance Sheets

| Dalatice Stiects | | | |
|--------------------------------------------------------------------------------------------------------------------------------------|----------|---------------|------------------|
| thousands except par values and share amounts | | <u> </u> | ecember 31, 2020 |
| ASSETS | | Unaudited | Unaudited |
| Investment in real estate: | • | | 4 007 540 |
| Master Planned Communities assets | \$ | 2,282,768 \$ | 1,687,519 |
| Buildings and equipment | | 3,962,441 | 4,115,493 |
| Less: accumulated depreciation | | (743,311) | (634,064) |
| Land | | 322,439 | 363,447 |
| Developments | | 1,208,907 | 1,152,674 |
| Net property and equipment | | 7,033,244 | 6,685,069 |
| Investment in real estate and other affiliates | | 369,949 | 377,145 |
| Net investment in real estate | | 7,403,193 | 7,062,214 |
| Net investment in lease receivable | | 2,913 | 2,926 |
| Cash and cash equivalents | | 843,212 | 1,014,686 |
| Restricted cash | | 373,425 | 228,311 |
| Accounts receivable, net | | 86,388 | 66,726 |
| Municipal Utility District receivables, net | | 387,199 | 314,394 |
| Notes receivable, net | | 7,561 | 622 |
| Deferred expenses, net | | 119,825 | 112,097 |
| Operating lease right-of-use assets, net | | 57.022 | 56.255 |
| Prepaid expenses and other assets, net | | 300,956 | 282,101 |
| Total assets | \$ | 9,581,694 \$ | 9,140,332 |
| | <u> </u> | 0,001,001 + | |
| LIABILITIES | • | 4 504 457 . 0 | 4 007 000 |
| Mortgages, notes and loans payable, net | \$ | 4,591,157 \$ | 4,287,369 |
| Operating lease obligations | | 69,363 | 68,929 |
| Deferred tax liabilities | | 204,837 | 187,639 |
| Accounts payable and accrued expenses | | 983,167 | 852,258 |
| Total liabilities | | 5,848,524 | 5,396,195 |
| Redeemable noncontrolling interest | | 22,500 | 29,114 |
| EQUITY | | | |
| Preferred stock: \$0.01 par value; 50,000,000 shares authorized, none issued | | _ | _ |
| Common stock: \$0.01 par value; 150,000,000 shares authorized, 56,173,276 issued and 54,065,661 outstanding as of December 31, 2021, | | | |
| and 56,042,814 shares issued and 54,972,256 outstanding as of December 31, 2020 | | 563 | 562 |
| Additional paid-in capital | | 3,960,418 | 3,947,278 |
| Accumulated deficit | | (16,456) | (72,556) |
| Accumulated other comprehensive loss | | (14,457) | (38,590) |
| Treasury stock, at cost, 2,107,615 shares as of December 31, 2021, and 1,070,558 shares as of December 31, 2020 | | (220,073) | (122,091) |
| Total stockholders' equity | | 3,709,995 | 3,714,603 |
| Noncontrolling interests | | 675 | 420 |
| Total equity | | 3,710,670 | 3,715,023 |
| Total liabilities and equity | \$ | 9,581,694 \$ | 9,140,332 |
| Share Count Details (thousands) | | | |
| Shares outstanding at end of period (including restricted stock) | | 54,066 | 54,972 |
| Dilutive effect of stock options (a) | | 2 | 27 |
| Total diluted share equivalents outstanding | | 54,068 | 54,999 |

 $\hbox{(a) Stock options assume net share settlement calculated for the period presented.}\\$



Statements of Operations

| thousands except per share amounts | Q4 2021 | Q4 2020 | | FY 2021 | FY 2020 |
|----------------------------------------------------------------------|------------------|-----------|----------|------------|-----------|
| REVENUES | Unaudited | Unaudited | | Unaudited | Unaudited |
| Rental revenue | \$ 99,740 \$ | 81,660 | \$ | 369,330 \$ | 323,182 |
| Master Planned Communities land sales | 194,093 | 96,991 | | 346,217 | 233,044 |
| Condominium rights and unit sales | 464,406 | 958 | | 514,597 | 1,143 |
| Other land, rental and property revenues | 31,637 | 22,956 | | 152,619 | 105,048 |
| Builder price participation | 15,800 | 11,136 | l | 45,138 | 37,072 |
| Total revenues | 805,676 | 213,701 | l _ | 1,427,901 | 699,489 |
| EXPENSES | | | | | |
| Operating costs | 74,133 | 58,028 | | 293,999 | 226,791 |
| Master Planned Communities cost of sales | 89,702 | 42,945 | | 153,630 | 101,505 |
| Condominium rights and unit cost of sales | 345,714 | 2,893 | | 414,199 | 108,229 |
| Rental property real estate taxes | 12,879 | 8,590 | | 55,398 | 52,815 |
| Provision for (recovery of) doubtful accounts | 1,485 | 1,055 | | (459) | 6,009 |
| Demolition costs | 163 | _ | | 355 | _ |
| Development-related marketing costs | 2,252 | 1,625 | | 10,313 | 8,166 |
| General and administrative | 20,857 | 24,647 | | 81,990 | 109,402 |
| Depreciation and amortization | 49,705 | 56,472 | l | 205,100 | 217,467 |
| Total expenses | 596,890 | 196,255 | l _ | 1,214,525 | 830,384 |
| OTHER | | | | | |
| Provision for impairment | _ | _ | | (13,068) | (48,738) |
| Gain (loss) on sale or disposal of real estate and other assets, net | (7,395) | 13,710 | | 53,079 | 59,942 |
| Other income (loss), net | 763 | 923 | | (11,515) | 130 |
| Total other | (6,632) | 14,633 | <u> </u> | 28,496 | 11,334 |
| Operating income (loss) | 202,154 | 32,079 | | 241,872 | (119,561) |
| Interest income | 23 | 460 | | 107 | 2,368 |
| Interest expense | (32,831) | (33,540) | | (130,036) | (132,257) |
| Gain (loss) on extinguishment of debt | (471) | (3) | | (38,014) | (13,169) |
| Equity in earnings (losses) from real estate and other affiliates | (25,667) | 1,464 | | (9,852) | 271,099 |
| Income (loss) before income taxes | 143,208 | 460 | - | 64,077 | 8,480 |
| Income tax expense (benefit) | 31,859 | 8,450 | | 15,153 | 11,653 |
| Net income (loss) | 111,349 | (7,990) | - | 48,924 | (3,173) |
| Net (income) loss attributable to noncontrolling interests | 2,451 | 1,344 | | 7,176 | (22,981) |
| Net income (loss) attributable to common stockholders | \$ 113,800 \$ | (6,646) | \$ | 56,100 \$ | (26,154) |
| Basic income (loss) per share | \$ 2.09 \$ | (0.12) | \$ | 1.03 \$ | (0.50) |
| Diluted income (loss) per share | \$ 2.09 \$ | (0.12) | \$ | 1.03 \$ | (0.50) |



Same Store NOI - Operating Assets Segment

| thousands except percentages | Q4 2021 | Q4 2020 | \$ Change | % Change | FY 2021 | FY 2020 | \$ Change | % Change |
|-------------------------------------------------|-----------|-----------|-----------|----------|------------|------------|-------------|----------|
| Same Store Office | | • | • | | | • | | |
| Houston, TX | \$ 18,866 | \$ 19,684 | \$ (818) | (4)% | \$ 69,469 | \$ 80,314 | \$ (10,845) | (14)% |
| Columbia, MD | 6,272 | 4,420 | 1,852 | 42 % | 22,659 | 20,033 | 2,626 | 13 % |
| Las Vegas, NV | 3,796 | 3,598 | 198 | 6 % | 14,416 | 13,616 | 800 | 6 % |
| Total Same Store Office | 28,934 | 27,702 | 1,232 | 4 % | 106,544 | 113,963 | (7,419) | (7)% |
| Same Store Retail | | | | | | | | |
| Houston, TX | 3,379 | 3,808 | (429) | (11)% | 12,640 | 12,031 | 609 | 5 % |
| Columbia, MD | 555 | 643 | (88) | (14)% | 2,226 | 2,272 | (46) | (2)% |
| Las Vegas, NV | 6,356 | 3,892 | 2,464 | 63 % | 24,732 | 15,520 | 9,212 | 59 % |
| Honolulu, HI | 4,498 | 1,733 | 2,765 | 160 % | 16,199 | 9,389 | 6,810 | 73 % |
| Other | (45 | (482 |) 437 | (91)% | 1,998 | 646 | 1,352 | 209 % |
| Total Same Store Retail | 14,743 | 9,594 | 5,149 | 54 % | 57,795 | 39,858 | 17,937 | 45 % |
| Same Store Multi-Family | | | | | | | | |
| Houston, TX | 4,676 | 3,569 | 1,107 | 31 % | 15,943 | 14,409 | 1,534 | 11 % |
| Las Vegas, NV | 1,642 | 1,276 | 366 | 29 % | 6,799 | 4,687 | 2,112 | 45 % |
| Company's Share NOI - Equity Investees | 1,633 | 1,543 | 90 | 6 % | 6,665 | 6,630 | 35 | 1 % |
| Total Same Store Multi-Family | 7,951 | 6,388 | 1,563 | 24 % | 29,407 | 25,726 | 3,681 | 14 % |
| Same Store Other | | | | | | | | |
| Houston, TX | 1,696 | 1,857 | (161) | (9)% | 6,762 | 5,892 | 870 | 15 % |
| Columbia, MD | 17 | (18 |) 35 | 194 % | (42) | (25) | (17) | 68 % |
| Las Vegas, NV | (1,533 | 3) (372 |) (1,161) | (312)% | 6,510 | (3,048) | 9,558 | 314 % |
| Honolulu, HI | 24 | (198 |) 222 | 112 % | 238 | (290) | 528 | 182 % |
| Company's Share NOI - Equity and Cost Investees | 680 | 532 | 148 | 28 % | 6,302 | 5,557 | 745 | 13 % |
| Total Same Store Other | 884 | 1,801 | (917) | (51)% | 19,770 | 8,086 | 11,684 | 144 % |
| Total Same Store NOI | 52,512 | 45,485 | 7,027 | 15 % | 213,516 | 187,633 | 25,883 | 14 % |
| Non-Same Store NOI | 4,905 | 1,626 | 3,279 | (202)% | 12,986 | 3,427 | 9,559 | (279)% |
| Total Operating Assets NOI | \$ 57,417 | \$ 47,111 | \$ 10,306 | 22 % | \$ 226,502 | \$ 191,060 | \$ 35,442 | 19 % |

See page 4 for definitions of Same Store Properties and Same Store NOI.



Same Store Performance - Operating Assets Segment

| thousands except percentages | Q4 2021 | | Q3 2021 | | Q2 2021 | | Q1 2021 | | Q4 2020 |
|-----------------------------------------------|--------------|----------|---------|---------|---------|---------|----------|----------|---------|
| Same Store Metrics | | | | | | | | | _ |
| Stabilized Leasing Percentages | | | | | | | | | |
| Office | 90 % | % | 88 % | , 0 | 89 % | , 0 | 89 % | % | 93 % |
| Retail | 92 % | % | 90 % | , 0 | 92 % | , 0 | 92 % | % | 89 % |
| Multi-Family | 99 % | % | 97 % | , 0 | 97 % | 0 | 95 % | % | 92 % |
| Unstabilized Leasing Percentages | | | | | | | | | |
| Office | 52 % | % | 45 % | , 0 | 43 % | , 0 | 42 % | % | 42 % |
| Retail | 72 % | % | 70 % | , 0 | 70 % | , 0 | 70 % | % | 62 % |
| Multi-Family (a) | _ 9 | % | — % | , 0 | — % | 0 | <u> </u> | % | 91 % |
| Same Store NOI | | | | | | | | | |
| Office | \$ 28,934 | \$ | 26,784 | \$ | 25,604 | \$ | 25,222 | \$ | 27,702 |
| Retail | 14,743 | | 16,095 | | 14,867 | | 12,090 | | 9,594 |
| Multi-Family | 7,951 | | 7,724 | | 7,048 | | 6,684 | | 6,388 |
| Other | 884 | | 8,409 | | 5,523 | | 4,954 | | 1,801 |
| Total Same Store NOI | \$ 52,512 | \$ | 59,012 | \$ | 53,042 | \$ | 48,950 | \$ | 45,485 |
| Quarter over Quarter Change in Same Store NOI | (11)9 | % | 11 % | <u></u> | 8 % | <u></u> | 8 % | % | |

See page 4 for definitions of "Same Store Properties" and "Same Store NOI"

(a) As of Q1 2021, all same store multi-family properties are stabilized.



NOI by Region, excluding Seaport

in thousands except Sq. Ft. and units

| , , | % Ownership | Tota | ıl | Q4 20 Occupie | | Q4 20 Lease | | Q4 20 Occupie | | Q4 20 Leased | 21 1 | Q4 2021 nnualized NOI | Stabilized NOI | Time to Stabilize (Years) |
|--------------------------------------|----------------|-----------|-------|------------------|-------|----------------|-------|------------------|-------|-----------------|--------|-----------------------------|-------------------|---------------------------------|
| Property | (a) | Sq. Ft. | Units | Sq. Ft. | Units | Sq. Ft. | Units | Sq. Ft. | Units | Sq. Ft. | Units | (b) | (c) | (d) |
| Stabilized Properties | | | | | | | | | | | | | | |
| Office - Houston | 100 % | 3,373,048 | _ | 2,983,325 | _ | 3,062,816 | | 88 % | — % | 91 % | — % \$ | 83,553 | \$ 91,579 | _ |
| Office - Columbia | 100 % | 1,390,317 | _ | 1,149,808 | _ | 1,206,891 | | 83 % | — % | 87 % | — % | 22,507 | 26,004 | _ |
| Office - Summerlin | 100 % | 532,428 | _ | 524,309 | _ | 524,309 | _ | 98 % | — % | 98 % | — % | 14,183 | 14,892 | _ |
| Retail - Houston | 100 % | 420,527 | _ | 347,267 | _ | 373,571 | | 83 % | — % | 89 % | — % | 10,058 | 13,586 | _ |
| Retail - Columbia | 100 % | 99,899 | _ | 99,899 | _ | 99,899 | | 100 % | — % | 100 % | — % | 2,202 | 2,712 | _ |
| Retail - Hawaiʻi | 100 % | 1,001,976 | _ | 865,161 | _ | 884,496 | | 86 % | — % | 88 % | — % | 16,295 | 24,600 | _ |
| Retail - Summerlin | 100 % | 800,548 | _ | 762,117 | _ | 786,852 | | 95 % | — % | 98 % | — % | 26,183 | 26,301 | _ |
| Retail - Other | 100 % | 264,080 | _ | 222,938 | _ | 231,341 | | 84 % | — % | 88 % | — % | 52 | 6,500 | _ |
| Multi-Family - Houston (e) | 100 % | 34,419 | 2,250 | 27,152 | 2,182 | 27,152 | 2,228 | 79 % | 97 % | 79 % | 99 % | 27,902 | 35,204 | _ |
| Multi-Family - Columbia (e) | 50 % | 98,300 | 1,199 | 48,867 | 1,150 | 56,322 | 1,178 | 50 % | 96 % | 57 % | 98 % | 11,727 | 16,302 | _ |
| Multi-Family - Summerlin (e) | 100 % | _ | 391 | _ | 374 | | 388 | — % | 96 % | — % | 99 % | 6,575 | 7,398 | _ |
| Self-Storage - Houston | 100 % | _ | 1,360 | _ | 1,271 | _ | 1,282 | — % | 93 % | — % | 94 % | 1,220 | 1,220 | _ |
| Other - Summerlin | 100 % | _ | _ | _ | _ | | | — % | — % | — % | — % | 10,481 | 12,415 | _ |
| Other Assets (f) | Various | 135,801 | _ | 135,801 | _ | 135,801 | | 100 % | — % | 100 % | — % | 8,521 | 10,670 | |
| Total Stabilized Properties (g) | | | | | | | | | | | \$ | 241,459 | \$ 289,383 | _ |
| Unstabilized Properties | | | | | | | | | | | | | | |
| Office - Houston | 100 % | 595,617 | _ | 204,411 | _ | 260,641 | | 34 % | — % | 44 % | — % \$ | (1,107) | \$ 17,900 | 1.0 |
| Office - Columbia | 100 % | 319,470 | _ | 206,931 | _ | 211,643 | | 65 % | — % | 66 % | — % | 3,025 | 9,200 | 0.8 |
| Office - Other | 23 % | 1,491,651 | _ | 857,151 | _ | 1,174,975 | _ | 57 % | — % | 79 % | — % | (260) | 14,421 | 1.8 |
| Retail - Houston | 100 % | 72,977 | _ | 52,810 | _ | 52,810 | _ | 72 % | — % | 72 % | — % | 1,164 | 2,200 | 1.0 |
| Multi-Family - Houston (e) | 100 % | _ | 360 | _ | 274 | _ | 280 | — % | 76 % | — % | 78 % | 2,411 | 4,697 | 2.5 |
| Total Unstabilized Properties | | | | | | | | | | | \$ | 5,233 | \$ 48,418 | 1.7 |



NOI by Region, excluding Seaport (con't)

in thousands except Sq. Ft. and units

| | % Ownership | Total | | Q4 2021 Occupied (#) | | Q4 2021 Leased (#) | | <u> </u> | | | | Q4 2021 Annualized NOI | Stabilized NOI | Time to Stabilize (Years) |
|--------------------------------|----------------|---------|-------|-------------------------|-------|-----------------------|-------|----------|-------|---------|-------|------------------------------|-------------------|---------------------------------|
| Property | (a) | Sq. Ft. | Units | Sq. Ft. | Units | Sq. Ft. | Units | Sq. Ft. | Units | Sq. Ft. | Units | (b) | (c) | (d) |
| Under Construction Properties | | | | | | | | | | | | | | _ |
| Office - Houston | 100 % | 20,000 | _ | _ | _ | _ | _ | — % | — % | — % | — % | n/a | \$ 596 | 1.3 |
| Office - Summerlin | 100 % | 267,000 | _ | _ | _ | _ | _ | — % | — % | — % | — % | n/a | 8,374 | 4.0 |
| Retail - Hawai'i | 100 % | 48,357 | _ | 3,076 | _ | 10,508 | _ | 6 % | — % | 22 % | — % | n/a | 1,918 | 3.5 |
| Multi-Family - Houston (e) | 100 % | _ | 358 | _ | _ | _ | _ | — % | — % | — % | — % | n/a | 4,360 | 3.5 |
| Multi-Family - Summerlin (e) | 100 % | _ | 294 | _ | _ | _ | _ | — % | — % | — % | — % | n/a | 5,899 | 5.0 |
| Multi-Family - Columbia (e) | 100 % | 32,000 | 472 | _ | _ | _ | _ | — % | — % | — % | — % | n/a | 9,325 | 4.3 |
| Total Under Construction Prop | erties | | | | | | | | | | | n/a | \$ 30,472 | 4.0 |
| Total/ Wtd. Avg. for Portfolio | | | | | | | | | | | | \$ 246,692 | \$ 368,273 | 3.4 |

- (a) Includes our share of NOI for our joint ventures.
- (b) To better reflect the full-year performance of the properties, the impacts of certain prior period accruals and adjustments included in Q4 2021 NOI were not annualized. Annualized Q4 2021 NOI also includes distribution received from cost method investment in Q1 2020. For purposes of this calculation, this one time annual distribution is not annualized.
- (c) Table above excludes Seaport NOI, units, and square feet until we have greater clarity with respect to the performance of our tenants. See page 19 for Seaport Est. stabilized yield and other project information.
- (d) The expected stabilization date used in the Time to Stabilized calculation for all unstabilized and under construction assets is set 36 months from the in-service or expected in-service date.
- (e) Multi-Family square feet represent ground floor retail whereas multi-family units represent residential units for rent.
- (f) Other assets are primarily made up of our share of equity method investments not included in other categories. These assets can be found on page 16 of this presentation.
- (g) For Stabilized Properties, the difference between Annualized NOI and Stabilized NOI is attributable to a number of factors which may include temporary abatements, deferrals or lost revenue due to COVID-19 restrictions, timing of lease turnovers, free rent and other market factors.



Stabilized Properties - Operating Assets Segment

in thousands except Sq. Ft. and units

| in thousands except Sq. Ft. and units | | | | | | | |
|----------------------------------------------------|-----------------|----------------|---------------------|-------------------|---------------------|-----------------------------------|----------------------------|
| Property | Location | % Ownership | Rentable Sq. Ft. | Q4 2021 % Occ. | Q4 2021 % Leased | Annualized Q4 2021 NOI (a) (b) | Est. Stabilized NOI (a) |
| Office | | | | | | () () | , , |
| One Hughes Landing | Houston, TX | 100 % | 197,719 | 97 % | 97 % | \$ 6,169 | \$ 6,170 |
| Two Hughes Landing | Houston, TX | 100 % | 197,714 | 68 % | 68 % | 3,999 | 6,000 |
| Three Hughes Landing | Houston, TX | 100 % | 320,815 | 89 % | 91 % | 8,244 | 8,245 |
| 1725 Hughes Landing Boulevard | Houston, TX | 100 % | 331,176 | 64 % | 64 % | 5,849 | 6,900 |
| 1735 Hughes Landing Boulevard | Houston, TX | 100 % | 318,170 | 100 % | 100 % | 8,897 | 8,900 |
| 2201 Lake Woodlands Drive | Houston, TX | 100 % | 24,119 | 100 % | 100 % | 367 | 500 |
| Lakefront North | Houston, TX | 100 % | 258,058 | 74 % | 96 % | 3,851 | 6,458 |
| 8770 New Trails | Houston, TX | 100 % | 180,000 | 100 % | 100 % | 3,900 | 4,400 |
| 9303 New Trails | Houston, TX | 100 % | 97,967 | 79 % | 79 % | 1,521 | 1,525 |
| 3831 Technology Forest Drive | Houston, TX | 100 % | 95,078 | 100 % | 100 % | 2,623 | 2,625 |
| 3 Waterway Square | Houston, TX | 100 % | 232,021 | 87 % | 91 % | 5,895 | 6,500 |
| 4 Waterway Square | Houston, TX | 100 % | 218,551 | 100 % | 100 % | 6,727 | 6,856 |
| 1201 Lake Robbins (c) | Houston, TX | 100 % | 805,993 | 100 % | 100 % | 24,934 | 25,000 |
| 1400 Woodloch Forest | Houston, TX | 100 % | 95,667 | 49 % | 57 % | 577 | 1,500 |
| 10 - 70 Columbia Corporate Center | Columbia, MD | 100 % | 898,746 | 78 % | 84 % | 12,316 | 14,330 |
| Columbia Office Properties | Columbia, MD | 100 % | 63,831 | 52 % | 64 % | 17 | 1,402 |
| One Mall North | Columbia, MD | 100 % | 97,092 | 93 % | 93 % | 1,744 | 1,947 |
| One Merriweather | Columbia, MD | 100 % | 206,632 | 100 % | 100 % | 5,758 | 5,225 |
| Two Merriweather | Columbia, MD | 100 % | 124,016 | 93 % | 93 % | 2,672 | 3,100 |
| Aristocrat | Las Vegas, NV | 100 % | 181,534 | 100 % | 100 % | 4,512 | 4,520 |
| One Summerlin | Las Vegas, NV | 100 % | 206,279 | 96 % | 96 % | 5,824 | 6,437 |
| Two Summerlin | Las Vegas, NV | 100 % | 144,615 | 100 % | 100 % | 3,847 | 3,935 |
| Total Office | | _ | 5,295,793 | | - | \$ 120,243 | \$ 132,475 |
| Retail | | | | | | | |
| Creekside Village Green | Houston, TX | 100 % | 74,670 | 82 % | 85 % | \$ 1,797 | \$ 2,000 |
| Hughes Landing Retail | Houston, TX | 100 % | 125,798 | 85 % | 89 % | 2,939 | 4,988 |
| 1701 Lake Robbins | Houston, TX | 100 % | 12,376 | 100 % | 100 % | 518 | 540 |
| Lake Woodlands Crossing Retail | Houston, TX | 100 % | 60,261 | 85 % | 85 % | 1,548 | 1,668 |
| Lakeland Village Center at Bridgeland | Houston, TX | 100 % | 67,947 | 62 % | 82 % | 707 | 1,700 |
| 20/25 Waterway Avenue | Houston, TX | 100 % | 50,062 | 98 % | 98 % | 1,820 | 1,820 |
| Waterway Garage Retail | Houston, TX | 100 % | 21,513 | 79 % | 100 % | 478 | 600 |
| 2000 Woodlands Parkway | Houston, TX | 100 % | 7,900 | 100 % | 100 % | 251 | 270 |
| Columbia Regional Building | Columbia, MD | 100 % | 89,199 | 100 % | 100 % | 2,233 | 2,312 |
| Merriweather District Area 3 Standalone Restaurant | Columbia, MD | 100 % | 10,700 | 100 % | 100 % | (31) | 400 |
| Ward Village Retail | Honolulu, HI | 100 % | 1,001,976 | 86 % | 88 % | 16,295 | 24,600 |
| Downtown Summerlin (d) | Las Vegas, NV | 100 % | 800,548 | 95 % | 98 % | 26,183 | 26,301 |
| Outlet Collection at Riverwalk | New Orleans, LA | 100 % | 264,080 | 84 % | 88 % | 52 | 6,500 |
| Total Retail | | _ | 2,587,030 | | - | \$ 54,790 | \$ 73,699 |

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Stabilized Properties - Operating Assets Segment (con't)

| in thousands except Sq. Ft. and units | | | | | Q4 2021 % | Occ.(e) | Q4 2021 % L | eased (e) | | |
|----------------------------------------|---------------|----------------|---------------------|-------|---------------------|---------|---------------------|--------------|-----------------------------------|-------------------------|
| Property | Location | % Ownership | Rentable Sq. Ft. | Units | Rentable Sq. Ft. | Units | Rentable Sq. Ft. | Units | Annualized Q4 2021 NOI (a) (b) | Est. Stabilized NOI (a) |
| Multi-family | | | | | | | | | | _ |
| Creekside Park Apartments | Houston, TX | 100 % | _ | 292 | n/a | 96 % | n/a | 98 % \$ | 2,909 | \$ 3,000 |
| Lakeside Row | Houston, TX | 100 % | _ | 312 | n/a | 98 % | n/a | 99 % | 4,232 | 3,875 |
| Millennium Six Pines Apartments | Houston, TX | 100 % | _ | 314 | n/a | 96 % | n/a | 99 % | 2,927 | 4,500 |
| Millennium Waterway Apartments | Houston, TX | 100 % | _ | 393 | n/a | 97 % | n/a | 98 % | 3,166 | 4,600 |
| One Lakes Edge | Houston, TX | 100 % | 22,971 | 390 | 81 % | 97 % | 81 % | 100 % | 6,534 | 7,200 |
| The Lane at Waterway | Houston, TX | 100 % | _ | 163 | n/a | 99 % | n/a | 99 % | 2,557 | 3,500 |
| Two Lakes Edge | Houston, TX | 100 % | 11,448 | 386 | 75 % | 97 % | 75 % | 100 % | 5,577 | 8,529 |
| Juniper Apartments | Columbia, MD | 100 % | 56,683 | 382 | 17 % | 95 % | 30 % | 97 % | 5,195 | 9,162 |
| The Metropolitan Downtown Columbia | Columbia, MD | 50 % | 13,591 | 380 | 84 % | 97 % | 84 % | 100 % | 2,848 | 3,132 |
| m.flats/TEN.M | Columbia, MD | 50 % | 28,026 | 437 | 100 % | 96 % | 100 % | 98 % | 3,684 | 4,008 |
| Constellation Apartments | Las Vegas, NV | 100 % | _ | 124 | n/a | 96 % | n/a | 100 % | 2,231 | 2,250 |
| Tanager Apartments | Las Vegas, NV | 100 % | _ | 267 | n/a | 96 % | n/a | 99 %_ | 4,344 | 5,148 |
| Total Multi-family (f) | | | 132,719 | 3,840 | | | | 3 | 46,204 | \$ 58,904 |
| Other | | | | | | | | | | |
| Hughes Landing Daycare | Houston, TX | 100 % | 10,000 | _ | 100 % | — % | 100 % | % \$ | 249 | \$ 281 |
| The Woodlands Warehouse | Houston, TX | 100 % | 125,801 | _ | 100 % | — % | 100 % | — % | 1,243 | 1,516 |
| HHC 242 Self-Storage | Houston, TX | 100 % | _ | 631 | n/a | 94 % | n/a | 95 % | 623 | 622 |
| HHC 2978 Self-Storage | Houston, TX | 100 % | _ | 729 | n/a | 93 % | n/a | 93 % | 597 | 598 |
| Woodlands Sarofim #1 | Houston, TX | 20 % | n/a | n/a | n/a | n/a | n/a | n/a | 128 | 250 |
| Stewart Title of Montgomery County, TX | Houston, TX | 50 % | n/a | n/a | n/a | n/a | n/a | n/a | 2,592 | 1,900 |
| The Woodlands Ground Leases | Houston, TX | 100 % | n/a | n/a | n/a | n/a | n/a | n/a | 1,940 | 2,100 |
| Kewalo Basin Harbor | Honolulu, HI | 100 % | n/a | n/a | n/a | n/a | n/a | n/a | 1,613 | 2,183 |
| Hockey Ground Lease | Las Vegas, NV | 100 % | n/a | n/a | n/a | n/a | n/a | n/a | 543 | 560 |
| Summerlin Hospital Medical Center | Las Vegas, NV | 5 % | n/a | n/a | n/a | n/a | n/a | n/a | 3,755 | 3,755 |
| Las Vegas Ballpark (g) | Las Vegas, NV | 100 % | n/a | n/a | n/a | n/a | n/a | n/a | 6,183 | 8,100 |
| Other Assets | Various | 100 % | n/a | n/a | n/a | n/a | n/a | n/a | 756 | 2,440 |
| Total Other | | • | 135,801 | 1,360 | | | | 3 | 20,222 | \$ 24,305 |
| Total Stabilized | | | | | | | | 3 | 241,459 | \$ 289,383 |

- (a) For Stabilized Properties, the difference between Annualized NOI and Stabilized NOI is attributable to a number of factors which may include temporary abatements, deferrals or lost revenue due to COVID-19 restrictions, timing of lease turnovers, free rent and other market factors.
- (b) To better reflect the full-year performance of the properties, the impacts of certain prior period accruals and adjustments included in Q4 2021 NOI were not annualized.
- (c) 1201 Lake Robbins and 9950 Woodloch Forest, are collectively known as The Woodlands Towers at the Waterway. 9950 Woodloch Forest is an unstabilized property as of December 31, 2021.
- (d) Downtown Summerlin rentable sq. ft. excludes 381,767 sq. ft. of anchor space and 40,846 sq. ft. of office space.
- (e) Percentage Occupied and Percentage Leased are as of December 31, 2021.
- (f) Multi-Family square feet represent ground floor retail whereas multi-family units represent residential units for rent.
- (g) The Las Vegas Ballpark presentation is inclusive of the results from both the stadium operations and those of our wholly owned team, the Las Vegas Aviators. Annualized NOI is based on a trailing 12-month calculation due to seasonality.



Unstabilized Properties - Operating Assets Segment

thousands except Sq. Ft. and units

| | | | | | % Occ | .(a) | % Lease | d (a) | | | | | | |
|--------------------------------------------------------------|--------------|----------------|-------------------------|-------------------|---------------------|-------|---------------------|-------|-------------------------------|------------------------------------|------------------------------|-------------------------------|-----------------------|------------------------|
| Property | Location | % Ownership | Rentable Sq. Ft. | Units | Rentable Sq. Ft. | Units | Rentable Sq. Ft. | Units | | Est. Total Cost (Excl. Land) | Annualized Q4 2021 NOI | Est. Stabilized NOI (b) | Est. Stab. Date | Est. Stab. Yield |
| Office | | | | | | | | | | | | | | |
| 9950 Woodloch Forest (c)(d) | Houston, TX | 100 % | 595,617 | _ | 34 % | n/a | 44 % | n/a | \$ 157,728 | \$ 210,571 | \$ (1,107) | \$ 17,900 | 2022 | 9 % |
| 110 North Wacker (e) | Chicago, IL | 23 % | 1,491,651 | | 57 % | n/a | 79 % | n/a | 16,078 | 16,078 | (260) | 14,421 | 2023 | 8 % |
| 6100 Merriweather | Columbia, MD | 100 % | 319,470 | _ | 65 % | n/a | 66 % | n/a | 111,368 | 138,221 | 3,025 | 9,200 | 2022 | 7 % |
| Total Office | | | 2,406,738 | _ | | | | | \$ 285,174 | \$ 364,870 | \$ 1,658 | \$ 41,521 | | |
| Retail Creekside Park West Total Retail | Houston, TX | 100 % | 72,977 72,977 | <u>–</u> | . 72 % | n/a | 72 % | n/a | \$ 19,416 \$ 19,416 | · / | <u> </u> | | 2022 | 11 % |
| Multi-family Creekside Park The Grove Total Multi-family (f) | Houston, TX | 100 % | | 360 360 | . —% | 76 % | — % | 78 % | \$ 51,751 \$ 51,751 | • - , | <u> </u> | | 2024 | 8 % |
| Total Unstabilized | | | | | | | | | \$ 356,341 | \$ 443,119 | \$ 5,233 | \$ 48,418 | | |

Q4 2021

Q4 2021

- (a) Percentage Occupied and Percentage Leased are as of December 31, 2021.
- (b) Company estimates of stabilized NOI are based on current leasing velocity, excluding inflation and organic growth.
- (c) 9950 Woodloch Forest development costs incurred and estimated total cost are inclusive of acquisition and tenant lease-up costs.
- (d) 1201 Lake Robbins and 9950 Woodloch Forest, are collectively known as The Woodlands Towers at the Waterway. 1201 Lake Robbins is a stabilized property as of December 31, 2021, as Occidental Petroleum has leased 100% of the building through 2032.
- (e) The above represents only our membership interest and HHC's total cash equity requirement. Est. Stabilized NOI Yield is based on the projected building NOI at stabilization and our percentage ownership of the equity capitalized of the projects. As the amounts in this table do not include the impact of the partnership distribution waterfall, actual NOI results will vary.
- (f) Multi-Family square feet represent ground floor retail whereas multi-family units represent residential units for rent.



Under Construction Projects - Strategic Developments Segment

in thousands except Sq. Ft. and units

| Project Name | Location | % Ownership | Est. Rentable Sq. Ft. | Percent Pre- Leased (a) | Project Status | Const. Start Date | Est. Stabilized Date (b) | Develop. Costs Incurred | | Est. Total ost (Excl. Land) | St | Est. tabilized NOI | Est. Stab. Yield |
|----------------------------------------------------|---------------|----------------|-----------------------------|----------------------------------|---------------------------|-------------------------|--------------------------------|-------------------------------|----|------------------------------------|----|--------------------------|------------------------|
| Office | | | | | | | | | | | | | |
| Memorial Hermann Health System Build-to-Suit | Houston, TX | 100 % | 20,000 | 100 % | Under Construction | Q4 2021 | 2023 | \$ 471 | \$ | 6,032 | \$ | 596 | 10 % |
| 1700 Pavilion | Las Vegas, NV | 100 % | 267,000 | 25 % | Under Construction | Q2 2021 | 2025 | 35,518 | | 121,515 | | 8,374 | 7 % |
| Total Office | | - | 287,000 | | | | | \$ 35,989 | \$ | 127,547 | \$ | 8,970 | |
| Retail | | | | | | | | | | | | | |
| A'ali'i (c)(d) | Honolulu, HI | 100 % | 11,570 | 76 % | Under Construction | Q4 2018 | 2024 | \$ — | \$ | _ | \$ | 637 | — % |
| Kō'ula (c) | Honolulu, HI | 100 % | 36,787 | 5 % | Under Construction | Q3 2019 | 2025 | | | _ | | 1,281 | — % |
| Total Retail | | - | 48,357 | | | | | \$ <u> </u> | \$ | _ | \$ | 1,918 | |
| Project Name | Location | % Ownership | # of Units | Monthly Est. Rent Per Unit | Project Status | Const. Start Date | Est. Stabilized Date (b) | Develop. Costs Incurred | | Est. Total Sost (Excl. Land) | St | Est. abilized NOI | Est. Stab. Yield |
| Multi-family | • | | | | · · | | | | • | • | • | | |
| Marlow | Columbia, MD | 100 % | 472 | \$ 1,984 | Under Construction | Q1 2021 | 2026 | \$ 41,791 | \$ | 130,490 | \$ | 9,325 | 7 % |
| Starling at Bridgeland | Houston, TX | 100 % | 358 | 1,622 | Under Construction | Q4 2020 | 2025 | 20,105 | | 60,572 | | 4,360 | 7 % |
| Tanager Echo | Las Vegas, NV | 100 % | 294 | 2,148 | Under Construction | Q2 2021 | 2026 | 22,025 | | 86,160 | | 5,899 | 7 % |
| Total Multi-family | | - | 1,124 | | | | | \$ 83,921 | \$ | 277,222 | \$ | 19,584 | |
| Total Under Constru | ıction | | | | | | | \$ 119,910 | \$ | 404,769 | \$ | 30,472 | |

- (a) Represents leases signed as of December 31, 2021, and is calculated as the total leased square feet divided by total leasable square feet, expressed as a percentage.
- (b) Represents management's estimate of the first quarter of operations in which the asset may be stabilized.
- (c) Condominium retail Develop. Cost Incurred and Est. Total Costs (Excl. Land) are combined with their respective condominium costs on page 20 and 21 of this supplement.
- (d) We completed construction at 'A'ali'i and began welcoming residents in October 2021. However, landlord work is still ongoing for the retail section of the property as of December 31, 2021. The retail space is expected to be placed in service in early 2022.



Seaport Operating Performance

| Q4 2021 | Landlord Operations (a) | | | | | Managed Businesses (b) | | | | Events, onsorships & | | |
|---------------------------------------------|----------------------------|-----------------------------|----------|------------|----|------------------------------------|----|------------------|----|--------------------------|----|------------------|
| \$ in thousands | | toric District & Pier 17 | Multi- | Family (c) | Н | listoric District & Pier 17 (d) | T | in Building (e) | | Catering Business (f) | | Q4 2021 Total |
| Revenues | | | | | | | | | | | | |
| Rental revenue (g) | \$ | 1,471 | \$ | 194 | \$ | _ | \$ | _ | \$ | _ | \$ | 1,665 |
| Tenant recoveries | | 185 | | _ | | _ | | _ | | _ | | 185 |
| Other rental and property (expense) revenue | | _ | | 2 | | 9,941 | | _ | | 3,659 | | 13,602 |
| Total Revenues | | 1,656 | | 196 | | 9,941 | | _ | | 3,659 | | 15,452 |
| Expenses | | | | | | | | | | | | |
| Other property operating costs (g) | | (5,457) | | (285) | | (11,277) | | _ | | (4,224) | | (21,243) |
| Total Expenses | | (5,457) | | (285) | | (11,277) | | _ | | (4,224) | | (21,243) |
| Net Operating (Loss) Income - Seaport (h) | \$ | (3,801) | \$ | (89) | \$ | (1,336) | \$ | | \$ | (565) | \$ | (5,791) |
| Project Status | U | nstabilized | Sta | abilized | | Unstabilized | Un | der Construction | ι | Jnstabilized | | |
| Rentable Sq. Ft. / Units | | | | | | | | | | | | |
| Total Sq. Ft. / units | | 333,803 | 13,000 | / 22 | | 52,370 | | 53,783 | | 21,077 | | |
| Leased Sq. Ft. / units (i) | | 149,728 | _ | / 20 | | 52,370 | | 53,783 | | 21,077 | | |
| % Leased or occupied (i) | | 45 % | <u> </u> | % / 91 % | 6 | 100 % | • | 100 % | | 100 % | | |
| Development (j) | | | | | | | | | | | | |
| Development costs incurred | \$ | 557,783 | \$ | _ | \$ | _ | \$ | 161,593 | \$ | _ | \$ | 719,376 |
| Estimated total costs (excl. land) | \$ | 594,368 | \$ | _ | \$ | _ | \$ | 194,613 | \$ | _ | \$ | 788,981 |

- (a) Landlord operations represents physical real estate developed and owned by HHC and leased to third parties.
- (b) Managed businesses represents retail and food and beverage businesses that HHC owns, either wholly or through joint ventures, and operates, including license and management agreements. For the three months ended December 31, 2021, our managed businesses include, among others, The Fulton, Cobble & Co., Mr. Dips, Carne Mare, Malibu Farm and Ssäm Bar (formerly Bar Wayō).
- (c) Multi-family represents 85 South Street which includes base level retail in addition to residential units.
- (d) Includes our equity share of NOI from Ssäm Bar.
- (e) Represents the marketplace by Jean-Georges. As a result of impacts related to COVID-19, there were delays in construction on the Tin Building, however the core and shell of the building was completed as of December 31, 2021, and the building is expected to open in the first half of 2022.
- (f) Events, sponsorships & catering business includes private events, catering, sponsorships, concert series and other rooftop activities.
- (g) Rental revenue and expense earned from and paid by businesses we own and operate is eliminated in consolidation.
- (h) See page 36 for the reconciliation of Seaport NOI.
- (i) The percent leased for Historic District & Pier 17 landlord operations includes agreements with terms of less than one year.
- (j) Development costs incurred and Estimated total costs (excl. land) are shown net of insurance proceeds of approximately \$64.7 million.



Ward Village - Sold Out Condominiums

| As of December 31, 2021 | Anaha | Ae'o | Ke Kilohana (a) | Total |
|-------------------------------------------------|-----------|-----------|-----------------|-------------|
| Key Metrics (\$ in thousands) | | | | |
| Type of building | Luxury | Upscale | Workforce | |
| Number of units | 317 | 465 | 423 | 1,205 |
| Avg. unit Sq. Ft. | 1,417 | 838 | 696 | 940 |
| Condo Sq. Ft. | 449,205 | 389,663 | 294,273 | 1,133,141 |
| Street retail Sq. Ft. | 16,048 | 70,800 | 28,386 | 115,234 |
| Stabilized retail NOI | \$1,200 | \$2,400 | \$1,200 | \$4,800 |
| Stabilization year | 2020 | 2019 | 2020 | |
| Development progress (\$ in millions) | | | | |
| Status | Opened | Opened | Opened | |
| Start date | Q4 2014 | Q1 2016 | Q4 2016 | |
| Completion date | Q4 2017 | Q4 2018 | Q2 2019 | |
| Total development cost | \$403,974 | \$430,737 | \$217,483 | \$1,052,194 |
| Cost-to-date | 402,810 | 429,731 | 216,262 | 1,048,803 |
| Remaining to be funded | \$1,164 | \$1,006 | \$1,221 | \$3,391 |
| Financial Summary (\$ in thousands) | | | | |
| Units closed (through Q4 2021) | 317 | 465 | 423 | 1,205 |
| Total % of units closed or under contract | 100.0% | 100.0% | 100.0% | 100.0% |
| Square footage closed or under contract (total) | 449,205 | 389,663 | 294,273 | 1,133,141 |
| Total % square footage closed or under contract | 100.0% | 100.0% | 100.0% | 100.0% |
| Total cash received (closings & deposits) | \$515,854 | \$512,752 | \$218,536 | \$1,247,142 |
| Total GAAP revenue recognized | \$515,854 | \$512,752 | \$218,536 | \$1,247,142 |

⁽a) Ke Kilohana consists of 375 workforce units and 48 market rate units.



Ward Village - Condominiums Remaining to be Sold

| As of December 31, 2021 | Waiea | 'A'ali'i | Kō'ula | Victoria Place | Total |
|----------------------------------------------------|-------------------|-------------------|---------------------------|------------------------------------------------|-------------|
| Key Metrics (\$ in thousands) | | • | • | <u>. </u> | |
| Type of building | Luxury | Upscale | Upscale | Luxury | |
| Number of units | 177 | 750 | 565 | 349 | 1,841 |
| Avg. unit Sq. Ft. | 2,138 | 520 | 725 | 1,164 | 861 |
| Condo Sq. Ft. | 378,488 | 390,097 | 409,612 | 406,351 | 1,584,548 |
| Street retail Sq. Ft. (a) | 7,716 | 11,570 | 36,787 | n/a | 56,073 |
| Stabilized retail NOI | \$453 | \$637 | \$1,281 | n/a | \$2,371 |
| Stabilization year | 2017 | 2024 | 2025 | n/a | |
| Development progress (\$ in millions) | | | | | |
| Status | Opened | Opened | Under Construction | Under Construction | |
| Start date | Q2 2014 | Q4 2018 | Q3 2019 | Q1 2021 | |
| Completion / Est. Completion date | Q4 2016 | Q4 2021 | Q3 2022 | 2024 | |
| Total development cost | \$595,470 | \$394,908 | \$487,039 | \$503,271 | \$1,980,688 |
| Cost-to-date | 477,879 | 367,629 | 267,927 | 90,815 | 1,204,250 |
| Remaining to be funded | \$117,591 | \$27,279 | \$219,112 | \$412,456 | \$776,438 |
| Financial Summary (\$ in thousands) | | | | | |
| Units closed (through Q4 2021) | 175 | 663 | _ | _ | 838 |
| Units under contract (through Q4 2021) | _ | 9 | 505 | 346 | 860 |
| Units remaining to be sold (through Q4 2021) | 2 | 78 | 60 | 3 | 143 |
| Total % of units closed or under contract | 98.9% | 89.6% | 89.4% | 99.1% | 92.2% |
| Units closed (current quarter) | 1 | 663 | _ | _ | 664 |
| Units under contract (current quarter) | _ | 3 | 17 | 4 | 24 |
| Square footage closed or under contract (total) | 374,688 | 333,673 | 374,157 | 403,675 | 1,486,193 |
| Total % square footage closed or under contract | 99.0% | 85.5% | 91.3% | 99.3% | 93.8% |
| Total cash received (closings & deposits) | \$692,486 | \$455,355 | \$119,581 | \$151,174 | \$1,418,596 |
| Total GAAP revenue recognized | \$692,393 | \$453,309 | \$— | \$ | \$1,145,702 |
| Total future GAAP revenue for units under contract | \$— | \$7,441 | \$578,948 | \$760,925 | \$1,347,314 |
| Expected avg. price per Sq. Ft. | \$1,900 - \$1,950 | \$1,300 - \$1,350 | \$1,500 - \$1,550 | \$1,850 - \$1,900 | ψ .,σ ,σ |
| Deposit Reconciliation (thousands) | ψ.,σσσ ψ.,σσσ | ψ.,σσσ ψ.,σσσ | ψ.,σσσ ψ.,σσσ | ψ.,σσσ ψ.,σσσ | |
| Spent towards construction | \$— | \$— | \$114,161 | \$23,807 | \$137,968 |
| Held for future use (b) | - | - | 5,420 | 127,367 | 132,787 |
| Total deposits from sales commitment | <u> </u> | \$— | \$119,581 | \$151,174 | \$270,755 |

Target condo profit margin across all sold and remaining to be sold condos at completion (excluding land cost) is approximately 30%.

- (a) Expected construction cost per retail square foot for all sold and remaining to be sold condos is approximately \$1,100.
- (b) Total deposits held for future use are presented above only for projects under construction and are included in Restricted cash on the balance sheet.



Summary of Remaining Development Costs

| | | Total | Costs Paid Through | Estimated | Remaining Buyer Deposits/ | Debt to | Costs Remaining to be Paid, Net of Debt and Buyer Deposits/ | Estimated |
|-----------------------------------------------------|--------------------|------------------------|-----------------------|-----------------------|---------------------------------|-----------------|-------------------------------------------------------------------|--------------------|
| thousands | Location | Estimated Costs (a) | December 31, 2021 | Remaining to be Spent | Holdback to be Drawn | be Drawn (b) | Holdbacks to be Drawn (c) | Completion Date |
| Operating Assets | | (A) | (B) | (A) - (B) = (C) | (D) | (E) | (C) - (D) - (E) = (F) | |
| 6100 Merriweather (d) | Columbia, MD | \$ 138,221 | \$ 111,368 | \$ 26,853 | \$ — | \$ 23,499 | \$ 3,354 | Open |
| Juniper Apartments (d) | Columbia, MD | 116,386 | 101,058 | 15,328 | _ | 12,895 | 2,433 | Open |
| Creekside Park The Grove | Houston, TX | 57,472 | 51,751 | 5,721 | _ | 3,884 | 1,837 | Open |
| The Lane at Waterway | Houston, TX | 45,033 | 40,045 | 4,988 | _ | 3,421 | 1,567 | Open |
| Two Lakes Edge (d) | Houston, TX | 107,706 | 99,873 | 7,833 | | 5,229 | 2,604 | Open |
| Total Operating Assets | | 464,818 | 404,095 | 60,723 | _ | 48,928 | 11,795 | |
| Seaport Assets | | | | | | | | |
| Pier 17 and Historic District Area / Uplands (d)(e) | New York, NY | 594,368 | 557,783 | 36,585 | _ | _ | 36,585 | Open |
| Tin Building | New York, NY | 194,613 | 161,593 | 33,020 | | | 33,020 | Q2 2022 |
| Total Seaport Assets | | 788,981 | 719,376 | 69,605 | _ | _ | 69,605 | |
| Strategic Developments | | | | | | | | |
| Marlow | Columbia, MD | 130,490 | 41,791 | 88,699 | _ | 82,570 | 6,129 | Q1 2023 |
| Memorial Hermann Health System Build-to-Suit | Houston, TX | 6,032 | 471 | 5,561 | _ | _ | 5,561 | Q1 2023 |
| Starling at Bridgeland | Houston, TX | 60,572 | 20,105 | 40,467 | _ | 38,708 | 1,759 | Q2 2022 |
| 1700 Pavilion | Las Vegas, NV | 121,515 | 35,518 | 85,997 | _ | 74,999 | 10,998 | Q4 2022 |
| Tanager Echo | Las Vegas, NV | 86,160 | 22,025 | 64,135 | _ | 59,499 | 4,636 | Q1 2023 |
| 'A'ali'i | Honolulu, HI | 394,908 | 367,629 | 27,279 | _ | _ | 27,279 | Open |
| Anaha | Honolulu, HI | 403,974 | 402,810 | 1,164 | _ | _ | 1,164 | Open |
| Ke Kilohana | Honolulu, HI | 217,483 | 216,262 | 1,221 | _ | _ | 1,221 | Open |
| Kō'ula | Honolulu, HI | 487,039 | 267,927 | 219,112 | _ | 188,361 | 30,751 | Q3 2022 |
| Victoria Place (f) | Honolulu, HI | 503,271 | 90,815 | 412,456 | 113,998 | 303,630 | (5,172) | 2024 |
| Waiea (g) | Honolulu, HI | 595,470 | 477,879 | 117,591 | | _ | 117,591 | Open |
| Total Strategic Developments | | 3,006,914 | 1,943,232 | 1,063,682 | 113,998 | 747,767 | 201,917 | |
| Combined Total | | \$4,260,713 | | | | | | |
| | | N | lemorial Herman | n Health Syste | m Build-to-Suit f | inancing (h) | (4,900) | |
| Es | timated costs to b | e funded net | of financing cost | s, assuming clo | sing on estimate | ed financing | \$ 278,417 | |

See page 4 for definition of "Remaining Development Costs"

- (a) Total Estimated Costs represent all costs to be incurred on the project which include construction costs, demolition costs, marketing costs, capitalized leasing, payroll or project development fees, deferred financing costs and advances for certain accrued costs from lenders and excludes land costs and capitalized corporate interest allocated to the project. Total Estimated Costs for assets at Ward Village and Columbia exclude master plan infrastructure and amenity costs at Ward Village and Merriweather District.
- (b) With respect to our condominium projects, remaining debt to be drawn is reduced by deposits utilized for construction.
- (c) We expect to be able to meet our cash funding requirements with a combination of existing and anticipated construction loans, condominium buyer deposits, free cash flow from our Operating Assets and MPC segments, net proceeds from condominium sales, our existing cash balances and as necessary, the postponement of certain projects.
- d) Final completion is dependent on lease-up and tenant build-out.
- (e) Development costs incurred and Estimated total costs (excl. land) are shown net of insurance proceeds of approximately \$64.7 million.
- The negative balance represents equity that will be paid out as loan proceeds in Q1 2023. Until that period, costs remaining (net of debt) will reflect a negative balance.
- (g) Total estimated cost includes \$136.5 million for warranty repairs. However, we anticipate recovering a substantial amount of these costs in the future, which is not reflected in this schedule.
- The financing for Memorial Hermann Health System Build-to-Suit is anticipated to close in Q1 2022.



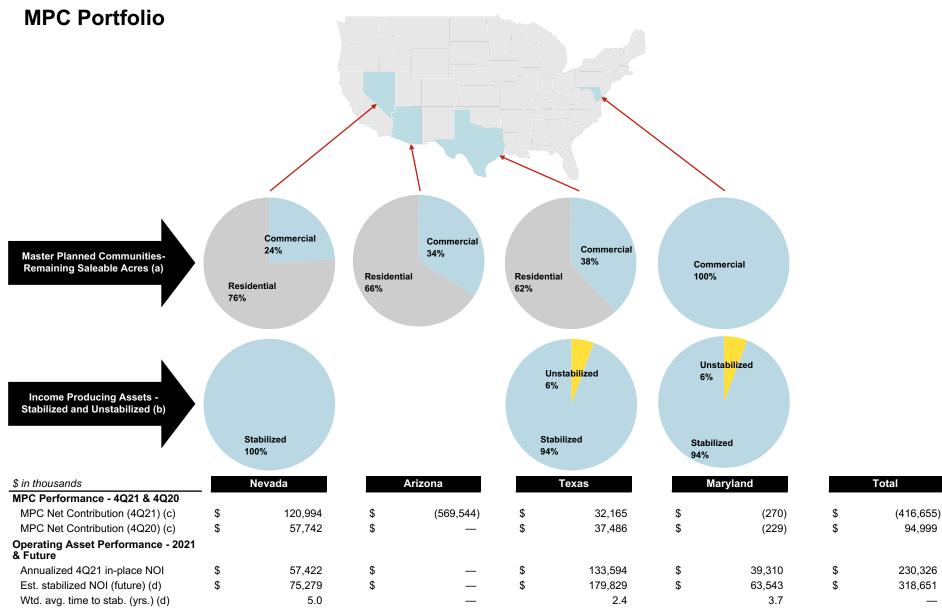
Portfolio Key Metrics

| | | | | | Non-MPC Regions | | | | | | | |
|------------------------------------|------------------------------------|---------------------------------------------|------------------------------|-------------------------------|------------------------------------|----------------------------|-----------------------------|-------------------------|----------------------------|----------------------------|----------|----------------------|
| | The Woodlands Houston, TX | The Woodlands Hills Houston, TX | Bridgeland Houston, TX | Summerlin Las Vegas, NV | Douglas Ranch Phoenix, AZ | Trillium Phoenix, AZ | Columbia Columbia, MD | Total MPC Regions | Hawaiʻi Honolulu, HI | Seaport New York, NY | | Total Non- MPC |
| Stabilized Properties | | | | | | | | | | | | |
| Office Sq.Ft. | 3,373,048 | _ | _ | 532,428 | _ | _ | 1,390,317 | 5,295,793 | _ | _ | _ | _ |
| Retail Sq. Ft. (a) | 386,999 | _ | 67,947 | 800,548 | _ | _ | 198,199 | 1,453,693 | 1,001,976 | 13,000 | 264,080 | 1,279,056 |
| Multifamily units | 1,938 | _ | 312 | 391 | _ | _ | 1,199 | 3,840 | _ | 22 | _ | 22 |
| Self-Storage Units | 1,360 | _ | _ | _ | _ | _ | _ | 1,360 | _ | _ | _ | _ |
| Other Sq. Ft. | 135,801 | _ | _ | _ | _ | _ | _ | 135,801 | _ | _ | _ | _ |
| Unstabilized Properties | | | | | | | | | | | | |
| Office Sq.Ft. | 595,617 | _ | _ | _ | _ | _ | 319,470 | 915,087 | _ | 146,935 | 1,491,65 | 1,638,586 |
| Retail Sq.Ft. | 72,977 | _ | _ | _ | _ | _ | _ | 72,977 | _ | 260,315 | _ | 260,315 |
| Multifamily units | 360 | _ | _ | _ | _ | _ | _ | 360 | _ | _ | _ | _ |
| Under Construction Properties | | | | | | | | | | | | |
| Office Sq.Ft. | 20,000 | _ | _ | 267,000 | _ | _ | _ | 287,000 | _ | _ | _ | _ |
| Retail Sq.Ft. | _ | _ | _ | _ | _ | _ | 32,000 | 32,000 | 48,357 | 53,783 | _ | 102,140 |
| Multifamily units | _ | _ | 358 | 294 | _ | _ | 472 | 1,124 | _ | _ | _ | _ |
| Residential Land | | | | | | | | | | | | |
| Total gross acreage/ condos (b) | 28,545 ac | 2,055 ac | 11,506 ac | 22,500 ac | 33,810 ac | 3,029 ac | 16,450 ac | 117,895 ac | 3,046 | n/a | n/a | 3,046 |
| Current Residents (b) | 120,000 | 1,600 | 17,500 | 120,000 | _ | _ | 112,000 | 371,100 | n/a | n/a | n/a | _ |
| Remaining saleable acres/condos | 32 ac | 1,212 ac | 2,483 ac | 2,543 ac | 17,770 ac | 1,230 ac | n/a | 25,270 ac | 143 | n/a | n/a | 143 |
| Estimated price per acre (c) | \$1,983,000 | \$315,000 | \$494,000 | \$977,000 | \$332,000 | \$305,000 | n/a | | n/a | n/a | n/a | |
| Commercial Land | | | | | | | | | | | | |
| Total acreage remaining | 749 ac | 175 ac | 1,346 ac | 825 ac | 9,578 ac | 337 ac | 96 ac | 13,106 ac | n/a | n/a | n/a | _ |
| Estimated price per acre (c) | \$961,000 | \$515,000 | \$629,000 | \$1,039,000 | \$204,000 | \$173,000 | \$580,000 | | n/a | n/a | n/a | |

Portfolio Key Metrics include 100% of square footage and units associated with joint venture projects. Retail space in Multi-family assets shown as Retail square feet.

- (a) Retail Sq. Ft. within the Summerlin region excludes 381,767 Sq. Ft. of anchors and 40,846 Sq. Ft of additional office space above our retail space.
- (b) Acreage and current residents shown as of December 31, 2021.
- Residential and commercial pricing represents the Company's estimate of price per acre per its 2022 land models.





⁽a) Commercial acres may be developed by Howard Hughes or sold.

⁽d) Est. Stabilized NOI (Future) and Wtd. avg. time to stabilize (yrs.) represents all assets within the respective MPC regions, inclusive of stabilized, unstabilized and under construction.



⁽b) Douglas Ranch is in its early stages of development and does not have income producing assets for the year-ended December 31, 2021.

⁽c) Reconciliation of GAAP MPC segment EBT to MPC Net Contribution is found under Reconciliation of Non-GAAP Measures on page 35.

MPC Performance

| | Consolidated MPC Segment EBT | | | | | | | | | | | | | | | |
|--------------------------------------------------------------------------------|------------------------------|------------|------------|------------|------------|------------|------------|------------|-----------------|------------|------------|------------|------------|------------|------------|-------------|
| | The Wo | odlands | The Wo | | Bridg | eland | Summ | nerlin | Dougla Ranch | | Colur | nbia | То | tal | Trilliu | n (a) |
| thousands | Q4 2021 | Q4 2020 | Q4 2021 | Q4 2020 | Q4 2021 | Q4 2020 | Q4 2021 | Q4 2020 | | Q4 2020 | Q4 2021 | Q4 2020 | Q4 2021 | Q4 2020 | Q4 2021 | Q4 2020 |
| Revenues: | | | | | | | | | | | | | | | | |
| Residential land sale revenues | \$ 2,063 | \$ 2,569 | \$10,789 | \$ 5,769 | \$41,571 | \$22,708 | \$139,065 | \$65,946 | \$ - \$ | _ | \$ — | \$ — | \$193,488 | \$ 96,992 | \$ — | \$ — |
| Commercial land sale revenues | _ | _ | _ | _ | 605 | _ | _ | _ | _ | _ | _ | _ | 605 | _ | _ | _ |
| Builder price participation | 454 | 24 | 622 | 92 | 1,007 | 599 | 13,718 | 10,420 | _ | _ | _ | | 15,801 | 11,135 | _ | _ |
| Other land sale revenues | 133 | 45 | 4 | _ | 101 | 45 | 4,688 | 4,219 | _ | _ | _ | | 4,926 | 4,309 | _ | |
| Total revenues | 2,650 | 2,638 | 11,415 | 5,861 | 43,284 | 23,352 | 157,471 | 80,585 | _ | _ | _ | _ | 214,820 | 112,436 | _ | |
| Expenses: | | | | | | | | | | | | | | | | |
| Cost of sales - residential land | (1,108) | (1,467) | (4,316) | (2,192) | (11,182) | (7,403) | (72,933) | (31,883) | _ | _ | _ | | (89,539) | (42,945) | _ | _ |
| Cost of sales - commercial land | _ | _ | _ | _ | (163) | _ | _ | _ | _ | _ | _ | _ | (163) | _ | _ | _ |
| Real estate taxes | (985) | (439) | 66 | 157 | (907) | (124) | (580) | (429) | _ | _ | (152) | (145) | (2,558) | (980) | _ | _ |
| Land sales operations | (2,754) | (1,437) | (1,321) | (828) | (1,758) | (920) | (2,991) | (2,652) | (3) | _ | (118) | (84) | (8,945) | (5,921) | (3) | |
| Total operating expenses | (4,847) | (3,343) | (5,571) | (2,863) | (14,010) | (8,447) | (76,504) | (34,964) | (3) | _ | (270) | (229) | (101,205) | (49,846) | (3) | _ |
| Depreciation and amortization | (33) | (34) | (2) | _ | (35) | (33) | (24) | (25) | _ | _ | _ | _ | (94) | (92) | (3) | _ |
| Interest income (expense), net | 330 | (459) | 404 | 277 | 3,924 | 4,700 | 6,291 | 6,036 | _ | _ | _ | _ | 10,949 | 10,554 | (10) | _ |
| Equity in earnings (losses) from real estate and other affiliates (b) | _ | _ | _ | _ | _ | _ | 4,839 | 13,442 | (8) | _ | _ | _ | 4,831 | 13,442 | _ | _ |
| EBT | \$ (1,900) | \$ (1,198) | \$ 6,246 | \$ 3,275 | \$33,163 | \$19,572 | \$ 92,073 | \$65,074 | \$ (11) \$ | _ | \$ (270) | \$ (229) | \$129,301 | \$ 86,494 | \$ (16) | \$ <u>—</u> |

⁽a) This represents 100% of Trillium EBT. The Company owns a 50% interest in Trillium and accounts for its investment under the equity method.

⁽b) Equity in earnings (losses) from real estate and other affiliates for Douglas Ranch reflects our share of earnings in our Trillium joint venture and for Summerlin our share of earnings in The Summit joint venture.



Master Planned Community Land

| | Consolidated MPC Segment | | | | | | | | | | | | | |
|-----------------------------------------------------------|--------------------------|------------|-------------|------------|-----------------------|------------|---------------|------------|------------|------------|------------|------------|--------------|----------------|
| | The Woo | dlands | The Woo | | Bridg | eland | Sumn | nerlin | Douglas | s Ranch | Colu | mbia | Trilliu | ım (a) |
| \$ in thousands | Q4 2021 | Q4 2020 | Q4 2021 | Q4 2020 | Q4 2021 | Q4 2020 | Q4 2021 | Q4 2020 | Q4 2021 | Q4 2020 | Q4 2021 | Q4 2020 | Q4 2021 | Q4 2020 |
| Key Performance Metrics: Residential | | | | | | | | | | | | | | |
| Total acres closed in current period | 2.4 ac | 4.1 ac | 30.8 ac | 17.6 ac | | | 216.4 ac | 86.5 ac | _ | _ | _ | _ | _ | _ |
| Price per acre achieved | \$860 | \$627 | \$350 | \$328 | \$497 | \$442 | \$624 | \$762 | NM | NM | NM | NM | NM | NM |
| Avg. gross margins | 46.3% | 42.9% | 60.0% | 62.0% | 73.1% | 67.4% | 47.6% | 51.7% | NM | NM | NM | NM | NM | NM |
| Commercial | | | | | | | | | | | | | | |
| Total acres closed in current period | | | _ | | 40 ac | | _ | | | | | _ | - | |
| Price per acre achieved | NM | NM | NM | NM | \$174 | NM | NM | NM | NM | NM | NM | NM | NM | NM |
| Avg. gross margins | NM | NM | NM | NM | 73.1% | NM | NM | NM | NM | NM | NM | NM | NM | NM |
| Avg. combined before-tax net margins | 46.3% | 42.9% | 60.0% | 62.0% | 73.1% | 67.4% | 47.6% | 51.7% | NM | NM | NM | NM | NM | NM |
| Key Valuation Metrics: | | | | | | | | | | | | | | |
| Remaining saleable acres | | | | | | | | | | | | | | |
| Residential | 32 8 | ac | 1,21 | 2 ac | 2,48 | 3 ac | 2,54 | 3 ac | 17,77 | 70 ac | _ | _ | 1,23 | 30 ac |
| Commercial (b) | 749 | ac | 175 | ac | 1,346 ac | | 825 | ac | 9,57 | '8 ac | 96 | ac | 337 | 7 ac |
| Projected est. % superpads / lot size | —% / | _ | —% / | _ | - % / - | | 82% / 0.25 ac | | -% / - | | NM | | N | M |
| Projected est. % single-family detached lots / lot size | 60% / | 0.36 ac | 83% / | 0.21 ac | 89% / | 0.23 ac | - % / | _ | 81% | 0.22 ac | N | М | 100% | / 0.24 ac |
| Projected est. % single-family attached lots / lot size | 40% / | 0.12 ac | 17% / | 0.13 ac | 9% / | 0.09 ac | - % / | _ | 19% | 0.11 ac | N | М | —% | / - |
| Projected est. % custom homes / lot size | - % / | _ | % / | _ | 2% / | 0.63 ac | 18% / | 0.45 ac | — % | <i>'</i> — | N | М | —% | / — |
| Estimated builder sale velocity (blended total - TTM) (c) | 7 | | 4 | 0 | 7 | 5 | 13 | 32 | N | M | N | M | N | M |
| Projected GAAP gross margin (d) | 76.2% / | 76.2% | 60.0% | 60.0% | 73.1% | / 73.1% | 52.8% | 52.8% | 87.3% | / —% | N | М | 44.4% | / —% |
| Projected cash gross margin (d) | 96.8 | 3% | 86. | 1% | 86. | 8% | 74. | 6% | 87. | 6% | N | M | 60. | 5% |
| Residential sellout / Commercial buildout date estimate | | | | | | | | | | | | | | |
| Residential | 202 | 25 | 203 | 30 | 20 | 36 | 203 | 39 | 20 | 81 | _ | _ | 20 | 33 |
| Commercial | 203 | 34 | 203 | 30 | 20 | 45 | 203 | 39 | 20 | 81 | 20 | 24 | 20 | 26 |

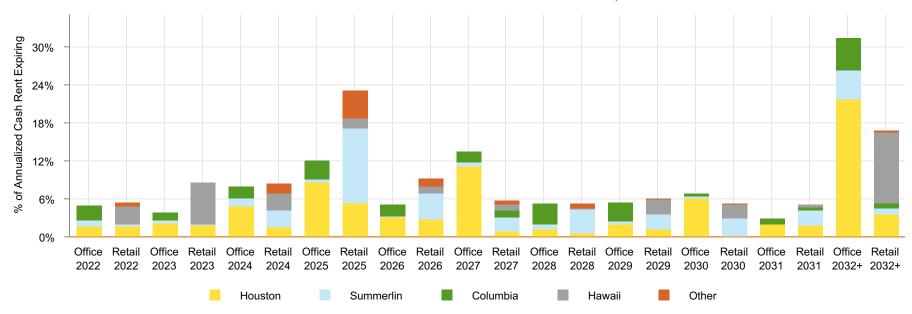
- (a) This represents 100% of Trillium performance and valuation metrics. The Company owns a 50% interest in Trillium and accounts for its investment under the equity method.
- (b) Columbia Commercial excludes 15 commercial acres held in the Strategic Developments segment in Downtown Columbia.
- (c) Represents the average monthly builder homes sold over the last twelve months ended December 31, 2021.
- (d) Projected GAAP gross margin is based on GAAP revenues and expenses which exclude revenues deferred on sales closed where revenue did not meet criteria for recognition and includes revenues previously deferred that met criteria for recognition in the current period. Gross margin for each MPC may vary from period to period based on the locations iand solidevelopment co.

 NM Not meaningful. of the land sold and the related costs associated with developing the land sold. Projected cash gross margin includes all future projected revenues less all future projected development costs, net of expected reimbursable costs, and capitalized overhead, taxes and interest.

Lease Expirations

Office and Retail Lease Expirations

Total Office and Retail Portfolio as of December 31, 2021



| | Office Expirations (a) | | | | | | | | | |
|--------------------|---------------------------------------|---------------------------------------|------------------------------------------------------|--|--|--|--|--|--|--|
| Expiration Year | nnualized Cash t (\$ in thousands) | Percentage of Annualized Cash Rent | Wtd. Avg. Annualized Cash Rent Per Leased Sq. Ft. | | | | | | | |
| 2022 | \$ 10,704 | 5.05 % | \$ 36.29 | | | | | | | |
| 2023 | 8,327 | 3.93 % | 39.19 | | | | | | | |
| 2024 | 16,937 | 7.99 % | 39.86 | | | | | | | |
| 2025 | 25,798 | 12.17 % | 40.79 | | | | | | | |
| 2026 | 10,899 | 5.14 % | 41.57 | | | | | | | |
| 2027 | 28,571 | 13.48 % | 41.88 | | | | | | | |
| 2028 | 11,319 | 5.34 % | 42.66 | | | | | | | |
| 2029 | 11,510 | 5.44 % | 37.84 | | | | | | | |
| 2030 | 14,867 | 7.02 % | 37.87 | | | | | | | |
| 2031 | 6,461 | 3.05 % | 40.15 | | | | | | | |
| Thereafter | 66,518 | 31.39 % | 49.74 | | | | | | | |
| Total | \$ 211,911 | 100.00 % | • | | | | | | | |

| Retail Expirations (a) | | | | | | | | | | |
|-------------------------------------------|---------------------------------------|------------------------------------------------------|--|--|--|--|--|--|--|--|
| Annualized Cash Rent (\$ in thousands) | Percentage of Annualized Cash Rent | Wtd. Avg. Annualized Cash Rent Per Leased Sq. Ft. | | | | | | | | |
| \$ 4,721 | 5.51 % | \$ 42.06 | | | | | | | | |
| 7,318 | 8.54 % | 48.05 | | | | | | | | |
| 7,272 | 8.49 % | 49.58 | | | | | | | | |
| 19,886 | 23.22 % | 55.13 | | | | | | | | |
| 7,994 | 9.33 % | 52.60 | | | | | | | | |
| 5,021 | 5.86 % | 57.56 | | | | | | | | |
| 4,688 | 5.47 % | 54.85 | | | | | | | | |
| 5,265 | 6.15 % | 49.18 | | | | | | | | |
| 4,593 | 5.36 % | 64.77 | | | | | | | | |
| 4,464 | 5.21 % | 55.88 | | | | | | | | |
| 14,447 | 16.86 % | 52.40 | | | | | | | | |
| \$ 85,669 | 100.00 % | | | | | | | | | |

⁽a) Excludes leases with an initial term of 12 months or less. Also excludes Seaport leases.



Acquisition / Disposition Activity

thousands except rentable Sq. Ft. / Units / Acres

Q4 2021 Acquisitions

| Date Acquired | Property | % Ownership | Location | Acres | Acquisition Price |
|------------------|-------------------|-------------|------------------|--------------|-------------------|
| October 18, 2021 | Douglas Ranch (a) | 100% | Phoenix, Arizona | 33,810 acres | \$541 million |
| October 18, 2021 | Trillium | 50% | Phoenix, Arizona | 3,029 acres | \$59 million |

Q4 2021 Dispositions

| Date Sold | ate Sold Property % C | | Location | Acres / Rentable Sq. Ft. | Sale Price | |
|-------------------|-----------------------|------|----------------|--------------------------|--------------|--|
| December 22, 2021 | Century Park | 100% | Houston, Texas | 63-acre/1,302,597 sq ft. | \$25 million | |

(a) The purchase price includes an option for the seller to re-acquire a 50% interest in the property, with \$33.8 million of the purchase price being credited to the Seller upon exercise of the option. If the option is not exercised by the seller, the \$33.8 million will be returned to the Company.



Other/Non-core Assets

| Property Name | City, State | % Ownership | Acres | Notes |
|-------------------------------------------------|----------------|-------------|-------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| West End Alexandria (formerly Landmark Mall) | Alexandria, VA | 58.33% | 41.1 | In June 2021, a Contribution Agreement was executed by and between affiliates of HHC, Seritage, and Foulger-Pratt which establishes a framework for a joint venture to redevelop the 52-acre site previously known as Landmark Mall in Alexandria, VA. In July, the Alexandria City Council unanimously approved the redevelopment agreements which will result in up to approximately four million square feet of residential, retail, commercial and entertaiment offerings intergrated into a cohesive neighborhood with a central plaze, a network of parks and public transportation. The development will be anchored by a new state-of-the-art Inova Hospital and medical campus. Alexandria City Council approved the use of \$54 million in public bond financing to allow the City to acquire the land for the hospital and lease it to Inova, as well as \$86 million in public bond financing for site preparation and infrastructure at the site and adjacent Duke Street and Van Dorn Street corridors. West End Alexandria executed a Purchase and Sale Agreement with the City of Alexandria to sell approximately 11 acres to the City of Alexandria for \$54 million for the Inova Hospital and medical campus. Demolition on the remaining 41 acres is expected to begin in Spring 2022, with completion of the first buildings expected in 2025. |
| Maui Ranch Land | Maui, HI | 100% | 20 | Two, non-adjacent, ten-acre parcels zoned for native vegetation. |
| 80% Interest in Fashion Show Air Rights | Las Vegas, NV | 80% | N/A | Air rights above the Fashion Show Mall located on the Las Vegas Strip. |
| 250 Water Street | New York, NY | 100% | 1 | The one-acre site is situated at the entrance of the Seaport. In October 2020, we announced our comprehensive proposal for the redevelopment of 250 Water Street, which includes the transformation of this underutilized full-block surface parking lot into a mixed-use development that would include affordable and market rate apartments, community-oriented spaces and office space. This project, which includes approximately 547000 zoning square feet, presents a unique opportunity at the Seaport to redevelop this site into a vibrant mixed-use asset, provide long-term viability to the South Street Seaport Museum and deliver much-needed affordable housing and economic stimulus to the area. In May 2021, we received approval from the New York City Landmarks Preservation Commission (LPC) on our proposed design for the 250 Water Street and in September 2021, the New York State Supreme Court dismissed on procedural grounds a lawsuit challenging the LPC approval. We received final approvals in December 2021 through the New York City Uniform Land Use Review Procedure known as ULURP, which will allow the necessary transfer of development rights to the parking lot site. Also in December 2021, an amendment to the Seaport ground lease was executed giving the Company extension options, at the discretion of the Company, for an additional 48 years from its current expiration in 2072 until 2120. We expect to begin comprehensive remediation of the site through the New York State Brownfield Cleanup program and break ground on the development in 2022. In February 2022, an additional lawsuit was filed challenging the land use approvals previously granted to the Company under the ULURP for the redevelopment and construction of 250 Water Street. The Company intends to vigorously contest the matter as it believes that these claims are without merit. |



Debt Summary

| _ 0.0 t 0 d | | | | |
|---------------------------------------------------------------------|------|---------------|-------|---------------|
| thousands | Dece | mber 31, 2021 | Decen | nber 31, 2020 |
| Fixed-rate debt | | | | |
| Unsecured 5.375% Senior Notes due 2025 | \$ | _ | \$ | 1,000,000 |
| Unsecured 5.375% Senior Notes due 2028 | | 750,000 | | 750,000 |
| Unsecured 4.125% Senior Notes due 2029 | | 650,000 | | _ |
| Unsecured 4.375% Senior Notes due 2031 | | 650,000 | | _ |
| Secured mortgages, notes and loans payable | | 1,006,428 | | 590,517 |
| Special Improvement District bonds | | 69,131 | | 34,305 |
| Variable-rate debt (a) | | | | |
| Mortgages, notes and loans payable, excluding condominium financing | | 1,039,674 | | 1,725,461 |
| Condominium financing | | 199,183 | | 219,883 |
| Secured Bridgeland Notes due 2026 | | 275,000 | | _ |
| Mortgages, notes and loans payable | | 4,639,416 | | 4,320,166 |
| Unamortized bond issuance costs | | _ | | (4,355) |
| Deferred financing costs | | (48,259) | | (28,442) |
| Total mortgages, notes and loans payable, net | \$ | 4,591,157 | \$ | 4,287,369 |
| | | | | |

Net Debt on a Segment Basis as of December 31, 2021 (b)

| thousands | Operating Assets | Master Planned Communities | Seaport | Strategic Developments | Segment Totals | Non- Segment Amounts | Total |
|----------------------------------------------------------------------------------|---------------------|----------------------------------|-----------|---------------------------|-------------------|----------------------------|--------------|
| Mortgages, notes and loans payable, net | \$ 1,931,339 | \$ 339,512 | \$ 99,579 | \$ 198,500 | \$ 2,568,930 | \$ 2,022,227 | \$ 4,591,157 |
| Mortgages, notes and loans payable of real estate and other affiliates (c) Less: | 286,243 | 9,270 | _ | _ | 295,513 | _ | 295,513 |
| Cash and cash equivalents | (71,094) | (114,241) | (8,202) | (5,668) | (199,205) | (644,007) | (843,212) |
| Cash and cash equivalents of real estate and other affiliates (c) | (5,655) | (45,307) | (133) | (14,914) | (66,009) | _ | (66,009) |
| Special Improvement District receivables | _ | (86,165) | _ | _ | (86,165) | _ | (86,165) |
| Municipal Utility District receivables, net | _ | (387,199) | _ | _ | (387,199) | _ | (387,199) |
| TIF receivable | _ | _ | _ | (855) | (855) | _ | (855) |
| Net Debt | \$ 2,140,833 | \$ (284,130) | \$ 91,244 | \$ 177,063 | \$ 2,125,010 | \$ 1,378,220 | \$ 3,503,230 |

Consolidated Debt Maturities and Contractual Obligations by Extended Maturity Date as of December 31, 2021

| thousands | 2022 | 2023 | 2024 | 2025 | 2026 | Thereafter | Total |
|----------------------------------------------------------------|---------------|---------------|---------------|---------------|---------------|--------------|-----------------|
| Mortgages, notes and loans payable (d) | \$ 103,022 | \$ 547,744 | \$ 343,950 | \$ 172,275 | \$ 359,603 | \$ 3,112,822 | \$ 4,639,416 |
| Interest payments (e) | 197,420 | 198,142 | 174,225 | 163,549 | 153,838 | 470,626 | 1,357,800 |
| Ground lease and other leasing commitments | 4,611 | 4,521 | 4,577 | 4,635 | 4,695 | 275,229 | 298,268 |
| Total consolidated debt maturities and contractual obligations | \$ 305,053 | \$ 750,407 | \$ 522,752 | \$ 340,459 | \$ 518,136 | \$ 3,858,677 | \$ 6,295,484 |

- (a) The Company has entered into derivative instruments to manage a portion of our variable interest rate exposure. See page 31 and 32 for additional detail.
- (b) Net debt is a non-GAAP financial measure that we believe is useful to our investors and other users of our financial statements as its components are important indicators of our overall liquidity, capital structure and financial position. However, it should not be used as an alternative to our debt calculated in accordance with GAAP.
- (c) Each segment includes our share of the Mortgages, notes and loans payable, net and Cash and cash equivalents for all joint ventures included in Investments in real estate and other affiliates.
- (d) Mortgages, notes and loans payable are presented based on extended maturity date, subject to customary extension terms.
- e) Interest is based on the borrowings that are presently outstanding and current floating interest rates.



Property-Level Debt

\$ in thousands

| \$ in thousands | | | | | | | |
|---------------------------------|----|--------------------------|---------------------------|------------------------|---------------------------------|-------------|------------------------------------|
| Asset | |)21 Principal Balance | Contract Interest Rate | Interest Rate Hedge | Current Annual Interest Rate | | Initial / Extended Maturity (a) |
| Operating Assets | | | | J | | <u>\</u> | , , |
| 20/25 Waterway Avenue | \$ | 12,564 | 4.79 % | Fixed | 4.79 % | | May-22 |
| Millennium Waterway Apartments | • | 50,813 | 3.75 % | Fixed | 3.75 % | | Jun-22 |
| Lake Woodlands Crossing Retail | | 12,329 | 4.61 % | Floating/Swap | 4.61 % | (d) | Jan-23 |
| Senior Secured Credit Facility | | 316,656 | 4.61 % | Floating/Swap | | (b),(c),(d) | Sep-23 |
| Two Lakes Edge | | 68,806 | L+215 | Floating | 2.40 % | (),(),() | Oct-22 / Oct-23 |
| Outlet Collection at Riverwalk | | 26,742 | S+300 | Floating | 3.50 % | | Oct-22 / Oct-23 |
| 9303 New Trails | | 10,308 | 4.88 % | Fixed | 4.88 % | | Dec-23 |
| 4 Waterway Square | | 30,185 | 4.88 % | Fixed | 4.88 % | | Dec-23 |
| Creekside Park West | | 15,497 | 4.61 % | Floating/Swap | 4.61 % | (d) | Mar-23 / Mar-24 |
| The Lane at Waterway | | 27,279 | L+175 | Floating | 1.85 % | () | Aug-23 / Aug-24 |
| 6100 Merriweather | | 66,345 | L+275 | Floating | 2.85 % | | Sep-22 / Sep-24 |
| Juniper Apartments | | 72,762 | L+275 | Floating | 2.85 % | | Sep-22 / Sep-24 |
| Creekside Park The Grove | | 39,503 | 4.61 % | Floating/Swap | 4.61 % | (d) | Jan-24 / Jan -25 |
| 9950 Woodloch Forest | | 83,820 | L+195 | Floating | 2.05 % | ` , | Mar-25 |
| Ae'o Retail | | 29,883 | L+265 | Floating | 2.90 % | | Oct-25 |
| Ke Kilohana Retail | | 9,129 | L+265 | Floating | 2.90 % | | Oct-25 |
| 3831 Technology Forest Drive | | 20,210 | 4.50 % | Fixed | 4.50 % | | Mar-26 |
| Kewalo Basin Harbor | | 11,479 | L+275 | Floating | 2.85 % | | Sep-27 |
| Millennium Six Pines Apartments | | 42,500 | 3.39 % | Fixed | 3.39 % | | Aug-28 |
| 3 Waterway Square | | 44,747 | 3.94 % | Fixed | 3.94 % | | Aug-28 |
| One Lakes Edge | | 68,648 | 4.50 % | Fixed | 4.50 % | | Mar-29 |
| Aristocrat | | 36,095 | 3.67 % | Fixed | 3.67 % | | Sep-29 |
| Creekside Park Apartments | | 37,730 | 3.52 % | Fixed | 3.52 % | | Oct-29 |
| 1725 Hughes Landing Boulevard | | 61,207 | L+395 | Floating | 4.10 % | | Jan-27 / Jan-30 |
| 1735 Hughes Landing Boulevard | | 58,793 | L+395 | Floating | 4.10 % | | Jan-27 / Jan-30 |
| One Hughes Landing | | 49,578 | 4.30 % | Fixed | 4.30 % | | Dec-29 |
| Two Hughes Landing | | 47,184 | 4.20 % | Fixed | 4.20 % | | Dec-30 |
| Tanager Apartments | | 58,500 | 3.13 % | Fixed | 3.13 % | | May-31 |
| Lakeside Row | | 35,500 | 3.15 % | Fixed | 3.15 % | | Sept-31 |
| 1201 Lake Robbins | | 250,000 | 3.83 % | Fixed | 3.83 % | | Oct-31 |
| Three Hughes Landing | | 70,000 | 3.55 % | Fixed | 3.55 % | | Dec-31 |
| The Woodlands Warehouse | | 13,700 | 3.65 % | Fixed | 3.65 % | | Jan-32 |
| 8770 New Trails | | 35,482 | 4.89 % | Floating/Swap | 4.89 % | (e) | Jan-32 |
| Constellation Apartments | | 24,200 | 4.07 % | Fixed | 4.07 % | , , | Jan-33 |
| Hughes Landing Retail | | 33,633 | 3.50 % | Fixed | 3.50 % | | Dec-36 |
| Columbia Regional Building | | 23,805 | 4.48 % | Fixed | 4.48 % | | Feb-37 |
| Las Vegas Ballpark | | 46,528 | 4.92 % | Fixed | 4.92 % | | Dec-39 |
| | \$ | 1,942,140 | , | | | | |



Property-Level Debt (con't)

\$ in thousands

| Asset | 21 Principal alance | Contract Interest Rate | Interest Rate Hedge | Current Annual Interest Rate | Initial / Extended Maturity (a) |
|----------------------------|------------------------|---------------------------|------------------------|---------------------------------|------------------------------------|
| Master Planned Communities | | | _ | | |
| Bridgeland Notes due 2026 | \$ 275,000 | S+230 | Floating | 2.40 % | Sep-26 |
| | \$ 275,000 | | | | |
| <u>Seaport</u> | | | | | |
| 250 Water Street | \$ 100,000 | 4.61 % | Floating/Swap | 4.61 % (d) | Nov-22 / Nov-23 |
| | \$ 100,000 | | | | |
| Strategic Developments | | | | | |
| Kōʻula | 150,183 | 4.61 % | Floating/Swap | 4.61 % (d) | Mar-23 / Mar-24 |
| Victoria Place | 49,000 | L+500 | Floating/Cap | 5.25 % (f) | Sep-24 / Sep-26 |
| Starling at Bridgeland | 3,960 | L+275 | Floating | 3.75 % | April-26 / April-27 |
| Tanager Echo | 1 | L+290 | Floating/Cap | 3.00 % (g) | Sep-25 / Sep-27 |
| 1700 Pavillion | 1 | L+380 | Floating/Cap | 3.90 % (h) | Sep-25 / Sep-27 |
| | \$ 203,145 | | | | |
| Total (i) | \$ 2,520,285 | | | | |

- (a) Extended maturity assumes exercise of all extension options.
- (b) The following properties are included as collateral for the credit facility: 10-70 Columbia Corporate Center, One Mall North, One Merriweather, 1701 Lake Robbins, Creekside Village Green, Lakeland Village Center at Bridgeland and certain properties at Ward Village.
- (c) Balance includes zero drawn on the revolver portion of the loan that is intended for general corporate use.
- (d) \$615 million of outstanding debt is swapped to a fixed rate of 4.61%
- (e) Concurrent with the closing of the \$35.5 million construction loan for 8770 New Trails in June 2019, the Company entered into an interest rate swap. The loan will bear interest at LIBOR plus 2.45% but it is currently swapped to a fixed rate equal to 4.89%.
- (f) In the first quarter of 2021, the Company closed on a \$368.2 million construction loan for the development of Victoria Place in Ward Village, which bears interest at LIBOR, with a floor of 0.25%, plus 5.00%. Concurrently, the Company entered into interest rate cap agreements with a total notional amount of \$368.2 million and a LIBOR strike rate of 2.00%.
- (g) In the third quarter of 2021, the Company closed on a \$59.5 million construction loan for the development of Tanager Echo, which bears interest at LIBOR, with a floor of 0.10%, plus 2.90%. The Company entered into an interest rate cap agreement with a LIBOR strike rate of 2.50%.
- (h) In the third quarter of 2021, the Company closed on a \$75.0 million construction loan for the development of 1700 Pavillion, which bears interest at LIBOR, with a floor of 0.10%, plus 3.80%. The Company entered into an interest rate cap agreement with a LIBOR strike rate of 2.50%.
- (i) Excludes JV debt, Corporate bond debt, and SID bond debt related to Summerlin.



Summary of Ground Leases

| Minimum Contractual G | round Lease | Future Cash Payments | | | | | |
|----------------------------|-------------|------------------------|--------------------|-------------------|-------------------|--------------|---------|
| | Pro-Rata | | Three months ended | Year Ended | Year Ended | | |
| Ground Leased Asset | Share | Expiration Date | December 31, 2021 | December 31, 2021 | December 31, 2022 | Thereafter | Total |
| Riverwalk (a) | 100% | 2045-2046 | \$ 415 | \$ 1,677 | \$ 1,730 | \$ 38,549 \$ | 40,279 |
| Seaport | 100% | 2072 (b) | 755 | 2,098 | 2,581 | 247,408 | 249,989 |
| Kewalo Basin Harbor | 100% | 2049 | 300 | 300 | 300 | 7,700 | 8,000 |
| | | | \$ 1,470 | \$ 4,075 | \$ 4,611 | \$ 293,657 | 298,268 |

⁽a) Includes base ground rent, deferred ground rent and participation rent, as applicable. Future payments of participation rent are calculated based on the floor only.



⁽b) Initial expiration is December 31, 2072, but subject to extension options through December 31, 2120. Future cash payments are not inclusive of extension options.

Impact of COVID-19

| thousands | Q4 2021 | | | |
|-----------------------------------------------------------|---------------|----|---------|--|
| Revenue Breakdown | OPR | | SEA | |
| Billed Rent | \$ 95,688 | \$ | 6,195 | |
| Billed Rent Deemed Uncollectible | (3,469) | | (578) | |
| Recovery of Previous Bad Debt, net of Increase in Reserve | 5,036 | | 87 | |
| Other Revenues | 11,864 | | 9,811 | |
| Total Revenues | \$ 109,119 | \$ | 15,515 | |
| Total Revenues | \$ 109,119 | \$ | 15,515 | |
| Recovery of Previous Bad Debt, net of Increase in Reserve | (5,036) | | (87) | |
| Other Revenues | (11,864) | | (9,811) | |
| Net Recurring Revenue | \$ 92,219 | \$ | 5,617 | |

| thousands | | Q4 2021 | | | | | |
|----------------------------------------------------------------|----|------------|----------|--|--|--|--|
| Bad Debt Breakout | | OPR | SEA | | | | |
| Bad Debt Type | | | | | | | |
| Billed Rent Deemed Uncollectible - Operating Tenants | \$ | 2,236 \$ | 578 | | | | |
| Billed Rent Deemed Uncollectible - Tenants Declared Bankruptcy | | 1,233 | <u> </u> | | | | |
| Cash Impact | | 3,469 | 578 | | | | |
| Recovery of Previous Bad Debt, net of Increase in Reserve | | (5,036) | (87) | | | | |
| Increase (Reduction) in Straight-Line Rent Reserve | | 320 | 29 | | | | |
| Total Bad Debt Expense | \$ | (1,247) \$ | 520 | | | | |

thousands except percentages

| Billed Rent Comparison | OPR | SEA |
|--------------------------------------------------------------|-----------|----------|
| Q1 2020 Billed Rent | \$ 96,176 | \$ 4,951 |
| Difference from Q1 2020 to Q4 2021 in Billed Rent | (0.5)% | % 25.1 % |
| Q1 2020 Net Recurring Revenues | \$ 89,610 | \$ 4,676 |
| Difference from Q1 2020 to Q4 2021 in Net Recurring Revenues | 2.9 % | 6 20.1 % |



Reconciliation of Non-GAAP Measures

Reconciliation of Operating Assets segment EBT to Total NOI:

| thousands | Q4 2021 | Q3 2021 | Q2 2021 | Q1 2021 | Q4 2020 | FY 2021 | FY 2020 |
|----------------------------------------------------------------------|-------------|----------|------------|-------------|-------------|-------------|-------------|
| Operating Assets segment EBT (a) | \$ (29,894) | 24,905 | \$ (8,517) | \$ (31,784) | \$ (32,294) | \$ (45,290) | \$ (86,011) |
| Add back: | | | | | | | |
| Depreciation and amortization | 39,181 | 44,224 | 39,975 | 39,651 | 46,845 | 163,031 | 162,324 |
| Interest (income) expense, net | 20,212 | 18,027 | 18,152 | 19,000 | 21,070 | 75,391 | 91,411 |
| Equity in (earnings) losses from real estate and other affiliates | 30,111 | 15,108 | 10,419 | 11,404 | 13,197 | 67,042 | 7,366 |
| (Gain) loss on sale or disposal of real estate and other assets, net | (27) | (39,141) | _ | _ | _ | (39,168) | (38,232) |
| (Gain) loss on extinguishment of debt | 471 | 573 | 46 | 836 | _ | 1,926 | 1,521 |
| Provision for impairment | _ | _ | _ | _ | _ | _ | 48,738 |
| Impact of straight-line rent | (4,685) | (936) | (3,987) | (5,107) | (3,045) | (14,715) | (7,630) |
| Other | (5) | 215 | 100 | 10,139 | (24) | 10,449 | 99 |
| Operating Assets NOI | 55,364 | 62,975 | 56,188 | 44,139 | 45,749 | 218,666 | 179,586 |
| Company's Share NOI - Equity Investees (b) | 2,053 | (47) | 1,690 | 385 | 1,362 | 4,081 | 7,750 |
| Distributions from Summerlin Hospital Investment | _ | _ | _ | 3,755 | _ | 3,755 | 3,724 |
| Total Operating Assets NOI | \$ 57,417 | 62,928 | \$ 57,878 | \$ 48,279 | \$ 47,111 | \$ 226,502 | \$ 191,060 |

⁽a) EBT excludes corporate expenses and other items that are not allocable to the segments.



⁽b) During the third quarter of 2020, 110 North Wacker was completed and placed in service, resulting in the deconsolidation of 110 North Wacker and subsequent treatment as an equity method investment. The Company's share of NOI related to 110 North Wacker is calculated using our stated ownership of 23% and does not include the impact of the partnership distribution waterfall.

Reconciliation of Non-GAAP Measures (con't)

Reconciliation of Seaport segment EBT to Total NOI:

| thousands | Q4 2021 | Q3 2021 | Q2 2021 | Q1 2021 | Q4 2020 | FY 2021 | FY 2020 |
|-------------------------------------------------------------------|-------------|-------------|----------------|----------|-------------|----------------|----------|
| Seaport segment EBT (a) | \$ (18,146) | \$ (14,929) | \$ (12,869) \$ | (12,474) | \$ (11,730) | \$ (58,418) \$ | (99,968) |
| Add back: | | | | | | | |
| Depreciation and amortization | 7,941 | 9,087 | 7,004 | 6,835 | 6,777 | 30,867 | 41,602 |
| Interest (income) expense, net | 309 | (377) | (187) | (102) | 22 | (357) | 12,512 |
| Equity in (earnings) losses from real estate and other affiliates | 291 | 1,009 | 336 | 352 | 328 | 1,988 | 9,292 |
| (Gain) loss on extinguishment of debt | _ | _ | _ | _ | 3 | _ | 11,648 |
| Impact of straight-line rent | 367 | 398 | 463 | 404 | 441 | 1,632 | 2,801 |
| Other (income) loss, net (b) | 3,719 | 1,287 | 978 | 741 | 1,114 | 6,725 | 5,639 |
| Seaport NOI | (5,519) | (3,525) | (4,275) | (4,244) | (3,045) | (17,563) | (16,474) |
| Company's Share NOI - Equity Investees | (272) | (38) | (147) | (135) | (124) | (592) | (911) |
| Total Seaport NOI | \$ (5,791) | \$ (3,563) | \$ (4,422) \$ | (4,379) | \$ (3,169) | \$ (18,155) \$ | (17,385) |

⁽a) EBT excludes corporate expenses and other items that are not allocable to the segments.



⁽b) Includes miscellaneous development-related items as well as the loss related to the write-off of inventory due to the permanent closure of 10 Corso Como Retail and Café in the first quarter of 2020 and income related to inventory liquidation sales in the third quarter of 2020.

Reconciliation of Non-GAAP Measures (con't)

| Reconcination of Non-GAAP weasures (con | L) | | | | | | | |
|--------------------------------------------------------------------|---------------------------------|------------------|--------------|-------------------------|-------------------------|-----------|--|--|
| thousands | Three Months Ended December 31, | | | | Year Ended December 31, | | | |
| Reconciliation of MPC Land Sales Closed to GAAP Land Sales Revenue | | 2021 | 2020 | | 2021 | 2020 | | |
| Total residential land sales closed in period | \$ | 189,423 \$ | 97,946 | \$ | 329,492 \$ | 215,872 | | |
| Total commercial land sales closed in period | | 6,977 | _ | | 17,106 | 2,164 | | |
| Net recognized (deferred) revenue: | | | | | | | | |
| Bridgeland | | (6,372) | _ | | (8,174) | (305) | | |
| Summerlin | | 3,274 | (8,146) | | (1,568) | 5,019 | | |
| Total net recognized (deferred) revenue | | (3,098) | (8,146) | | (9,742) | 4,714 | | |
| Special Improvement District bond revenue | | 791 | 7,191 | | 9,361 | 10,294 | | |
| Total land sales revenue - GAAP basis | \$ | 194,093 \$ | 96,991 | \$ | 346,217 \$ | 233,044 | | |
| thousands | Thre | e Months Ended [| December 31, | Year Ended December 31, | | | | |
| Reconciliation of MPC Segment EBT to MPC Net Contribution | | 2021 | 2020 | | 2021 | 2020 | | |
| MPC segment EBT | \$ | 129,301 \$ | 86,494 | \$ | 316,607 \$ | 209,423 | | |
| Plus: | | | | | | | | |
| Cost of sales - land | | 89,702 | 42,945 | | 153,630 | 101,505 | | |
| Depreciation and amortization | | 94 | 92 | | 366 | 365 | | |
| MUD and SID bonds collections, net | | 47,528 | 45,289 | | 46,460 | 51,247 | | |
| Distributions from real estate and other affiliates | | 2,500 | 2,470 | | 114,172 | 6,000 | | |
| Less: | | | | | | | | |
| MPC development expenditures | | (106,696) | (68,849) | | (322,255) | (229,065) | | |
| MPC land acquisitions | | (574,253) | | | (574,253) | _ | | |
| Equity in (earnings) losses from real estate and other affiliates | | (4,831) | (13,442) | | (59,399) | (17,845) | | |
| MPC Net Contribution | \$ | (416,655) \$ | 94,999 | \$ | (324,672) \$ | 121,630 | | |
| thousands | Thre | e Months Ended [| December 31, | | Year Ended Dece | mber 31, | | |
| Reconciliation of Segment EBTs to Net Income | | 2021 | 2020 | | 2021 | 2020 | | |
| Operating Assets segment EBT | \$ | (29,894) \$ | (32,294) | \$ | (45,290) \$ | (86,011) | | |
| MPC segment EBT | | 129,301 | 86,494 | | 316,607 | 209,423 | | |
| Seaport segment EBT | | (18,146) | (11,730) | | (58,418) | (99,968) | | |
| Strategic Developments segment EBT | | 110,321 | 9,143 | | 83,758 | 177,801 | | |
| Consolidated segment ERT | | 101 582 | 51 613 | | 296 657 | 201 245 | | |

Consolidated segment EBT 191,582 51,613 296,657 201,245 (80,233)(247,733)Corporate income, expenses and other items (59,603)(204,418)111,349 Net income (loss) (7,990) 48,924 (3,173)Net (income) loss attributable to noncontrolling interests 2,451 1,344 7,176 (22,981)113,800 \$ 56,100 \$ Net income (loss) attributable to common stockholders (6,646) \$ (26,154)



Reconciliations of Net Income to FFO, Core FFO and AFFO

| Other non-recurring expenses (development-related marketing and demolition costs) | | 2,415 | | 1,625 | | 10,668 | | 8,166 |
|-----------------------------------------------------------------------------------------------------------------|-------------|----------------------------|-------|-------------------------|----|--------------------|----|-------------------------|
| Share-based compensation | | 2,217 | 2 | 4,154 | | 8,830 | | 7,150 |
| Non-cash fair value adjustments related to hedging instruments | | 3,474 | , | 623 | | 12,660 | | 9,064 |
| Deferred income tax (expense) benefit | | 28,331 | | 2,334 <i>)</i> 9,641 | | 10,356 | | 10,827 |
| Straight-line amortization | | (4,315) | | 1,267 2,594) | | 4,324 (13,047) | | (4,786 |
| Non-real estate related depreciation and amortization | | 913 | , | 392 1,267 | | 4,324 | | 6,631 |
| Severance expenses | | — 84 | | — 592 | | 763 | | 2,650 |
| (Gain) loss on extinguishment of debt Loss on settlement of rate-lock agreement | | 471 — | | 3 | | 38,014 9,995 | | 13,169 |
| Adjustments to arrive at Core FFO: | | 474 | | _ | | 00.044 | | 40 400 |
| | Ψ | 101,300 4 | , 40 | ,,,,,,, | Ψ | 223,013 | Ψ | (1,120 |
| Our share of the above reconciling items included in earnings from unconsolidated joint ventures FFO | \$ <u> </u> | 2,004 167,980 \$ | | 2,176),658 | \$ | 229,813 | • | 11,195 (1,128 |
| Reconciling items related to noncontrolling interests | | (2,451) 2,004 | • | 1,344) | | (7,176) 8,622 | 1 | 22,981 |
| Impairment of depreciable real estate properties | | (0.454) | | — 1 0 1 1) | | 13,068 | | 48,738 |
| Development management fees recognized at the time of 110 North Wacker deconsolidation | | _ | | _ | | | | 3,224 |
| Gain on 110 North Wacker deconsolidation | | _ | | _ | | _ | | 56,179 |
| Gain on sale or disposal of real estate and other assets, net | | (1,560) | 4 | 4,977 | | 11,502 | | 14,686 |
| Income tax expense adjustments: | | | | | | | | (13,000 |
| Development management fees recognized at the time of 110 North Wacker deconsolidation | | _ | | _ | | _ | | (15,353 |
| (Gain) loss on sale or disposal of real estate and other assets, net (Gain) on 110 North Wacker deconsolidation | | 7,395 | (13 | 3,710) | | (53,079) | | (267,518 |
| Segment real estate related depreciation and amortization | | • | | 5,205 | | • | | 210,836 (59,942 |
| Adjustments to arrive at FFO: | | 48,792 | E | 205 | | 200,776 | | 210 026 |
| | Ψ | 113,000 4 |) (| 3,040) | Ψ | 30,100 | Ψ | (20, 134 |
| Net income attributable to common shareholders | \$ | 113,800 \$ | | 3,646) | | 56,100 | | (26,154 |
| RECONCILIATIONS OF NET INCOME TO FFO | I. | Inaudited | Unaud | lited | Ui | Y 2021 naudited | Ur | naudited |